

Global Agriculture and Food Security Program (GAFSP)

Executive Minutes

Joint GAFSP Steering Committee/Private Sector Window Donor Committee Meeting

December 3-5, 2019

Washington, DC

GAFSP Steering Committee Chair

Mr. Heiko Warnken

Federal Ministry for Economic Cooperation and Development (BMZ), Germany

GAFSP Private Sector Window Donor Committee Chair

Ms. Iris Krebber

Department for International Development (DFID), United Kingdom

Accepted for the Steering Committee

HEIKO WARNKEN

SIGNED HW

Heiko Warnken

Chair, GAFSP Steering Committee Chair

Accepted for the Private Sector Window Donor Committee

IRIS KREBBER

SIGNED IK

Iris Krebber

Chair, Private Sector Window Donor Committee

WELCOME, INTRODUCTION OF NEW PARTICIPANTS, AND ADOPTION OF AGENDA

1. A joint meeting of the Global Agriculture and Food Security Program (GAFSP) Steering Committee (SC) and the GAFSP Private Sector Window Donor Committee (DC) was convened in Washington, DC, on December 3-5, 2019. A list of meeting participants is provided in Annex 1. The draft agenda circulated in advance of the meeting was reviewed and adopted and is provided in Annex 2.
2. The co-chairs welcomed new participants to the SC meeting. Representatives from Austria and Norway attended as observers for select sessions. The Technical Advisory Committee (TAC) Chair and Deputy Chair attended the SC meeting for Days 1-2. A representative of the joint venture formed between Future Advocacy and seebohm.berlin (henceforth “Future Advocacy”), that supports the SC in its resource mobilization (RM) efforts, also joined the SC meeting for Days 2-3.
3. Ms. Nana Taono Kuo, representative from the Executive Office of the United Nations Secretary-General (UNSG), announced that the UN is stepping back from its official seat on the SC and that the Rome-based agencies will represent the UN’s interests, given their technical expertise. However, the UNSG will continue to be engaged, offering GAFSP support in its replenishment efforts and updating the SC when requested, particularly as the UNSG will host the upcoming Food Systems Summit in 2021.
4. The SC Chair announced that 2020 is a special year of action for GAFSP. Germany will host an international high-level event focusing on Sustainable Development Goal 2 (SDG2) in Berlin in June 2020, which will include the replenishment of GAFSP as a central feature.
5. The SC Regional Representatives shared a joint statement (Annex 3). The statement emphasized the importance of GAFSP as an instrument to support efforts towards achieving SDG2 and called for the successful replenishment of GAFSP, meeting the US \$1.5 billion target over the 2020-2025 period.

PROGRAM UPDATE AND PORTFOLIO REVIEW

6. The Coordination Unit (CU) presented an overview of the current status of the Program and an update on the Public Sector Window portfolio. The performance of the portfolio has remained stable in fiscal year (FY) 2019, after a decline in FY18, largely owing to more successful projects closing on time, with newer projects and those experiencing challenges remaining in the portfolio. Areas discussed included the need for more regular engagement with Supervising Entities (SEs), efficiency of data collection methods, and strengthening of guidance to SEs on implementation issues and/or operational adjustments.
7. The CU also presented key findings and lessons learned from a desk review carried out by an independent consultant of the 12 GAFSP projects in eight countries that had closed by end FY19. The report concluded that these projects delivered all or most of their intended outputs in support of their objectives, with sustainable follow-on activities directly building on GAFSP-financed initial investments in five out of eight countries. The lessons learned focused on the areas of ownership, grant-size/efficiency, added value of technical assistance (TA), civil society organization (CSOs) roles, and climate-related challenges. The SC reflected on the need to translate findings from both the portfolio and closed project reviews into operational adjustments to guide the Program’s strategic direction, including clear actions to address any under-performing projects in the portfolio. It was reaffirmed that SC members will be able to provide input to the design and roll out of any future such reviews.
8. The Private Sector Window Secretariat presented an overview of their portfolio. It was highlighted that for every dollar that GAFSP has invested into these projects, it has leveraged 1.6x funding on

average from IFC and 5.3x in total financing (project size). These figures do not include Advisory Services (AS) projects.

9. Cumulative approvals total US\$330 million for investment projects and US\$30 million for AS projects. With almost 30 new AS project approvals totaling US\$ 17 million in the last 2 years, it was noted that IFC's 3.0 strategy and a renewed focus on AS was paying dividends. On an equally promising note, more than 50% of investments in the last 2 years have been in fragile and conflict-affected countries, and in affirmation of the core philosophy of blended finance, three projects have 'graduated' to commercial investment funding. The Secretariat also noted that the GAFSP Private Sector Window's financing tenors can now extend to December 31, 2030 for most donor contributions.
10. Attention was drawn to the significant handholding required at all stages for projects in the portfolio, especially for greenfield investment and AS projects. Other private sector issues related to smallholder supply chain challenges, lack of local knowledge and business experience from sponsors, changing climate conditions, lack of good infrastructure and challenges related to monitoring and evaluation of projects. The focus on IDA-only countries was also noted as a limiting factor, given the equally pressing needs and smallholder financing gaps in IDA-blend countries.

Actions:

- The CU will respond to African Development Bank's invitation to participate in a GAFSP Portfolio Review meeting in Lusaka, Zambia, on February 24-26, 2020.
- The CU will ensure follow up with SEs to address implementation challenges identified in the portfolio review, including through regularly monitored action plans, which have already been requested for poorer performing projects, and to identify and take forward practical lessons from the closed projects review. The SC will be updated on these at the next SC meeting.

UPDATE FROM THE CSOs

11. GAFSP CSO representatives delivered a presentation on CSO activities and their work plan to date, particularly vis-à-vis replenishment efforts, the 2019 Special Call for Proposals, effective project implementation, and future plans.
12. The SC agreed that the role of CSOs in GAFSP is key to ensuring that smallholder farmers' interests are considered at all levels, from grassroots to global. The value added of producers' organizations' (PO) engagement, including in association with the prospective new grants under the 2019 Special Call was underlined and CSO advocacy was noted to be crucial for a successful GAFSP replenishment. Potential engagement with young farmers and youth-targeted outreach was raised as a relevant area for continued CSO attention.

Actions:

- The CSO representatives will provide a description of the process of selecting CSOs for SC representation and share with the SC for its information and for reflection in the updated Governance document.

UPDATE FROM THE TRUSTEE

13. The Trustee presented an update on the overall financial status of the GAFSP Financial Intermediary Fund (Public Sector Window) which included status of contributions, investment income, and overall funding availability. The available funds balance was stated to be US \$129.7 million as of November 25, 2019. This available amount included returns from investment income earned by SEs and unused project funds from a number of SEs that had already been returned to the Trustee, with further

amounts projected to be received in coming months. The Trustee clarified that the indicative net funding availability for SC decisions on project allocations at this meeting was US \$115.0 million, factoring in SE administrative fees, future impact evaluations, and a conservative amount for contingencies. The CU indicated that the SE administrative fee in association with grants made under the Special Call may be raised given the likelihood of smaller project sizes, and the increased costs of working in contexts of fragility, conflict, and violence (FCV). Based on the ongoing signing process with Germany, a further Euro 10 million was expected to be paid into the Trustee during the week following the SC meeting and was not reflected in the total amount shared. The Trustee clarified that in order to maintain prudent financial management principles, allocations are made only based on funds available (cash and promissory notes) in the trust fund.

14. The Trustee clarified that the WB has developed an approach for Sustainable and Responsible Investment (SRI) that will be applied across all its investment portfolios. This approach to SRI will be through the integration of environmental, social, and governance factors in financial and investment analysis in a pragmatic, yet holistic manner to improve the outcomes for the investment portfolio.

Decisions:

- With respect to the previously approved MMI allocation of US \$16 million set aside by the Trustee, the Steering Committee approved the release of the uncommitted balance of US \$1.6 million back to the GAFSP Trust Fund in order that this amount would be available for allocation under the 2019 Special Call.

Actions:

- The Trustee will follow up with SEs for the near-term receipt of funds (e.g., from investment income or unused project funds), which will be used to support any approvals that are made contingent on availability of further funding in the Special Call.

SPECIAL CALL FOR PROPOSALS: RESULTS OF TAC REVIEW, DISCUSSION OF PROPOSALS, AND LESSONS LEARNED

15. The TAC Chair presented the **TAC's review process** and the Committee's findings and recommendations on country proposals for financing. Overall, 19 proposals from 22 countries were reviewed by the TAC. The TAC assessed these submissions in detail, recommended funding amounts, and also examined three specific issues: (i) how the proposals addressed FCV; (ii) capacity to implement and support needed; and (iii) stakeholder engagement, including with the private sector. The TAC Chair highlighted that this was the first time GAFSP has offered a targeted call.
16. As a result of its targeted nature, addressing FCV countries, **changes** to this Call included: (i) removing "Country Need" as a category for scoring; (ii) providing a proposal template and explicit assessment points, and (iii) the optional provision of TA from FAO or WFP for proposal preparation. The TAC presentation also gave an overview of the **challenges** encountered by the TAC during this Special Call, underscoring the importance of detailed guidance for any future targeted or thematic Calls.
17. Regarding **lessons learned** from this Special Call for Proposals, the TAC emphasized that GAFSP is ahead of the game in funding projects that support countries in their transition from humanitarian

to development assistance, and that lessons gathered from the implementation of this Special Call will enable meaningful learning on what works and what does not in interventions of this nature.

18. Among the challenges and recommendations highlighted were those related to the interpretation and addressing of FCV in the proposals, limitations in the current scoring grid, gauging the capacity to implement in challenging settings, addressing risk in high-risk situations, prospects for sustainability in unstable situations, and stakeholder engagement including with the private sector. The compressed timeline for TAC review – at present, 30 working days - was also noted as a constraint.
19. The TAC responded to a broad range of clarification questions from the SC in terms of the nature and quality of proposals, including how the TAC arrived at the recommended financing amounts for selected proposals, challenges presented by the fragile contexts, risk management strategies, private sector involvement, gender analysis, and national implementation capacity. The TAC recommended funding to a total of 10 proposals. The SC discussed how special consideration must be given to key, under-developed aspects of these proposals, particularly during the regular full project formulation process that would follow SC grant approval, such as gender analysis, institutional capacity assessments, the role of POs, as well as the application of a ‘do no harm’ approach in considering the risks of proposed activities.
20. The two SEs for TA that were involved in offering proposal preparation support to applicant countries, namely FAO and WFP, also shared lessons learned and challenges faced during that process. Both underlined the importance of the Special Call in connecting the long-term investment and resilience agendas. While the level of resources provided by the SC was adequate, the timeline was condensed over the summer period, and compounded by linguistic challenges in Francophone countries, albeit priority was given to consultation and ownership in the process. One consequence of the systematic provision of TA to proposal preparation by the two SEs was a high level of requests for those particular SEs to continue to support implementation in their capacity as TA providers, in the event of a successful proposal. The discussion further encouraged both TA agencies (and IFAD which received a separate proposal preparation grant directly from the government of Australia) to look into why the proposals did not provide much substance on “do no harm” in FCV and on gender in particular in spite of these agencies having central policy commitments in these areas.

Decisions:

- The SC agreed to raising the ceiling under which the CU is delegated to approve the SE administrative fee on behalf of the SC from five to eight percent specifically for awards made under this Special Call for Proposals, given the anticipated smaller project size compared to past allocations and that preparation and supervisions costs are expected to be higher in the FCV context.

Actions:

- The TAC Chair will refine the country-specific feedback further, for sharing with the countries (and SEs), following the notification of awards.
- The TAC Chair will solicit feedback from TAC members on approaches to value for money.
- The CU will review the timeline and process steps for the Call for Proposals in response to TAC feedback.

- The CU will work with SEs to monitor experience of the new cohort of projects in FCV locations, almost all of which are working with two SEs, and will report on lessons learnt from the dual-SE model to the SC, in particular on complementarity and overall value for money.
- The SEs involved in proposal preparation support will be available to input to proposal template revisions for future Calls.
- For future Calls, the CU will update the proposal template with a clearer budget template and related guidance provided to applicants, to ensure greater consistency in presentation of budgets.

DISCUSSION OF PUBLIC SECTOR WINDOW PROPOSALS AND SELECTION OF GRANT AWARDS

21. The SC undertook a substantive discussion about the proposals recommended for funding by the TAC and agreed which country submissions would receive grant allocations in the 2019 Special Call for Proposals to the Public Sector Window, including on the maximum amount to be awarded for each successful submission, and responsible SE(s) partners for each grant, as reflected in Table 1 below.
22. **Decisions:** (i) The SC approved the following seven proposals to be financed:
1. Afghanistan - US \$15 million
 2. Central African Republic (CAR) - US \$15.4 million
 3. Democratic Republic of Congo (DRC) - US \$15 million
 4. Ivory Coast - US \$12 million
 5. Liberia - US \$8.2 million
 6. Pacific Islands Multi-country (Kiribati, Micronesia, Marshall Is. & Tuvalu) - US \$12 million
 7. Yemen - US \$20 million
23. The SC also approved three additional project proposals for financing in Burundi, The Gambia, and Haiti, contingent on additional funding availability available to this Call and/or structural changes to be made to the projects, as reflected in Table 1 below. In line with concerns that were raised over a specific donor's ability to provide funds directly to the governments of Burundi and The Gambia, the SC agreed that the proposals must be restructured such that funding flows solely through non-governmental entities and is not administered by the governments of any of those countries. Final approval of the proposals will be contingent on restructuring the proposals to ensure that this requirement is met.
24. The SC reviewed the language in the draft notification letters and agreed amendments to reflect the TAC's assessment of aspects which should be strengthened across all country submissions, as the projects move through the preparation process. These included: (i) clearly identifying the drivers of fragility that the project is addressing; (ii) identification and mitigation of risks, following a 'do no harm' approach; (iii) gender transformative analysis and actions; and (iv) capacity development. Clarification was also added to note that engagement with civil society should prioritize POs, and to reference the availability of the GAFSP Private Sector Window/IFC Advisory Services teams' input, as projects move forward. Preparatory processes, including those above, would be undertaken fully in compliance with the internal policies and procedures of the partner SEs.

TABLE 1					
Country	Region	Supervising Entity	Requested	Awarded	Previously Received GAFSP Funds
Afghanistan	South Asia	ADB/FAO	US \$20m	US \$ 15m	Yes
Burundi*	Africa	WB/FAO	US \$20m	US \$ 15m	Yes
CAR	Africa	AfDB/FAO	US \$18m	US \$ 15.4m	No
DRC	Africa	WB/FAO	US \$25.77m	US \$ 15m	No
Gambia, The*	Africa	AfDB/WFP	US \$21.65m	US \$16 m	Yes
Haiti*	Latin America and the Caribbean	IADB/FAO	US \$20m	US \$14m	Yes
Ivory Coast	Africa	AfDB/FAO	US \$14.50m	US \$12m	Yes
Liberia	Africa	AfDB/FAO	US \$10.53m	US \$8.2m	Yes
Pacific Islands Multi-country (Kiribati, Micronesia, Marshall Is. & Tuvalu)	Pacific Islands	IFAD/FAO	US \$15.04m	US \$12m	No
Yemen	Middle East and North Africa	WB	US \$29.95m	US \$20m	Yes
Total amount awarded				US \$142.6m	

*Pending approval

Actions:

- AfDB and WB, as the proposed investment SEs, alongside WFP and FAO as SEs for TA, will continue consultations with The Gambia and Burundi respectively on restructuring implementation arrangements and will provide an update to the SC for review and approval by February 14, 2020.

GAFSP PRIVATE SECTOR WINDOW

25. IFC management and the GAFSP Private Sector Window Secretariat provided (i) an update on plans for the Advisory Services (AS) offering for countries selected under 2019 Special Call for Proposals; and (ii) an overview of blended finance – principles, governance and usage of concessional funds. A new AS envelope (Pound Sterling 10 million), provided by the UK, is intended to help strengthen private sector linkages in those public sector-led projects approved in the Public Sector Window 2019 Special Call for Proposals. The Secretariat presented four examples of existing IFC AS projects in

Madagascar, Rwanda, Nicaragua and Niger, and how this approach currently works in practice and also some of the related challenges. An overview was provided of the next steps for GAFSP in terms of reviewing proposals, sequencing countries for IFC engagement, and defining meaningful opportunities for IFC action.

26. The overview of blended finance underscored the critical role of such financing arrangements in mitigating risk and opening doors for new projects and clients in riskier markets. It was discussed that blended finance solutions to private sector clients can help “fill the gap” in the market and catalyze additional investments.
27. During the discussion, CSO representatives voiced a concern about the potential applicability of this innovative AS approach in FCV contexts, given the broader contextual risks and challenges, and also noted the importance of farmers as private sector actors. While the challenges were acknowledged, it was broadly agreed that this was a worthwhile and innovative approach that would afford the Program and in particular GAFSP 2.0 many valuable lessons.

MISSING MIDDLE INITIATIVE (MMI) PILOT PROJECTS UPDATE AND LESSONS LEARNED

28. The CU presented an update on the progress of the five MMI pilot projects and shared lessons learned at the first MMI Learning Workshop in Dakar, Senegal, on October 2-4, 2019. These projects focus on improved access to finance and complementary services through POs and are progressing satisfactorily. Lessons learned from the MMI Learning Workshop in Dakar focused on access to finance by POs and farmer members, transparency, governance, roles and responsibilities, communication and coordination, monitoring and evaluation, capacity building, and partnership/value chains.
29. In a presentation by the CSO representatives about their experience in the MMI Workshop, they emphasized that the MMI is an instrument that promotes and reflects some of their core principles, such as the importance of upholding the agency of smallholder farmers and empowering POs to be the lead in their MMI projects. They added that those principles need to be respected by all stakeholders, including government. Both SE representatives and CSOs underscored the value of the MMI workshop and expressed interest in regular continued opportunities for cross-learning between the pilot projects.

GAFSP RESTRUCTURING

30. The CU gave an update on the overall GAFSP restructuring process, associated documentation and indicative timeline, and highlighted key revisions made to the Governance document. The CU also presented proposed definitions and methodology for tracking co-financing under GAFSP 2.0. In line with the recently updated WB FIF Management Framework which focuses on risks, hosting and implementation roles, improve lifecycle management and transparency of existing portfolio, the CU has prepared an Update to the WB Board on GAFSP 2.0, which will be submitted to WB Board in December 2019, seeking its approval in January 2020.
31. SC comment was sought on the draft revised **Governance document** shared in advance of the meeting. Following SC inputs, a new **Operational Manual** will be prepared by the CU, following a consultative process with the wider SC and ensuring key inputs from SEs and CSOs. In parallel, the Trustee will lead a process with donors to amend and restate the **Contribution Agreements**, and with the SEs to update the **Financial Procedures Agreements** (formerly known as Transfer Agreements).

An informal **Coordination note** will cover coordination between the Financial Intermediary Fund and the Private Sector Window. SC members should anticipate outreach and consultation between January and May of 2020 as the drafting and consultation process takes place. In June 2020, a final restructuring package will be submitted to the SC for approval, after which, the restructured GAFSP 2.0 will become effective, once all donors have countersigned the Amended Contribution Agreement.

32. Discussion centered on the selection processes and representation on the GAFSP SC by key constituency groups including donors, regional representatives and civil society organizations. Following the CSOs' prior commitment, and in order to inform the revised Governance document, regional representatives were asked to provide an update on their selection and terms of appointment. Donors shared the outcome of a recent decision taken to update their representation model to reflect six single donor seats, occupied by the donors with largest cumulative contribution, and two constituency seats, shared by the remaining donors. This new model would be put into effect once a new donor contributes to the Program.
33. With respect to **co-financing**, the CU gave a process update and walked members through proposed definitions of key terms and related monitoring methodology, seeking SC agreement to: (i) adopt the proposed co-financing/leverage definitions for both GAFSP 1.0 and GAFSP 2.0; (ii) adopt the methodology for tracking co-financing in GAFSP projects; and (iii) adopt the proposed policy on co-financing/leverage targets.

While divergent views were expressed as to whether introduction of co-financing targets for domestic resource mobilization in grant- financed projects would work against broader development objectives (e.g., in limiting access to financing to better off countries able to mobilize co-financing; or skewing targeting of project locations) or conversely promote country ownership and increased spending on agriculture, it was agreed to explore options for 'soft' targets for domestic resource mobilization for GAFSP 2.0 (e.g., prospective targets for government and community co-financing alongside any GAFSP grant awarded).

Decisions:

- **Restructuring process:** The SC agreed to the proposed timeline for the restructuring of GAFSP.
- **Governance:** The SC agreed that if a donor member does not trigger a review of donor representation within three years, there will be an automatic review.
- **Co-financing:** The SC agreed to the proposed definitions (primary, mobilized, and additional co-financing) to track co-financing/leverage information for projects.
- SC agreed to use the "leverage ratio" definition and methodology currently used by the Private Sector Window for projects funded under the GAFSP 2.0 Private Sector Financing Track.

Actions:

- The CU will follow up with relevant constituencies (CSOs, Regional Representatives, Donors) on the terms and selection of their representatives on the SC for reference in the Governance Document.
- The CU will prepare an updated draft Operations Manual, following a consultative process with SC members.
- The CU agreed to provide brief analysis on trends in co-financing on a regular basis (e.g., annual) alongside tracking of this data across the portfolio.
- The CU will explore options for 'soft targets' for domestic resource mobilization in association with grant financing offered as part of GAFSP 2.0.

GAFSP REPLENISHMENT

34. The CU presented an overview of key resource mobilization activities in 2019, in addition to the upcoming goals for 2020. A Future Advocacy representative updated the SC on 2019 advocacy efforts, outreach to existing and potential new donors, media coverage, and the way forward leading up to the SDG2-Days in June 2020, which will include GAFSP's replenishment as a central part. Future Advocacy also provided recommendations to SC participants on actions they can take to support GAFSP's RM efforts.
35. The Chair provided details on the upcoming SDG2-Days, to be hosted in Berlin on June 5-10, 2020, focusing on the narrative, objectives, ask, and format of the event. He stressed the importance of a strong alliance amongst all stakeholders to push the agenda forward and to set the course for significant change. The objective of the SDG2-Days is to give new impetus and momentum towards achieving the SDGs, with SDG2 in particular focus. Germany's goal for the GAFSP replenishment is to raise US \$1.5 billion between 2020-2025, however the SC agreed to adjust the specific pledging goal for the specific 8 June event to US \$750 million.
36. The SC expressed unanimous support for Germany's SDG2-Days event and the central role that the GAFSP replenishment will play. Several GAFSP donors stated their intention to accompany Germany in announcing their own new contributions to the Program in 2020. CSOs reiterated their commitment to GAFSP replenishment, particularly with the expansion of the MMI model under GAFSP 2.0. Regional Representatives and SEs extended invitations to the SC to various global events taking place in the next few months. The SC agreed that the next six months will need to see an increase in communication efforts for GAFSP, including the development and dissemination of success stories of GAFSP projects.

Actions:

- The CU will organize a visit for SC members to a GAFSP recipient country that integrates the showcasing of projects supported by the three GAFSP financing instruments.
- The CU will consider extending the second European Roadshow in spring 2020 to include Rome, at the invitation of FAO.

ANY OTHER BUSINESS AND CLOSURE

37. The Chair announced that the exact timing and location of the next SC meeting, preferably in Asia or Latin America & Caribbean, would be considered at a later date. However, it was agreed that this next SC meeting will likely take place in September 2020, following the GAFSP replenishment.
38. The meeting concluded with thanks from the Chairs to all participants, organizers, contributors, and the WB as host of the SC meeting.

List of Meeting Participants (alphabetical order, by stakeholder group)

	Last Name	First Name	Organization
Chairs			
1	Warnken	Heiko	SC Chair, Germany
2	Krebber	Iris	DC Chair, United Kingdom
Donors			
3	Bahalim	Ammad	BMGF
4	Boehm	Nora	Germany
5	Chow	Jennifer	USAID
6	Criado	Lucia	Spain
7	Johnson	Karen	DfID
8	Lammers	Mariska	Netherlands
9	Lynn	Fiona	Australia
10	Pradhan	Nirupama	US Treasury
11	Strychacz	Nicholas	US Treasury
12	Takami	Manabu	Japan
13	Turner	Emilie	Canada
14	van de Logt	Paul	Netherlands
15	VanGaal	Corry	Canada
16	Watkins	Neil	BMGF
17	Zapaterro	Maria Abad	Spain
Regional Representatives			
18	Abdul Ghaffar	Jeehan	MENA
19	Adoum	Djime	Africa
20	Gerstenmier	Adam	Africa
21	Imashov	Chorobek	ECA
22	Martinez	Salome	LAC
23	Pokharel	Champak	Asia
24	Singh	Pankaj Pratp	Asia
Supervising Entities			
25	Bettink	Willem	IFAD
26	Boahen	Philip	AfDB
27	Brown	Donal	IFAD
28	Fregene	Martin	AfDB
29	Gouvea	Heleno	IDB
30	Heinemann	Edward	IFAD
31	Johm	Ken	AfDB

32	Lampietti	Julian	WB
33	Lima	Vitoria	IDB
34	Manssouri	Mohamed	FAO
35	Renart	Jordi	WFP
36	Samkange	Stanlake	WFP
37	Toe	Chris	WFP
38	Townsend	Robert	WB
39	Veillerette	Benoist	FAO
40	Walton	Donneth	ADB
CSOs			
41	Abou-Ghazala	Mohammad	ActionAid USA
42	Clarke	Marie	ActionAid USA
43	Coulibaly	Ibrahima	ROPPA
44	Guerra	Alberta	ActionAid USA
45	Hertzler	Doug	ActionAid USA
46	Penunia Banzuela	Ma Estrella	AFA
47	Wu	Brandon	ActionAid USA
United Nations Secretary General's Office			
48	Taona Kuo	Nana	UNSG
GAFSP Coordination Unit			
29	Calixto	Silvana	Coordination Unit
50	Chawani	Thokozani	Coordination Unit
51	Ekanayake	Indira	Coordination Unit
52	Hayward	Natasha	Program Head
53	Jakobs de Padua	Astrid Maria	Coordination Unit
54	Lole	Jane	Coordination Unit
55	Magarotto	Cecilia	Coordination Unit
56	Markozashvili	Darejani	Coordination Unit
57	Mehdi	Tammy	Coordination Unit
58	Mostafa	Iftikhar	Coordination Unit
59	Parent	Kimberly	Coordination Unit
60	Ramachandran	Venkat	Coordination Unit
61	Salman	Diana	Coordination Unit
62	Thapa	Dipti	Coordination Unit
63	Tortella	Virginia	Coordination Unit
64	Zwaans	Pauline	Coordination Unit
GAFSP Private Sector Window Secretariat – IFC			
65	Berman	Daphna	Private Sector Window Secretariat
66	Chaudhary	Bheeshm	Private Sector Window Secretariat
67	Julie	Earne	IFC

68	Flavia	Rosembuj	IFC
69	Gopalan	Prasad	IFC
70	Guranda	Anton Leonid	Private Sector Window Secretariat
71	Johnson	Pamela Ri	IFC
72	Li	Chen	Private Sector Window Secretariat
73	Maiztegui	Josefina	Private Sector Window Secretariat
74	John	Gandolfo	Private Sector Window Secretariat
75	Karin	Finkelston	Private Sector Window Secretariat
76	Peta	Joana	Private Sector Window Secretariat
77	Pamposh	Razdan	Private Sector Window Secretariat
78	Shah	Niraj	Head, Private Sector Window Secretariat
79	Sierra-Escalante	Kruskaia	IFC
80	Tania	Lozansky	IFC
81	Chen	Yanni	Private Sector Window Secretariat
82	Kumar	Malavika	Private Sector Window Secretariat
83	Kumar	Raunak	Private Sector Window Secretariat
84	Haider	Mehnaz	Private Sector Window Secretariat
Trustee			
85	Kurasawa	Shinichiro	Trustee
86	Lanza	Jorge	Trustee
87	Nerayo	Lewam	Trustee
88	Pardo	Maria Lourdes	WB Legal
89	Sta. Maria	Iris Jacqueline	Trustee
Invited Observers			
90	Gilst	Daniel	Norway
91	Aabo	Anders	Norway
92	Buston	Olly	Future Advocacy
93	Ehrlich-Adam	Alexander	Austria
TAC			
94	Gomez-Macpherson	Helena Asteria	Deputy Chair, TAC
95	McLean	Diana	Chair, TAC



DRAFT AGENDA
Steering Committee Meeting
December 3-5, 2019
Washington DC

Tuesday, December 3, 2019 (DAY 1)
Venue: Room MC 13-121, 1818 H Street, Washington, DC

8.30am – 9.00am	Tea/Coffee served outside the meeting room
9.00am - 9.30am	<p>1. Welcome, introduction of new participants, and adoption of agenda</p> <p><i>Heiko Warnken, Steering Committee Chair</i> <i>Iris Krebber, Donor Committee Chair</i></p> <ul style="list-style-type: none"> ○ Welcome remarks and introductions <p><u>Documentation:</u></p> <ul style="list-style-type: none"> - Meeting Agenda
9.30am – 11.15am	<p>2. Program Update and Portfolio Review</p> <p><u>Objective:</u> Provide an overview of the current status of the Program and an update on the portfolio for both windows</p> <p><u>Presentation:</u></p> <ul style="list-style-type: none"> ○ Opening Remarks (Coordination Unit - CU) ○ Portfolio Status Updates (CU and IFC Private Sector Window Secretariat) <ul style="list-style-type: none"> - Public Sector Window - Private Sector Window <p><u>Documentation:</u></p> <ul style="list-style-type: none"> ○ GAFSP Closed Projects - Lessons Learned Report ○ Alternate methods of Impact Evaluation used by Closed GAFSP Projects Report ○ GAFSP Public Sector Window Portfolio Review 2018/19 <p><u>Discussion Points:</u></p>

	<ul style="list-style-type: none"> ○ Status of Public and Private Sector Window portfolios ○ Findings of Public Sector Window review of closed projects ○ Update on Category Four project action plans
11.15am – 11.45am	Tea/Coffee served outside of meeting room
11.45am - 1:00pm	<p>3. Update from the CSOs</p> <p><u>Objective:</u> Report on CSOs’ activities, particularly vis-à-vis replenishment efforts and the Call for Proposals in 2019</p> <p><u>Presentations:</u></p> <ul style="list-style-type: none"> ○ CSO activities to date and future plans <p><u>Discussion points:</u></p> <ul style="list-style-type: none"> - Status and progress of CSOs’ planned activities, especially in support of GAFSP replenishment efforts and the Special 2019 Call for Proposals
1.00pm – 1.30pm	<p>4. Update from the Trustee</p> <p><u>Objective:</u> Provide an update on the financial status and funds available for allocation under the Public Sector Window</p> <p><u>Presentation:</u></p> <ul style="list-style-type: none"> ○ Financial Status of the Fund (Trustee) <p><u>Documentation:</u></p> <ul style="list-style-type: none"> ○ GAFSP Trustee Financial Report <p><u>Discussion point:</u></p> <ul style="list-style-type: none"> ○ Funds available for allocation to project proposals from the 2019 Call for Proposals
1.30pm - 2.45pm	Lunch – MC Dining East in MC C1
2.45pm – 6.00pm (with Tea/Coffee Break)	<p>5. Special Call for Proposals: Results of TAC review and discussion of Proposals</p> <p><u>Objective:</u> Presentation of the Technical Advisory Committee (TAC) review process, the Committee’s findings and recommendations on proposals for financing</p> <p><u>Presentation:</u></p> <ul style="list-style-type: none"> ○ TAC proposal review and recommendations (Diana McLean, TAC Chair and Helena Gomez MacPherson, TAC Deputy Chair) <p><u>Documentation:</u></p> <ul style="list-style-type: none"> ○ TAC Report ○ Country Proposals

	<p><u>Discussion points:</u></p> <ul style="list-style-type: none"> ○ TAC recommendations on submitted proposals ○ Indicative decisions on proposals to be financed
<p>Wednesday, December 4, 2019 (DAY 2) Venue: Room MC 13-121, 1818 H Street, Washington, DC</p>	
8.30am – 9.00am	Tea/Coffee served outside the meeting room
9.00am – 10.30am	<p>6. Discussion of Public Sector Window Proposals and Selection of Grant Awards</p> <p><u>Objective:</u> Decide on proposals to be financed and amounts to be awarded to each selected proposal</p> <p><u>Documentation:</u></p> <ul style="list-style-type: none"> ○ TAC Report ○ Country proposals <p><u>Decision points:</u></p> <ol style="list-style-type: none"> a. Proposals to be financed b. Amount to be awarded for each proposal c. Responsible Supervising Entity for each grant
10.30am – 11.00am	Tea/Coffee served outside of meeting room
11:00am – 12.30pm	<p>7. Lessons Learned from the 2019 Special Call for Proposals (CfP)</p> <p><u>Objective:</u> Share lessons learned and recommendations from the most recent TAC review process and the proposal preparation grant process</p> <p><u>Presentation:</u></p> <ul style="list-style-type: none"> ○ Lessons and recommendations from the TAC process (Diana McLean, TAC Chair and Helena Gomez MacPherson, TAC Deputy Chair) ○ Lessons and recommendations from the Proposal Preparation Grant process (FAO and WFP) <p><u>Documentation:</u></p> <ul style="list-style-type: none"> ○ TAC Feedback Report on CfP Process ○ FAO Assistance to Proposal Application Process Terminal Report ○ WFP Assistance to Proposal Preparation Report <p><u>Discussion Points:</u></p> <ul style="list-style-type: none"> ○ Lessons and recommendations on the TAC process

	<ul style="list-style-type: none"> ○ Lessons from the Project Preparation Grant process
12.30pm – 1.45pm	Lunch – MC Dining East in MC C1
1.45pm – 3.15pm	<p>8. IFC Private Sector Window</p> <p><u>Objectives:</u> Update on a) plans for advisory services offering for countries selected under 2019 Call for Proposals; and b) blended finance – principles, governance and usage of concessional funds</p> <p><u>Presentations:</u> (IFC)</p> <ul style="list-style-type: none"> ○ IFC Advisory Services tied to the 2019 Call for Proposals ○ Presentation on Blended Finance: governance and principles <p><u>Discussion Points:</u></p> <ul style="list-style-type: none"> ○ Process to enable successful offering of IFC Advisory Services to countries/projects selected under the 2019 Call for Proposals ○ Governance and principles of Blended Finance – lessons for GAFSP 2.0
3.15pm – 3.30pm	Tea/Coffee served outside of meeting room
3.30pm – 4.30pm	<p>9. Missing Middle Initiative (MMI) Pilot Projects Update and Lessons Learned</p> <p><u>Objective:</u> Provide an update on the progress of the MMI pilot projects and share lessons learned at the October 2019 MMI Learning Workshop in Dakar</p> <p><u>Presentations:</u></p> <ul style="list-style-type: none"> ○ MMI pilot project status update and summary of lessons learned (CU) ○ CSO experience at the MMI Learning Workshop (CSO member) <p><u>Documentation:</u></p> <ul style="list-style-type: none"> ○ Report on the MMI Learning Workshop <p><u>Discussion Points:</u></p> <ul style="list-style-type: none"> ○ Progress to date of the MMI pilot projects ○ Lessons learned from the MMI Learning Workshop in Dakar – lessons for GAFSP 2.0
5.30pm - 7.30pm	<p>GAFSP RECEPTION</p> <p>Venue: East Dining Room, MC C1</p>

Thursday, December 5, 2019 (DAY 3)
Venue: Room MC 13-121, 1818 H Street, Washington, DC

8.30am – 9.00am	Tea/Coffee served outside of meeting room
9.00am – 12.30pm (with coffee/tea break)	<p>10. GAFSP Restructuring</p> <p><u>Objective:</u> Update on GAFSP Restructuring process and discussion of draft Governance document, Coordination note and Co-financing analysis.</p> <p><u>Presentations:</u> (CU)</p> <ul style="list-style-type: none"> ○ GAFSP Restructuring process update and indicative timeline ○ GAFSP 2.0 Governance and Coordination arrangements ○ Co-financing analysis <p><u>Documentation:</u></p> <ul style="list-style-type: none"> ○ Governance document ○ Coordination Note ○ Board Information Update <p><u>Decision points:</u></p> <ol style="list-style-type: none"> a. Agreement on next steps and timeline for GAFSP restructuring b. Agreement on co-financing definitions and methodology
12.30pm - 1.45pm	Lunch – Outside the meeting room (MC 13-121)
1.45pm – 3.30pm	<p>11. GAFSP Replenishment</p> <p><u>Objective:</u> Report on the implementation of the Replenishment Action Plan, the design of the June SDG2 Event in Berlin, including GAFSP’s replenishment moment, and forward-looking discussion on the road to replenishment</p> <p><u>Presentations:</u></p> <ul style="list-style-type: none"> ○ Report on the SC Action Plan (CU and Future Advocacy) ○ June 2020 Event in Berlin (Germany and Future Advocacy) ○ Roadmap to replenishment (Future Advocacy) <p><u>Documentation:</u></p> <ul style="list-style-type: none"> ○ Replenishment Action Plan ○ GAFSP investment case <p><u>Discussion points:</u></p> <ul style="list-style-type: none"> ○ June 2020 Event in Berlin ○ Roadmap to replenishment
3.30pm - 4.00pm	Tea/Coffee break

4.00pm - 4.30pm

12. Any other business, summary of decisions and closure

Decision points:

- Venue and timing of next meeting

Joint Statement by the Regional Representatives of Africa, Asia, ECA, LAC and MENA

5 December 2019

We would like to thank the GAFSP team for organizing the Steering Committee Meeting. We welcome the constructive and earnest deliberation on the Public and Private Sector Windows and the Missing Middle Initiative.

We take note of the sobering statistic that 80% of the world's extreme poor live in rural areas and depend on agriculture for their livelihoods. It also has been established that growth induced through agriculture is two to four times more effective at reducing poverty than other sectors. Given this context, GAFSP continues to play an instrumental and catalytic role in supporting farmers; raising agricultural productivity; improving food security and nutritional intake; addressing climate change; creating jobs and empowering women. We also recognize that the Public and Private sector Windows have successfully delivered in line with their goals and continue to evolve over time to respond to the emerging needs and reflect on the lessons learned from their interventions. We welcome the decision by GAFSP to scale up to countries affected by fragility and conflict. Given that Small States are highly vulnerable to the adverse impact of climate change and are disproportionately impacted by exogenous global factors, more attention to supporting these countries are warranted under GAFSP. We also call for focusing more on the complementarity between the public and private sector solutions to maximize development effectiveness and realize the underpinning synergies.

We acknowledge that the GAFSP has been launched by G7 and G20 in 2009 to respond to the Global Food Crisis. Considerable multi donor efforts have taken place over the years in supporting GAFSP and encouraging progresses have been made in the countries where interventions were made. With due regard of the transformative impact of the assistance mobilized through the GAFSP which has uplifted the lives of millions of the poorest people in FCV and vulnerable countries, undoubtedly it has become a well-designed and tested instrument that is strategically placed to deliver needed initiatives intended for the prevention agenda of future food crisis and in addressing food insecurity and rising hunger trend. This is also supported by GAFSP's diverse regional portfolio; demand-led approach and alignment with country's priorities and private sector opportunities to support the long-term development of agricultural and food systems and value chains. GAFSP's unique setup and inclusive governance structure also positively contribute to aligning donors and harmonize their approaches behind a common framework to foster mutual accountability, information exchange and knowledge sharing.

As hunger is on the rise globally and undernutrition affects millions of children, we call for a robust and successful replenishment of GAFSP in order to meet the \$1.5 billion target. We are racing against time as only ten years left to meet the SDGs and meeting the replenishment's target will showcase the commitment of the donor community to meet the SDGs and invest in sustainable agriculture for a world free of hunger.