

Global Agriculture and Food Security Program (GAFSP)

Executive Minutes

Joint Steering and Donor Committee Meeting

April 26, 27, 2022

Virtual

GAFSP Steering Committee Chair

Ms. Corry van Gaal

Deputy Director, Agriculture and Development Finance

Global Affairs, Canada

GAFSP Private Sector Window Donor Committee Chair, and GAFSP Co-Chair

Ms. Iris Krebber

Foreign, Commonwealth and Development Office (FCDO), United Kingdom

Accepted for the Steering Committee

CORRY VAN GAAL

SIGNED CvG

Corry van Gaal

Chair, GAFSP Steering Committee

Accepted for the Private Sector Window Donor Committee

IRIS KREBBER

SIGNED IK

Iris Krebber

Chair, Private Sector Window Donor Committee

WELCOME, INTRODUCTION, AND CONTEXT

1. A meeting of the Global Agriculture and Food Security Program (GAFSP) Steering Committee (SC) and the GAFSP Private Sector Window Donor Committee was convened virtually on April 26-27, 2022. The List of meeting participants is provided in Annex 1.
2. The objectives of the meeting were to confirm/elect the new GAFSP Chair and Co-Chair/Chair of the Private Sector Donor Committee; approve the Decision Note for enhancing GAFSP's support on climate and Monitoring and Evaluation (M&E) Plan revision; discuss Supervising Entities' (SEs) response to the food security crisis; understand the impacts of these shocks and stresses on farmers and their livelihoods from the perspective of regional, civil society organizations, and SE representatives; and agree on GAFSP's strategic direction with regard to its contribution to the global response to the unfolding food crisis.
3. GAFSP Private Sector Window Donor Committee Chair and Steering Committee Co-Chair, Ms. Iris Krebber of the UK Foreign, Commonwealth and Development Office (FCDO), welcomed SC members. The draft agenda circulated in advance of the meeting was reviewed and adopted with no objections or change from the floor and is provided in Annex 2. Ms. Krebber first put forward the nomination of Corry van Gaal, Deputy Director, Agriculture and Development Finance at Global Affairs Canada, for the position of GAFSP Chair. Ms. Van Gaal was confirmed as the new GAFSP Chair by unanimous acclamation, effective immediately, with no objection from SC members.
4. In her opening remarks, the new SC Chair expressed sincere thanks for her latest appointment and stressed the importance of GAFSP to play a critical role during the ongoing global crises. She underlined the importance of all SC members to assume responsibility for supporting the Program, raising funds, and promoting GAFSP as a financing mechanism that focuses on smallholder farmers. She also stressed the importance of creating more diverse partnerships, including with the private sector, in effectively designing and implementation of projects funded by GAFSP in the hands of countries; promoting information-sharing among SEs; and creating mutual accountability for the results, in order to fulfill the commitments made at the UN Food Systems Summit last year.
5. The GAFSP Program Manager then provided an update on activities since the last SC meeting and went over the meeting protocol. She highlighted the dialogue to finalize GAFSP's restructuring are ongoing between donors and the Trustee, and that documents are expected to be finalized in May/June 2022.

CLIMATE DECISION NOTE

6. The GAFSP Coordination Unit (CU) presented the Climate Decision Note outlining how the Program will scale up its ambition on climate throughout GAFSP's operational arrangements. The Decision Note follows a series of technical engagements facilitated by the CU with technical focal points across Supervising Entities and Steering Committee members. The Decision Note included ten proposals for approval, categorized across three entry points, namely, GAFSP's project proposal stage, project preparation and implementation, and cross-cutting program elements. Many SC members commended the CU for carrying out a successful, timely, and inclusive consultative process. CU representatives addressed questions posed by SC members after which the SC approved on an absence of objection basis the adoption of the ten proposals included in the Decision Note.
7. **Decision:** The SC adopted all ten proposals included in the Climate Decision Note.
8. **Actions:** The CU agreed to follow up with SC members on relevant action items for various proposals as outlined in the Decision Note. Arrangements for including climate-specific provisions will be completed before the next Call for Proposals.

M&E REVISION PLAN

9. The CU presented the M&E Plan revision for SC approval, noting that the rationale for revision was to ensure that the M&E Plan is fit-for-purpose for the new portfolio emerging from GAFSP's restructuring, which will reflect a harmonized set of indicators applied across all modalities. The revisions also reflect lessons learned from four years' experience of the 2017 M&E Plan implementation, while also aligning the Plan with the Program's bolstered ambition on climate. The CU outlined that this revision has been undertaken in two phases: Phase 1 on Tier 2 and 3 indicators presented in this meeting, and Phase 2 – revision of Tier 1 indicators which will be finalized in December 2022. The CU called for volunteers from the SC to form a working group to initiate discussions on Tier 1 (outcome indicators).
10. SC members asked a few general clarifying questions, as well as specific questions related to girls and women's empowerment and climate indicators, which the CU addressed and agreed to take into consideration. The list of Tier 2 and 3 indicators is provided in Annex 3.
11. **Decisions:**
 1. SC approved proposed indicators #1-#12, and #14 and #15. The CU will consult Germany to address comments raised on indicator #13 on climate. Once this is addressed, the new language on indicator #13 will be sent out to SC.
 2. SC approved the proposed modified Tier 3 indicators (25 key performance indicators (KPIs) across 10 dimensions).
12. **Actions:**
 1. CU will share the updated document with SC members virtually for final review of indicator #13, on an absence of objections basis.
 2. SC members to put forward the names of individuals planning to join the M&E working group on Tier 1 indicators.

GLOBAL CONTEXT

13. Mr. Martien van Nieuwkoop, Global Director for Agriculture and Food Global Practice at the World Bank provided remarks to set the context for discussion on the emerging food crisis, including perspectives from the 2022 World Bank Group Spring Meetings. He also spoke about Russia's invasion of Ukraine as a trigger for major threats to global food and nutrition security through a pronounced spike in the prices of key food staples and rising energy and fertilizer prices.
14. He highlighted several key initiatives and activities that the World Bank was undertaking to address the ongoing global crises and stressed the need for international community to take collective action and deliver long-lasting change on the ground, by repurposing current agricultural support as a unique opportunity to achieve a food systems transformation. He noted that solutions to these challenges must come from all of us, including GAFSP. Speaking of the unique nature of GAFSP's governance structure, he highlighted the role GAFSP can play in addressing many of these ongoing global challenges to build food systems that are resilient and sustainable for the future – not just for the next couple of harvests.

FOOD SECURITY CRISIS RESPONSE

15. Representatives from Supervising Entities¹ shared their institution/agency's development response to the food price/food security context. They all noted that the war in Ukraine has a compounding impact on an already challenging environment. They also offered reflections on how GAFSP could best operate in tandem and fill financing gaps as part of the medium- to long-term support to build sustainable and resilient food systems in the world's most vulnerable countries.
16. They shared that their agencies were taking several targeted actions and steps to address the impact of ongoing global crises in their efforts to support vulnerable communities around the world. These actions range from urgent humanitarian response to medium- to long-term approaches, repurposing ongoing projects to respond to immediate needs, setting up new facilities, and strengthening their analytical and policy work. However, they also stressed the need for better coordination for better results.
17. On the role of GAFSP in this context, many suggested that the Program continues to scale up support to countries and Producer Organizations (PO), participate in the coordination mechanisms, and support policy analysis and policy dialogue. Some also suggested deepening collaboration within GAFSP and highlighted that GAFSP grant funding can serve as a complementary financing source to add to their own agency efforts in response to the global response to development challenges. In the medium to longer term, it was suggested that additional funding be provided to existing GAFSP projects.

IMPLICATIONS OF GLOBAL FOOD SECURITY CONTEXT ON GAFSP PARTNER COUNTRIES

18. Regional representatives from Africa, Latin America and the Caribbean, Asia, and civil society organizations provided updates on the impact of the latest shocks and stresses on farmers and their livelihoods. Their remarks went in detail on the impacts of the unfolding food crisis, as well as ongoing COVID-19 pandemic in their respective regions and stressed the need to strengthen farmers' capacities and resilience.
19. They described GAFSP as an already tested instrument that is ready to be used as a vehicle that could respond to current food crisis by increasing investments for agriculture, including financing addressing climate. Furthermore, GAFSP's model to operate at the country level any action facilitates that governments and POs can address more directly impacts and challenges felt at ground level. They added GAFSP can also leverage countries and development partners' ongoing efforts complementing projects on the ground and facilitate coordination. Many speakers applauded GAFSP on its critical role in addressing the development challenges and called on the international community to support GAFSP to continue its critical work to strengthen the resilience of local systems and communities in a holistic approach.

GAFSP FOOD SECURITY CRISIS RESPONSE OPTIONS

20. Ms. Kathryn Hollifield, GAFSP Program Manager gave a presentation on GAFSP's role and options to respond to the emerging food security crisis, while stressing the core principles of the Program – supporting medium/long-term sustainability of agri/food systems and focusing on smallholder farmers in the world's poorest countries. She stressed that in its inclusive nature, the Program continues to be demand driven to leverage and complement SEs' core programs and facilitate collaboration among its partners.
21. She went over the five options for SC consideration that will help the Program scale up its response to ongoing crises. Those options were:

¹ Asian Development Bank, Food and Agriculture Organization, International Fund for Agricultural Development, World Food Programme, World Bank, African Development Bank and Inter-American Development Bank

1. Fund four projects recommended by Technical Advisory Committee in December 2021, but not approved given lack of finance.
 2. Additional funding for ongoing GAFSP projects/proposals to cover price increases.
 3. Additional funding to increase scale and scope of ongoing successful GAFSP projects.
 4. Additional funding to increase scale and scope of relevant, successful SE projects.
 5. Open Call for Proposals (CfP) for new projects.
22. The session then opened for a discussion to provide guidance to the Coordination Unit on whether it should continue to explore options for a proactive GAFSP response, and which of the five options proposed were suitable for further articulation. SC representatives fully approved that GAFSP to continue exploring the five options presented and to organize a response to the emerging food security crisis.
23. While the SC did not reach consensus on a specific option(s), there was wide agreement that a speedy response that would address the most pressing challenges in the world's poorest countries, while also stressing the need to keep the long-term sustainability approach was central to GAFSP. Overall, discussants agreed that GAFSP needed to continue its support to the most vulnerable and most needy communities and speed up the processes to mitigate the crisis.
24. During discussion the United States Representative announced a contribution in the amount of US\$5 million, while other participants indicated their governments' indicative plans to make additional contributions to the Program. The German representative shared that Germany's Federal Minister for Economic Cooperation and Development recently announced the establishment of a "Global Alliance for Food Security" as an initiative of the current G7 Presidency, intended to catalyze an agile, immediate, and coordinated response to the unfolding global food security crisis.
25. **Decisions:** CU to: explore options 2 through 4 in greater detail, clarify the processes, particularly on option 4; provide update on funding availability with reference to Option 1; and brief the SC in the coming weeks.
26. **Actions:**
- CU to explore options 2 through 4 in greater detail, clarify the processes, particularly on option 4 and brief the SC in the coming weeks.
 - CU to continue to coordinate among its partners and step up on joint and shared analysis as information evolves on impacts of the ongoing crises.
 - SEs were encouraged to continue to share the scope and nature of their crisis response plans with the CU.
 - Donors to keep the CU informed on possible additional financial contributions, which will help the SC in the decision-making process.

NEXT STEPS AND CLOSURE

27. SC Co-Chair proposed the next SC meeting could take place in the next two - three months to review crisis response options. Chair also announced the selection of Mr. Nicholas Strychacz, Deputy Director, Office of International Development Policy, International Affairs, United States Department of the Treasury, as the new Co-Chair of the Steering Committee and Chair of the Private Sector Window Donor Committee.
28. The Chair concluded the meeting encouraging participants to plan ambitiously and get prepared as donor resources come into the Program and thanked all participants, organizers, and contributors. SC members expressed heartfelt gratitude and bid farewell to the outgoing SC Co-Chair from the United Kingdom, for her excellent leadership over the years.

Annex 1

List of Meeting Participants (alphabetical order, by stakeholder group)

	Last Name	First Name	Country/Organization
Chairs			
1	van Gaal	Corry	SC Chair, Canada (newly appointed)
2	Krebber	Iris	Donor Committee Chair, GAFSP Co-Chair, United Kingdom (outgoing)
3	Strychacz	Nicholas	Donor Committee Chair, GAFSP Co-Chair, United States of America, Department of the Treasury (newly appointed)
Donors			
4	Adachi	Naoya	Japan
5	Bahalim	Ammad	Bill and Melinda Gates Foundation (BMGF)
6	Boehm	Nora	Germany
7	Burgos Sainz	Fernando	Spain
8	Doyle	Lindsey	United States Agency for International Development (USAID)
9	Fougere	Shannon	Canada
10	Hara	Tsuyoghi	Japan
11	Kaneda	Mizuki	Japan
12	Lynn	Fiona	Australia
13	Save	Radio	United Kingdom
14	Stormoen	Even	Norway
15	Taniguchi	Masahide	Japan
16	Van Gilst	Daniel Frans	Norway
17	Watkins	Neil	Bill and Melinda Gates Foundation (BMGF)
Regional Representatives			
18	Abdul Ghaffar	Jeehan	Middle East
19	Adoum	Djime	Africa
20	Bello	Abdoul Salam	Africa
21	Bojang	Lamin	Africa
22	Ehui	Mamou	Africa
23	Keizire	Boaz	Africa
24	Martinez	Salome	LAC
25	Mouangkham	Angkhansada	Asia
26	Prakash Pandey	Narendra	Asia
27	Pokharel	Champak	Asia
Supervising Entities			
28	Albaret	Geraud	IADB
29	Basu	Enika	IFAD
30	Boahen	Philip	AfDB
31	Horst	Alexandra	WB

32	Katagami	Michiko	ADB
33	Lampietti	Julian	WB
34	Polidori	Giulia	WFP
35	Sachdeva	Pawan	WB
36	Samkange	Stanlake	WFP
37	Simons	Sarah	WB
38	Toe	Chris	WFP
39	Van Nieuwkoop	Martien	WB
40	Veillerette	Benoist	FAO
41	Zhang	Qingfeng	ADB
Civil Society Organizations			
42	Akoha	Rostaing	ROPPA
43	Baguilat	Irish	AFA
44	Guerra	Alberta	ActionAid USA
45	Hertzler	Doug	ActionAid USA
46	Ouedraogo	Ousseini	ROPPA
47	Palebele	Kolyang	PAFO
48	Penunia	Esther	AFA
49	Sall	Nadjirou	ROPPA
GAFSP Coordination Unit			
50	Alamzai	Amanullah	Coordination Unit
51	Calixto	Silvana	Coordination Unit
52	Carmichael	Zacharey	Coordination Unit
53	Ekanayake	Indira Janaki	Coordination Unit
54	Hollifield	Kathryn	GAFSP Program Manager
55	Hoberg	Yurie	Coordination Unit
56	Latham	Michelle	Coordination Unit
57	Magarotto	Cecilia	Coordination Unit
58	Markozashvili	Darejani	Coordination Unit
59	Mecagni	Laura	Coordination Unit
60	Mehdi	Tahmina	Coordination Unit
61	Murphy-Mcgreevey	Clare	Coordination Unit
62	Ramachandran	Venkat	Coordination Unit
63	Sakhuja	Davinder	Coordination Unit
64	Salman	Diana	Coordination Unit
65	Tortella	Virginia	Coordination Unit
66	Younes	Ahmed	Coordination Unit
67	Yang	Shijie	Coordination Unit
GAFSP Private Sector Window Secretariat – IFC			
68	Berman	Daphna	IFC
69	Chaudhary	Bheeshm	IFC

70	Chen	Yanni	IFC
71	Gopalan	Prasad	IFC
72	Johnson	Pamela	IFC
73	Lee	Sung	IFC
74	Maiztegui	Josefina	IFC
75	Razdan	Pamposh	IFC
76	Rosembuj	Flavia	IFC
77	Shah	Niraj	Head, Private Sector Window Secretariat
GAFSP Trustee			
78	Jacqueline Sta. Maria	Iris	WB
79	Mengesha	Lewam	WB
80	Pardo	Maria Lourdes	WB
81	Williamson	Angela	Senior Financial Officer/GAFSP WB Trustee

Annex 2



DRAFT AGENDA

Virtual Steering Committee Meeting – April 26-27, 2022

5:00 Seattle/ 8:00 Washington DC / 13:00 Abidjan, London / 14:00 Berlin, Rome 16:00 Nairobi / 20:00 Manila / 22:00 Canberra

Tuesday, April 26, 2022 (DAY 1)	
7:45-8:00 am	Steering Committee (SC) members connect and test audio and video connections.
8:00-8:10 am	1. Welcome, introduction of new participants, and adoption of agenda Remarks by Iris Krebber, SC Co-Chair and Donor Committee Chair. <u>Documentation:</u> Draft Agenda
8:10-8:15 am	2. Selection of the next SC Chair
8:15-9:15 am	3. Climate Decision Note <u>Objective:</u> Review and approve the Climate Decision Note. <u>Documentation:</u> Climate Decision Note
9:15-9:45 am	4. Restructuring – Coordination Unit (CU) <u>Objective:</u> Approve the Monitoring & Evaluation (M&E) Plan revision. <u>Documentation:</u> M&E Plan Revision
9:45-10:00 am	Comfort Break
10:00-10:05 am	5. Global context Remarks by Martien van Nieuwkoop, Global Director of the Agriculture and Food Global Practice, World Bank, to set the context for the discussions on the emerging food security crisis, including perspectives that emerged from the 2022 WBG Spring Meetings.
10:05-11:00 am	6. Food security crisis response – Supervising Entities (SEs) <u>Objective:</u> SEs will share their own institution/agency’s development response and reflections on role for GAFSP. Discussion and Q&A

Wednesday, April 27, 2022 (DAY 2)	
8:00-8:50 am	<p>7. Implications of global food security context on GAFSP partner countries</p> <p><u>Objective:</u> Share GAFSP partners' views from the field: Regional and Civil Society Organization Representatives will provide updates on the impact of the latest shocks and stresses on farmers and their livelihoods.</p>
8:50-9:00 am	<p>8. Discussion and Q&A</p>
9:00-10:15 am	<p>9. GAFSP food security crisis response options</p> <p><u>Objective:</u> The CU to present an information note on GAFSP's options to contribute to the global response to food security crisis and SC to agree on strategic direction.</p> <ul style="list-style-type: none"> • GAFSP food security response, including operational modalities • Discussion and Q&A • SC to agree on GAFSP's strategic direction <p><u>Documentation:</u> Information Note with different scenarios for SC review and agreement.</p>
10:15-10:30 am	<p>Comfort break</p>
10:30-11:20 am	<p>10. GAFSP food security crisis response options (cont.)</p> <p><u>Objective:</u> Update on BIFT operationalization.</p> <ul style="list-style-type: none"> • Discussion and Q&A
11:20-11:30 am	<p>11. AOB</p> <ul style="list-style-type: none"> • Date for next SC Meeting and location (DC or elsewhere).

Annex 3

Tier 2 indicators

<p>#1 Number of people receiving direct benefits, gender disaggregated</p> <p>#2 Land area receiving improved production support (ha), Disaggregation: Area provided with new/improved irrigation or drainage services (ha)</p> <p>#3. Number of smallholders receiving productivity enhancement support, gender disaggregated</p> <p>#4 Number of producer-based organizations supported (number)</p> <p>#5. Number of persons supported by project in rural areas accessing financial services, gender disaggregated</p> <p>#6. Roads constructed or rehabilitated, including feeder roads and access roads (km)</p> <p>#7. Number of processing, storage and market facilities constructed and/or rehabilitated (number)</p> <p>#8. Number of farmers that are supported in accessing marketing opportunities, gender disaggregated</p>
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- #9. People receiving improved nutrition services and products, **gender** disaggregated, (number of people) **Cross-cutting theme: Nutrition**
- #10. Direct employment generated (as part of an explicit project objective), **female** employment and **youth** employment disaggregated (full-time equivalent) **Cross-cutting theme: Jobs**
- #11. Persons receiving capacity development, **gender** disaggregated
- #12. Number of policy products completed with project support related to agriculture, natural resource management, and food/nutrition security.
- #13. Number of farmers receiving inputs or service on climate resilient or sustainable agriculture practices (Of which, **female** farmers)
- #14. Hectares of agricultural/land area where climate resilient or sustainable agriculture practices are implemented
- #15 Number of agribusiness companies adopting climate resilient or sustainable agriculture interventions.

Tier 3 indicators

#	Tier 3 indicator	Action taken	Country-led & PO-led	PrSW & BIFT
1.	Utilization			
	1.1 # and \$ of projects approved	Unchanged	•	•
	1.2 # and \$ of projects committed (Private Sector Window and BIFT only)	Unchanged		•
	1.3 # and \$ of projects disbursed (by SE)	Unchanged	•	•
	1.4 # of months between approval by the Steering Committee and disbursement by a supervising entity (Country-led and PO-led only)	Unchanged	•	
2.	Financial sustainability and leverage			
	2.1 Leverage ratio, also disaggregated into different funding sources from IFIs, government, private sector, etc.	Unchanged	•	•
3.	Diversification			
	3.1 Regional distribution of projects	Unchanged	•	•
	3.2 Country distribution of projects: % of projects in Fragile and Conflict-affected States	Unchanged	•	•
	3.3 Product distribution of projects: debt, equity, guarantees, advisory services (Private Sector Window and BIFT only)	Unchanged		•
4.	Inclusiveness: \$ volume of financing that goes to projects that are:			
	4.1 Climate resilient and sustainable agriculture	Unchanged	•	•
	4.2 Gender sensitive	Unchanged	•	•
	4.3 Nutrition related	Unchanged	•	•
5.	Development performance			
	5.1 % of projects rated successful on development outcome [†]	Unchanged	•	•
6.	Collaboration between Country-led, PO-led projects, BIFT, and Private Sector Window entities			
	6.1. # of joint events	Unchanged	•	•
	6.2 # of projects across Country-led, PO-led, BIFT and Private Sector Window partnerships, also as % of total projects across all tracks/windows, respectively	Unchanged	•	•
7.	Stakeholder engagement			
	7.1 # of routine and ad hoc reports submitted by CU to individual donors in a timely manner	Unchanged	•	•
	7.2 # of civil society organization representatives participating in key GAFSP activities, e.g., proposal development at country level, Steering Committee meetings, M&E/DIME and fundraising events both headquarters and national levels, project implementation	Modified the definition	•	•
8.	Communications			
	8.1 # of projects with complete and timely updates in the GAFSP Portal	Unchanged	•	•
	8.2 # of unique visitors and return visitors to GAFSP website	Unchanged	•	•

8.3 # of engagements GAFSP campaigns make on social media	Modified	•	•
8.4 # of external events where GAFSP is represented	Unchanged	•	•
8.5 # of external events that GAFSP organizes and hosts	Newly added	•	•
8.6 # of comms products published that are externally facing, inc. blogs/stories/videos/etc.	Newly added	•	•
9. Knowledge sharing and capacity building			
9.1 # of knowledge events sponsored	Unchanged	•	•
9.2 # of knowledge products published (e.g., GHG report, AR, PR, thematic portfolio assessment, Knowledge Forum and MMI workshop reports)	Newly added	•	•
10. Resource management			
10.1 % of administrative costs relative to portfolio; difference between planned/actual (Country-led and PO-led track projects only)	Unchanged	•	