### **AFRICAN DEVELOPMENT BANK GROUP**



#### **COUNTRY: REPUBLIC OF COTE D'IVOIRE**

# PROJECT TO IMPROVE THE LIVELIHOODS OF SMALLHOLDERS AND WOMEN IN THE N'ZI REGION (PREMOPEF)

#### APPRAISAL REPORT

Date: July 2020

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November 2020

**Translated Document** 

### TABLE OF CONTENTS

| Acrony | ms And Abbreviations   | i  |
|--------|--|----|
| 5      | Summary  |    |
|        | s-Based Logical Framework  |    |
| 5      | Implementation Schedule  |    |
| I STR  | ATEGIC THRUST AND RATIONALE  | 1  |
| 1.1    | Project Linkages with Country Strategy and Objectives                            | 1  |
| 1.2    | Rationale for Bank Involvement   | 2  |
| 1.3    | Aid Coordination   | 2  |
| II- PI | ROJECT DESCRIPTION   | 3  |
| 2.1    | Project Origin   | 3  |
| 2.2    | Project Objectives and Components  | 3  |
| 2.3    | Technical Solutions Adopted and other Alternatives Considered                    | 4  |
| 2.4    | Project Type   | 5  |
| 2.5    | Project Cost and Financing Arrangements  |    |
| 2.6    | Project Area and Beneficiaries   | 7  |
| 2.7    | Participatory Approach for Project Identification, Design and Implementation     | 7  |
| 2.8    | Bank Group Experience and Lessons Reflected in Project Design                    | 8  |
| 2.9    | Key Performance Indicators   | 8  |
| III –  | PROJECT FEASIBILITY  | 9  |
| 3.1    | Economic and Financial Performance   | 9  |
| 3.2    | Environmental and Social Impact  | 10 |
| 3.3    | Fragility and Resilience   | 13 |
| IV –   | IMPLEMENTATION   |    |
| 4.1    | Implementation Arrangements  | 13 |
| 4.2    | Monitoring   | 16 |
| 4.3    | Governance   | 17 |
| 4.4    | Sustainability   | 17 |
| 4.5    | Risk Management  | 17 |
| 4.6    | Knowledge-Building   | 18 |
| V. LI  | EGAL FRAMEWORK   | 18 |
| 5.1.   | Legal instrument   |    |
| 5.2    | Conditions Associated with the Bank's Intervention                               |    |
| 5.3    | Compliance with Bank policies  | 19 |
| 5.4    | Recommendation   |    |
| ANNE   | XES  |    |
| Ann    | ex I: Comparative Socioeconomic Indicators of Côte d'Ivoire                      |    |
| Ann    | ex II. Status of the AfDB's Active Portfolio in Côte-d'Ivoire as at 30 June 2020 |    |
|        | ex III: Matrix of Fragility Factors  |    |
|        | ex IV. Map of Project Area   |    |

Annex IV. Map of Project Area ANNEX V: Environmental and social compliance note (escon)

**Currency Equivalents** (May 2020) UA 1 = CFAF 824.11 UA 1 = USD 1.3664 UA 1 = EUR 1.26

**Fiscal Year** 

1 January - 31 December

#### Weights and Measures

|   | 1 metric tonne    | = 2204 pounds (lbs.) | 1 milimetre (mm) | = 0.03937 inches |
|---|-------------------|----------------------|------------------|------------------|
| ĺ | 1 kilogramme (kg) | = 2.200 pounds       | 1 kilometre (Km) | = 0.62 miles     |
|   | 1 metre (m)       | = 3.28 feet          | 1 hectare (ha)   | = 2.471 acres    |

### **ACRONYMS AND ABBREVIATIONS**

| ADF       African Development Agency         AFD       French Development Agency         AfDB       African Development Bank         ANDADER       National Rural Development Support Agency         ANOPACI       National Rural Development Support Agency         ANOPACI       National Association of Agricultural Professional Organizations of Côte d'Ivoire         APO       Agricultural professional organisation         AWPB       Annual Mork Programme and Budget         CNDFB       National Agricultural Research Centre         COMOREX       External Resource Mobilizatio Committee         COOPEC       Savings and Credit Cooperative         CSP       Country Strategy Paper         CSRS       Swiss Centre for Scientific Research in Côte d'Ivoire         DEP       Project Evaluation Department         DGPSP       Directorate-General of Planning, Statistics and Projects         ESMP       Environmental and Social Management Plan         FAO       United Nations Food and Agriculture And Poor Security Experience Scale         FIRCA       Interprofessional Fund for Agricultural Research and Advisory Services         GAFSP       Global Agriculture and Food Security Programme         GDP       gross domestic product         IZT       Ivorian Institute of Tropical Technology   | AEJ      | Youth Employment Agency   |
|--|----------|---|
| AfDB         African Development Bank           ANDPACI         National Rural Development Support Agency           ANDPACI         National Rural Development Support Agency           ANDPACI         National Resolution of Agricultural Professional organizations of Côte d'Ivoire           APO         Agricultural professional organisation           AWPB         Annual Work Programme and Budget           CNDFB         National Forest Protection and Bushfire Control Committee           COMOREX         External Resource Mobilization Committee           COOPEC         Savings and Credit Cooperative           CSP         Country Strategy Paper           CSRS         Swiss Centre for Scientific Research in Côte d'Ivoire           DEP         Project Evaluation Department           DGPSP         DirectorateGeneral of Planning, Statistics and Projects           ESMP         Environmental and Social Management Plan           FAO         United Nations Food and Agriculture Organization           FIES         Ford Insecurity Experience Scale           FIRCA         Interprofessional Fund for Agricultural Research and Advisory Services           GAFSP         Global Agriculture and Food Security Programme           GDP         grose domestic product           LT         Ivorian Institute of Tropical Technology  | ADF      | African Development Fund  |
| ANADER         National Rural Development Support Agency           ANOPACI         National Association of Agricultural Professional Organizations of Côte d'Ivoire           APO         Agricultural professional organisation           AWPB         Annual Work Programme and Budget           CNDFB         National Forest Protection and Bushfire Control Committee           COMOREX         External Resource Mobilization Committee           COOPEC         Savings and Credit Cooperative           CSR         Swiss Centre for Scientific Research in Côte d'Ivoire           DEP         Project Evaluation Department           DGPSP         Directorate-General of Planning, Statistics and Projects           ESMP         Environmental and Social Management Plan           FAO         United Nations Food and Agricultural Research and Advisory Services           GAFSP         Global Agriculture and Food Security Programme           GDP         gross domestic product           ET         Ivoring Isotiu for Topical Technology           IADP         Intergrated Agro-industrial Development Pole           ISDB         Islamic Development Bank           IICA         Japan International Cooperation Agency           MICS         Multiple Indicators Cluster Surveys           MIRAH         Ministry of Agriculture and Resoleees   | AFD      |   |
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| APO         Agricultural professional organisation           AWPB         Annual Work Programme and Budget           CNDFE         National Forest Protection and Bushfre Control Committee           CNRA         National Agricultural Research Centre           COMOREX         External Resource Mobilization Committee           COOPEC         Savings and Credit Cooperative           COPE         Savings and Credit Cooperative           CSP         Country Strategy Paper           CSRS         Swiss Centre for Scientific Research in Côte d'Ivoire           DEP         Project Evaluation Department           DGFSP         Directorate-General of Planming, Statistics and Projects           ESMP         Environmental and Social Management Plan           FAO         United Nations Food and Agriculture Organization           FFS         Farmer Field School           FIES         Food Insceruity Experience Scale           FIRCA         Interprofessional Fund for Agricultural Research and Advisory Services           GAFSP         Global Agriculture and Food Security Programme           GDP         gross domestic product           IZT         Ivorian Institute of Tropical Technology           IADP         Integrated Agro-industrial Development Pole           IsDB         Islanin Ibervelopment Bank   | ANADER   | National Rural Development Support Agency   |
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| FFSFarmer Field SchoolFIESFood Insecurity Experience ScaleFIRCAInterprofessional Fund for Agricultural Research and Advisory ServicesGAFSPGlobal Agriculture and Food Security ProgrammeGDPgross domestic productI2TIvorian Institute of Tropical TechnologyIADPIntegrated Agro-industrial Development PoleIsDBIslamic Development BankJICAJapan International Cooperation AgencyMICSMultiple Indicators Cluster SurveysMINADERMinistry of Agriculture and Rural DevelopmentMIRAHMinistry of Agriculture and Rural DevelopmentMIRAHMinistry of Agriculture and Rural DevelopmentMIRAHMinistry of Agriculture and Rural DevelopmentPCUProject Coordination UnitPNDNational Development PlanPNIANational Development PlanPNMNNational Multisector Nutrition PlanPPprocurement planPREMOPEFProject to improve the livelihoods of smallholders and womenPRO2MCIProject to support the development of the cassava and market gardening sub-sectors in Côte d'IvoirePSGouvGovernment's Social ProgrammeRCIRepublic of Côte d'IvoireSAVANational Agricultural Season and. Food Vulnerability SurveySDGSustainable Development GoalTAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account   | ESMP     | Environmental and Social Management Plan  |
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| JICAJapan International Cooperation AgencyMICSMultiple Indicators Cluster SurveysMINADERMinistry of Agriculture and Rural DevelopmentMIRAHMinistry of Animal and Fishery ResourcesNGONon-governmental organisationPCUProject Coordination UnitPNDNational Development PlanPNIANational Agricultural Investment ProgrammePNMNNational Multisector Nutrition PlanPPprocurement planPREMOPEFProject to improve the livelihoods of smallholders and womenPRO2MCIProject to support the development of the cassava and market gardening sub-sectors in Côte d'IvoirePSGouvGovernment's Social ProgrammeRCIRepublic of Côte d'IvoireSAVANational Agricultural Season and. Food Vulnerability SurveySDGSustainable Development GoalTAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account  | IADP     | Integrated Agro-industrial Development Pole   |
| MICSMultiple Indicators Cluster SurveysMINADERMinistry of Agriculture and Rural DevelopmentMIRAHMinistry of Animal and Fishery ResourcesNGONon-governmental organisationPCUProject Coordination UnitPNDNational Development PlanPNIANational Agricultural Investment ProgrammePNMNNational Multisector Nutrition PlanPPprocurement planPREMOPEFProject to improve the livelihoods of smallholders and womenPRO2MCIProject to support the development of the cassava and market gardening sub-sectors in Côte d'IvoirePSGouvGovernment's Social ProgrammeRCIRepublic of Côte d'IvoireSAVANational Agricultural Season and. Food Vulnerability SurveySDGSustainable Development GoalTAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account  | IsDB     | Islamic Development Bank  |
| MINADERMinistry of Agriculture and Rural DevelopmentMIRAHMinistry of Animal and Fishery ResourcesNGONon-governmental organisationPCUProject Coordination UnitPNDNational Development PlanPNIANational Agricultural Investment ProgrammePNMNNational Multisector Nutrition PlanPPprocurement planPREMOPEFProject to improve the livelihoods of smallholders and womenPRO2MCIProject to support the development of the cassava and market gardening sub-sectors in Côte d'IvoirePSGouvGovernment's Social ProgrammeRCIRepublic of Côte d'IvoireSAVANational Agricultural Season and. Food Vulnerability SurveySDGSustainable Development GoalTAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account   |          | Japan International Cooperation Agency  |
| MIRAHMinistry of Animal and Fishery ResourcesNGONon-governmental organisationPCUProject Coordination UnitPNDNational Development PlanPNIANational Agricultural Investment ProgrammePNMNNational Multisector Nutrition PlanPPprocurement planPREMOPEFProject to improve the livelihoods of smallholders and womenPRO2MCIProject to support the development of the cassava and market gardening sub-sectors in Côte d'IvoirePSGouvGovernment's Social ProgrammeRCIRepublic of Côte d'IvoireSAVANational Agricultural Season and. Food Vulnerability SurveySDGSustainable Development GoalTAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account   | MICS     | Multiple Indicators Cluster Surveys   |
| NGONon-governmental organisationPCUProject Coordination UnitPNDNational Development PlanPNIANational Agricultural Investment ProgrammePNMNNational Multisector Nutrition PlanPPprocurement planPREMOPEFProject to improve the livelihoods of smallholders and womenPRO2MCIProject to support the development of the cassava and market gardening sub-sectors in Côte d'IvoirePSGouvGovernment's Social ProgrammeRCIRepublic of Côte d'IvoireSAVANational Agricultural Season and. Food Vulnerability SurveySDGSustainable Development GoalTAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account  | MINADER  | Ministry of Agriculture and Rural Development   |
| PCUProject Coordination UnitPNDNational Development PlanPNIANational Agricultural Investment ProgrammePNMNNational Multisector Nutrition PlanPPprocurement planPREMOPEFProject to improve the livelihoods of smallholders and womenPRO2MCIProject to support the development of the cassava and market gardening sub-sectors in Côte d'IvoirePSGouvGovernment's Social ProgrammeRCIRepublic of Côte d'IvoireSAVANational Agricultural Season and. Food Vulnerability SurveySDGSustainable Development GoalTAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account  | MIRAH    | Ministry of Animal and Fishery Resources  |
| PNDNational Development PlanPNIANational Agricultural Investment ProgrammePNMNNational Multisector Nutrition PlanPPprocurement planPREMOPEFProject to improve the livelihoods of smallholders and womenPRO2MCIProject to support the development of the cassava and market gardening sub-sectors in Côte d'IvoirePSGouvGovernment's Social ProgrammeRCIRepublic of Côte d'IvoireSAVANational Agricultural Season and. Food Vulnerability SurveySDGSustainable Development GoalTAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account  | NGO      | Non-governmental organisation   |
| PNIANational Agricultural Investment ProgrammePNMNNational Multisector Nutrition PlanPPprocurement planPREMOPEFProject to improve the livelihoods of smallholders and womenPRO2MCIProject to support the development of the cassava and market gardening sub-sectors in Côte d'IvoirePSGouvGovernment's Social ProgrammeRCIRepublic of Côte d'IvoireSAVANational Agricultural Season and. Food Vulnerability SurveySDGSustainable Development GoalTAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account  | PCU      | Project Coordination Unit   |
| PNMNNational Multisector Nutrition PlanPPprocurement planPREMOPEFProject to improve the livelihoods of smallholders and womenPRO2MCIProject to support the development of the cassava and market gardening sub-sectors in Côte d'IvoirePSGouvGovernment's Social ProgrammeRCIRepublic of Côte d'IvoireSAVANational Agricultural Season and. Food Vulnerability SurveySDGSustainable Development GoalTAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account  | PND      | National Development Plan   |
| PPprocurement planPREMOPEFProject to improve the livelihoods of smallholders and womenPRO2MCIProject to support the development of the cassava and market gardening sub-sectors in Côte d'IvoirePSGouvGovernment's Social ProgrammeRCIRepublic of Côte d'IvoireSAVANational Agricultural Season and. Food Vulnerability SurveySDGSustainable Development GoalTAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account   | PNIA     | National Agricultural Investment Programme  |
| PREMOPEFProject to improve the livelihoods of smallholders and womenPRO2MCIProject to support the development of the cassava and market gardening sub-sectors in Côte d'IvoirePSGouvGovernment's Social ProgrammeRCIRepublic of Côte d'IvoireSAVANational Agricultural Season and. Food Vulnerability SurveySDGSustainable Development GoalTAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account   | PNMN     | National Multisector Nutrition Plan   |
| PRO2MCI         Project to support the development of the cassava and market gardening sub-sectors in Côte d'Ivoire           PSGouv         Government's Social Programme           RCI         Republic of Côte d'Ivoire           SAVA         National Agricultural Season and. Food Vulnerability Survey           SDG         Sustainable Development Goal           TAAT         Technologies for African Agricultural Transformation           TFP         technical and financial partner           UA         Unit of Account  | PP       | procurement plan  |
| PSGouvGovernment's Social ProgrammeRCIRepublic of Côte d'IvoireSAVANational Agricultural Season and. Food Vulnerability SurveySDGSustainable Development GoalTAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account   | PREMOPEF | Project to improve the livelihoods of smallholders and women  |
| RCI       Republic of Côte d'Ivoire         SAVA       National Agricultural Season and. Food Vulnerability Survey         SDG       Sustainable Development Goal         TAAT       Technologies for African Agricultural Transformation         TFP       technical and financial partner         UA       Unit of Account   | PRO2MCI  | Project to support the development of the cassava and market gardening sub-sectors in Côte d'Ivoire |
| SAVA       National Agricultural Season and. Food Vulnerability Survey         SDG       Sustainable Development Goal         TAAT       Technologies for African Agricultural Transformation         TFP       technical and financial partner         UA       Unit of Account   | PSGouv   | Government's Social Programme   |
| SDG         Sustainable Development Goal           TAAT         Technologies for African Agricultural Transformation           TFP         technical and financial partner           UA         Unit of Account  | RCI      | Republic of Côte d'Ivoire   |
| TAATTechnologies for African Agricultural TransformationTFPtechnical and financial partnerUAUnit of Account  | SAVA     | National Agricultural Season and. Food Vulnerability Survey   |
| TFP     technical and financial partner       UA     Unit of Account   |          |   |
| UA Unit of Account   | TAAT     | Technologies for African Agricultural Transformation  |
|  | TFP      |   |
| WAAPP West Africa Agricultural Productivity Programme  | UA       | Unit of Account   |
|  | WAAPP    | West Africa Agricultural Productivity Programme   |
| WADB West African Development Bank   | WADB     | West African Development Bank   |
| WAEMU West African Economic and Monetary Union   | WAEMU    | West African Economic and Monetary Union  |

#### **Project Information Sheet**

#### **Client Information**

#### **BORROWER**: Republic of Côte d'Ivoire

**EXECUTING AGENCY**: Ministry of Agriculture and Rural Development (MINADER) Financing Plan

| Source                       | Amount (in million UA) | Instrument        |
|------------------------------|------------------------|-------------------|
| ADF                          | 2.00                   | Loan              |
| GAFSP                        | 8.78 (USD 12 million)  | Grant             |
| Government and Beneficiaries | 1.19                   | Counterpart funds |
| TOTAL COST                   | 11.97                  |                   |

#### Key ADF Financing Information

| ADF loan amount                | Unit of Account (UA)                                       |
|--------------------------------|--|
| Commitment fee                 | 0.50% per annum on undisbursed amount                      |
| Service charge                 | 0.75% per annum on outstanding balances                    |
| Interest rate                  | 1% per annum on the disbursed and non-<br>amortized amount |
| Tenor                          | 30 years   |
| Grace period                   | 5 years  |
| ERR (baseline scenario)<br>NPV | 21.10%<br>CFAF 12.0 billion                                |

### Timeframe – Main Milestones (expected)

| Concept note approval      | March 2020       |
|----------------------------|------------------|
| Project approval           | October 2020     |
| Effectiveness December 202 |                  |
| Last disbursement          | 31 December 2025 |
| Project closure            | 31 December 2024 |
| Last reimbursement         | 31 December 2055 |

### **PROJECT SUMMARY**

1. **Overview:** The Project to Improve the Livelihoods of Smallholders and Women in the N'Zi Region (PREMOPEF) will be implemented to meet the main needs of small farmers, women and youth. This region is faced with various, especially socio-economic and environmental, factors of fragility. On the socio-economic front, the region is characterized by: (i) a poverty rate of 59.1% (46.3% at the national level); (ii) a high prevalence of food and nutrition insecurity affecting 28% of the population (10.8% at national level); and (iii) social inequalities widened by gender inequality in access to resources and factors of production. On the environmental front, the region is severely affected by the impact of climate change: environmental degradation, decrease in arable land, rising temperatures, irregular rainfall and flooding. **The project's overall objective is to** 'help improve food and nutrition security and resilience to the effects of climate change for smallholders, women and youth in the N'zi region'. This will be achieved by: (i) improving the agricultural and poultry farming output of smallholders, women and youth; and (ii) facilitating access to the supply of agricultural services (mechanisation, transport and processing), and the marketing of agricultural products.

2. The project is in keeping with Côte d'Ivoire's National Development Plan (PND) for 2016-2020. It is consistent with two of the Bank's High-5s, namely: 'feed Africa' and 'improve quality of life for the people of Africa'. This project is essentially based on the second pillar of the Country Strategy Paper for 2018-2022 aimed at boosting the output, productivity and processing of agricultural products.

3. **Project activities will focus on** the yam, cassava, market gardening and traditional poultry farming sub-sectors prioritised according to: (i) their contribution to food and nutrition security; (ii) market demand; (iii) the involvement of women, youth and smallholders in the different value chains of these sub-sectors, and the potential impact on agricultural households, women and youth. **The project will directly affect 60,000 people** representing 25% of the population of N'zi region, 50% being women and 35% being young people. Project activities will yield an estimated additional annual output of 522 tonnes of vegetables, 4,500 tonnes of cassava, 3,750 tonnes of yams and 1.5 million fowls. The estimated **total project cost of UA 11.97 million** (about CFAF 9.87 billion), will be financed by a grant of USD 12 million from the Global Agriculture and Food Security Programme (GAFSP), an ADF loan of UA 2 million and counterpart funds from the government and beneficiaries estimated at UA 1.19 million.

4. **Needs Assessment:** Against this backdrop of high vulnerability marked by the effects of climate change, the main constraints raised and expressed by the population are: (i) weak plant and animal production systems and low crop yields; (ii) limited and unequal access to factors of production and appropriate technologies; (iii) poor structuring of value chains and their stakeholders; (iv) poor professionalization of agricultural professional organisations, including women's associations; (v) limited knowledge on nutrition, balanced diets and the nutritional value of various foods; (vi) insufficient agricultural support services for value chain development (mechanisation, transport, etc.); and (vii) limited technical and entrepreneurial capacities of stakeholders, especially women and youth.

5. **The project will help to reduce the economic vulnerability** of households and significantly build their resilience to economic shocks. To that end, it will facilitate the access of smallholders, especially women and young people, to goods and services by boosting productivity, output and incomes while ensuring their inclusion in value chains as well as effective and sustainable ownership and empowerment within this group. In particular, the actions will focus on: (i) the promotion of water management and irrigation technologies and the dissemination of efficient and climate-resilient agricultural practices; (ii) nutrition education for households and educational structures, (iii) support for small agricultural

enterprises run by young people and women, including agricultural product processing; and (iv) the facilitation of business partnerships between stakeholders.

6. **Bank's Added Value:** The Bank intervenes both as the oversight entity designated by the Government of Côte d'Ivoire in accordance with GAFSP fund management procedures, and as cofinancier with a UA 2 million contribution to the project's financing. This funding will help to boost agricultural infrastructure investments and achievement of the objectives and outcomes targeted in the Government's Social Programme (PSGouv) and the COVID-19 Response Economic, Social and Humanitarian Support Plan. The Bank will also provide expertise in: (i) Technologies for African Agricultural Transformation TAAT) and the improvement of agricultural productivity; (ii) the development of inclusive value chains linked to the 'Feed Africa' strategy; (iii) the promotion of climate-smart agriculture; (iv) food security; (v) support to youth entrepreneurship in agriculture linked to the Jobs for Youth Strategy; and (vi) gender mainstreaming in the agricultural sector. The Bank's comparative advantage is evident in its previous infrastructure construction activities to ensure sustainable agricultural development (rural roads, irrigation systems, storage facilities and markets), and in its inclusive value chain approach.

7. **Knowledge-Building:** The project will disseminate agricultural best practices regarding the processing and conservation of produce as well as management among various target groups. The adoption of this technical knowledge and these technological innovations will improve the beneficiaries' ability to more efficiently manage their economic activities and improve the quality of their lives. The project will capitalise on, and facilitate the dissemination of this knowledge, especially on climate-resilient technological innovations, inclusion mechanisms for women and youth, opportunities for marketing agricultural products and tools for the development of productive partnerships. The project also aims to draw on previous and ongoing experiences of other projects and partners in the same areas of intervention in the region and country.

### RESULTS-BASED LOGICAL FRAMEWORK

|          |  | PERFORMANCE INDIC   | CATORS  |   | MEANS OF  | RISKS/   |
|----------|--|---|---|---|---|--|
|          | RESULTS CHAIN  | Indicator<br>(including CSI)  | Receiption Situation  |   | VERIFICATION  | MITIGATION MEASURES  |
| IMPACT   | Food and nutrition security of the region's population is improved   | <ol> <li>Food insecurity prevalence rate in N'zi region</li> <li>Stunting rate in under-5 children</li> </ol>   | 28% (SAVA 2018)<br>21.6% (MICS 2016)                                | 24%(2024) and<br>20% (2030)<br>20% (2024) and<br>16% (2030)   | Baseline studies;<br>SAVA survey including<br>FIES method;<br>MICS; DHS survey.<br>Household survey   |  |
| OUTCOMES | Outcome 1: Agricultural and poultry farming<br>productivity of smallholders, women and youth<br>is improved<br>Outcome 2: Access to agricultural services and<br>produce marketing are improved for<br>smallholders, women and youth | <ol> <li>Increase in average yields of (a) yam; (b) cassava; (c)<br/>market gardening crops (tomato, aubergine, okra, chili)</li> <li>Traditional poultry farming mortality rate (at household<br/>level)</li> <li>Growth rate of additional income for traditional poultry<br/>farmers, 35% of whom are women</li> <li>Growth rate of additional income for farmers</li> <li>Percentage of project-supported farmers who have</li> </ol> | $\begin{array}{llllllllllllllllllllllllllllllllllll$                | Yam =15 t/ha<br>Cassava=18 t/ha<br>Tomato =12 t/ha<br>Aubergine=10 t/ha<br>Okra=10 t/ha<br>Chili =10 t/ha<br>25%<br>30%                     | Baseline surveys<br>MINADER reports<br>MIRAH veterinary<br>service reports<br>PREMOPEF project<br>annual reports<br>AfDB supervision<br>mission back-to-office<br>reports<br>Mid-term review and final<br>reports | Risks         - Drought, irregular rainfall and flooding, excessive temperatures;         - Spread of coronavirus (COVID-19) disease;         - Stakeholder reluctance to commit to business partnerships;         - Sociocultural constraints that discourage women' participation.         Mitigation Measures         - Dissemination of climate-smart agriculture techniques;         - Implementation of measures of the National COVID-19 Epidemic Response Plan and during the post-epidemic phase; |
| 0010     |  | <ul> <li>improved access to agricultural services</li> <li>2.3. Percentage of agricultural service companies that become viable as a result of the project (i.e., presenting positive financial statements for at least two years)</li> <li>2.4. Number of direct jobs created in companies</li> <li>2.5. Rate of additional increase in volume of marketed agricultural produce: yams, cassava, market gardening products</li> </ul>     | 0%<br>0<br>Yam: 0%<br>Cassava: 0%<br>Market gardening<br>produce:0% | 60%<br>60%, 30 % of<br>which managed by<br>women<br>1650 (60% W /40%<br>Y)<br>Y am: 25%<br>Cassava: 25%<br>Market gardening<br>produce: 25% |   | <ul> <li>Reallocation of the project budget to finance<br/>eligible COVID-19 control activities in the project<br/>areas;</li> <li>Stakeholder support during all stages of the<br/>partnership facilitation process.</li> <li>Information, education and communication on<br/>behavioural changes to promote gender equality.</li> </ul>  |
| OUTPUTS  | I. Promotion of resilient and sustainable<br>production systems<br>Output 1: Resilient irrigation water mobilisation<br>techniques are disseminated and mastered by<br>smallholders  | <ul> <li>1.1.1. Number of mini-dams rehabilitated</li> <li>1.1.2. Market gardening areas (ha) using adapted and resilient<br/>irrigation methods</li> </ul>   | 0   | 8 mini-dams<br>rehabilitated<br>100 ha, 50% of<br>which are operated<br>by women  | Baseline survey;<br>Progress reports.   | Risks           • Non allocation of developed land to priority target groups: women and youth           • Poor ownership of irrigation technologies by smallholders,   |
| 00       | Shamouers  | 1.1.3. Number of beneficiaries who master the irrigation methods.   | 30  | 1,500; 50% of<br>whom are women   |   | Uncontrolled bushfires     Reluctance to diversify diet <u>Mitigation measures</u>   |

| Output 1.2: Smallholders adopt resilient,<br>technical pathways to climate change-<br>adaptation  | athways to climate change- project for the dissemination of best practices   |                  | 114<br>70%, 35% of<br>whom are women<br>57,000, of whom<br>35,000 are women  | Baseline survey<br>Activity reports   | <ul> <li>Transparent criteria for allocating land to target groups and support for land tenure security</li> <li>Training in the use, management, upkeep and maintenance of infrastructure</li> <li>Bushfire control system as well as information and sensitisation campaigns</li> <li>Community involvement in sensitisation and demonstration sessions.</li> </ul> |
|---|--|------------------|--|---|---|
| <b>Output 1.3</b> : Stockbreeding practices and the health of traditional poultry are improved among smallholders   | <ul> <li>1.3.1. Immunisation coverage rate under the project</li> <li>1.3.2. Percentage of project-supported smallholders who adopt traditional poultry farming best practices</li> </ul>  | 0%               | 50%<br>50%   | Baseline survey<br>Activity reports   |   |
| Output 1.4: Nutrition practices are improved  | 1.4.1. Number of beneficiaries reached through nutrition-based education and communication strategies  | 0                | 30,000, of whom 24,000 are women   | KAP baseline survey;<br>Activity reports                                      |   |
| Output 1.5: Support for land tenure security  | 1.5.1 Number of beneficiaries with guaranteed rights to land, property and natural resources.  | 0                | 1,500, of whom 50% are women   | Baseline survey<br>Activity reports   |   |
| <ul> <li>II. <u>Value chain development and rural</u><br/><u>entrepreneurship promotion</u></li> <li>Output 2.1: Rural entrepreneurship initiatives<br/>started by women and young people are<br/>strengthened and/or established</li> </ul>            | 2.1.1. Number of agricultural service enterprises run by young people and women strengthened and/or established  | 18               | 100, 60% by<br>women   | Baseline survey<br>Activity reports   | <ul> <li>Risks</li> <li>Poor performance of service providers and processing businesses</li> <li>Reluctance of operators to establish partnerships (formal and informal contracts)</li> <li>Limited involvement of women in APO</li> </ul>  |
| <b>Output 2.2:</b> Business partnerships between APO and the private sector are established on the basis of mutually beneficial commitments   | 2.2.1 Number of APO member smallholders who have established trade partnership agreements under the project  | 0                | 5000, at least 50% being women   | Baseline survey<br>Activity reports   | decision-making bodies and investments<br><u>Mitigation measures</u><br>• Entrepreneurial capacity-building<br>• Appropriate conservation/processing  |
| <b>Output 2.3:</b> Agricultural smallholders and women are better organised and structured  | 2.3.1. Number of smallholders who are members of organised<br>and structured APOs under the project  | 0                | 5000, 50% being women  | Baseline survey<br>Activity reports   | <ul><li>technologies to improve product quality</li><li>Stakeholder support to establish mutually beneficial partnerships.</li></ul>  |
| Output 2.4: Strengthening of packaging facilities and access infrastructure   | <ul> <li>2.4.1. Percentage of APOs with women in positions of responsibility</li> <li>2.4.2. Number of access roads rehabilitated or built (km) and which are resilient to climate change</li> <li>2.4.3. Number of post-harvest facilities constructed (sheds, latrines, warehouses, drying areas) under the project</li> </ul> | 5%<br>0<br>0     | 40%<br>18<br>10  |   | <ul> <li>Professionalization of APOs.</li> <li>Training of women in leadership and operational capacities</li> </ul>  |
| <ul> <li><b>3. Project Management</b></li> <li>3.1 Procurement activities carried out</li> <li>3.2 Project activities implemented</li> <li>3.3 Financial management provided</li> <li>3.4 Environmental and Social (ES)</li> <li>performance</li> </ul> | <ul> <li>3.1 PPM adhered to and complied with</li> <li>3.2 Disbursement rate compliant</li> <li>3.3 Financial audit reports produced</li> <li>3.4.1 Annual ES audit reports</li> <li>3.4.2 Regular ESMP implementation reporting</li> </ul>  | 0<br>0<br>0<br>0 | 3.1.PPM updated<br>annually<br>3.2 25% per annum<br>on average<br>3.3 Annual audit<br>reports validated<br>3.4.1 ES reports<br>validated<br>3.4.2 Quarterly<br>reports validated | -PP<br>-SAP system<br>-Audit reports<br>-Mission aide-mémoires<br>and reports | <u>Risks</u><br>- Poor financial management and procurement<br>capacities of PCU<br><u>Mitigation measures</u><br>- Competitive recruitment, performance contracts<br>procedures manual and software completed by<br>launching date   |

|  | 3.5 Monitoring-evaluation carried out | 3.5 Operational M/E system                                     |                                    | 3.5. A mid-term<br>M/E report and<br>final report<br>produced |   |           |                |  |  |  |  |
|--|---------------------------------------|--|------------------------------------|---|---|-----------|----------------|--|--|--|--|
|  | COMPONENTS                            | •  |                                    | INPUTS  |   |           |                |  |  |  |  |
| COMPONENT 1: Promotion of resilient and sustainable production systems for smallholders<br>Development of market gardening areas, dissemination of resilient agricultural practices and stockbreeding support, etc |                                       | Components:<br>Component 1:<br>Component 2:<br>(UA 12 million) | UA 6.55 million<br>UA 4.19 million | ADF<br>GAFSP:   | es of financing:<br>: 2.00 MUA<br>UA 8.78 million |           |                |  |  |  |  |
| •  |                                       |  |                                    | Component 3:  | UA 1.23 million                                   | GVT/Ben.: | UA 1.9 million |  |  |  |  |

### PROJECT IMPLEMENTATION SCHEDULE

|  | Years    |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
|--|----------|----|------|----|------|----|----|----|----|----|----|----|------|----------|------|----|----|----|
|  | 20       | 20 | 2021 |    | 2022 |    |    |    |    | 20 | 23 |    | 2024 |          | 2024 |    |    |    |
| Activities   | Q3       | Q4 | Q1   | Q2 | Q3   | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3   | Q4       | Q1   | Q2 | Q3 | Q4 |
| I- Approval of financing   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| II-Pre-start-up activities   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Signature and effectiveness of financing agreement   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Project launching workshop   |          |    |      |    |      |    |    |    |    |    |    |    | -    |          |      |    |    |    |
| Preparation of project management procedures, monitoring-evaluation and  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    | i. |
| implementation manuals   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Baseline studies (technical, economic and environmental for irrigated areas,   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| diagnostic of APOs and agricultural product processing system) III-Project coordination and management activities  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| PCU infrastructure and equipment   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Preparation and validation of AWPB by Steering Committee and Bank  |          |    |      |    |      |    |    |    |    |    |    |    | -    |          |      |    |    |    |
| Steering Committee meeting   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| External monitoring mission  |          |    |      |    |      |    |    |    | _  |    |    |    |      |          |      |    |    |    |
| Bank supervision mission   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Coordination, monitoring of PP, Monitoring/evaluation including monitoring of ESMP,  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Communication plan and GC  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Submission of audit reports  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Mid-term and final review including impact assessments   |          |    |      |    |      |    |    |    |    |    |    |    | -    |          |      |    |    |    |
| IV-Implementation of Activities  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    | 0  |
| 1. Promotion of resilient sustainable production systems for smallholders  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| 1.1. Promotion of resilient water mobilisation and irrigation technologies   | <b> </b> |    |      |    |      |    |    |    |    |    |    |    |      | <u> </u> |      |    |    |    |
| A) Development of 100 ha of market gardening areas   | <b> </b> |    |      |    |      |    |    |    |    |    |    |    |      | <u> </u> |      |    |    |    |
| Rehabilitation of dams and water harvesting structures   | <u> </u> |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Pumping and distribution of water on plots and establishment of firebreaks   |          |    |      |    |      |    |    |    |    |    |    |    |      | <u> </u> |      |    |    |    |
| B) Sustainable management of irrigation scheme investments   | <u> </u> |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Technical strengthening of supervisors   |          |    |      |    |      |    |    |    | _  |    |    |    |      |          |      |    |    |    |
| Information for, and training of users C) Land tenure security   |          |    |      |    |      |    |    |    | _  |    |    |    |      | <u> </u> |      |    |    |    |
| D) Implementation of environmental and social measures   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| 1.2. Dissemination of efficient, climate change-resilient agricultural practices   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| and nutrition education  | 1        |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| A) Dissemination of climate-resilient agricultural practices   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    | ·  |
| Information and training/Farmer Field School (FFS)   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Promotion of improved and adapted plant material   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Information, education and communication on good agricultural practices  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Producer monitoring support  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Support for the production and dissemination of agrometeorological bulletins   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| B) Support for traditional poultry farming   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Establishment of a network of local proximity intermediary livestock breeders and their training   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Promotion of habitats, good stockbreeding practices and feeding systems  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Support for vaccination campaigns  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Strengthening of veterinary services in the N'zi region  |          |    |      |    |      |    |    |    | _  |    |    |    |      |          |      |    |    |    |
| C) Dissemination of good nutrition practices   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Diagnostic study on nutrition knowledge and FS   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    | ·  |
| Training of trainers/intermediaries  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Promotion of good nutrition practices in communities and schools   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Activity monitoring and support  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| D) Institutional strengthening of the Dimbokro DR, Bocanda and Kouassi-  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Kouassikro DDAs  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| 2. Promotion of women's and youth rural entrepreneurship and business  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| partnerships<br>2.1. Support for small agricultural enterprises run by young people and women  |          |    |      |    |      |    |    |    |    |    |    |    |      | <u> </u> |      |    |    |    |
| A) Support for small agricultural enterprises run by young people and women<br>A) Support for small agricultural service enterprises                                     | -        |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| A) Support for small agricultural service enterprises  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| identification of employment niches for agricultural services  | 1        |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Technical and managerial capacity building for existing agricultural enterprises   | 1        |    |      |    |      |    |    |    |    |    |    |    |      |          | 1    |    |    |    |
| Equipment and materials for existing agricultural enterprises  | L        |    |      |    |      |    |    |    |    |    |    |    |      |          | L    |    |    |    |
| Support for the establishment of new service providers identified by the analysis of   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| agricultural mechanisation, transport and other value chains   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Training and coaching of agriculture enterprise promoters  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Information and sensitisation campaigns on financial products and services   | <u> </u> |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| B) Processing, conservation and quality improvement of processed products  | <u> </u> |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Technical training on the quality of processed/conserved products  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Equipment and materials for processing women's individual and collective businesses<br>Building agricultural product conservation capacities (market garden products and |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| vams)  | 1        |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Improved of work sites of women cassava processors around private mills  | 1        |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| 2.2Support for agricultural product marketing and partnership promotion  | 1        |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| A) Facilitation of access to markets   | 1        | l  | l    |    |      |    |    |    |    |    |    |    |      |          | l    |    |    |    |
| Support for information systems on product markets   | 1        | 1  |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Rehabilitation and maintenance of access roads to market gardening areas   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| B) Support for the establishment of business partnerships  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Training and support for the establishment of business partnerships  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Creation of grouping and packaging centres for product marketing   |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| C) Organisational and operational capacity building for APOs, women and  |          |    |      |    |      |    |    |    | _  |    |    |    | _    |          |      |    |    | -  |
| youth  | <u> </u> |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Information and sensitisation on APO organisation and operation  | <u> </u> |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Support to APOs for the preparation and implementation of their action plans   | <u> </u> |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |
| Sensitisation and training on women's empowerment  |          |    |      |    |      |    |    |    |    |    |    |    |      |          |      |    |    |    |

#### REPUBLIC OF COTE D'IVOIRE PROJECT TO IMPROVE THE LIVELIHOODS OF SMALLHOLDERS AND WOMEN IN THE N'ZI REGION

Management hereby submits this proposal and recommendations to award an ADF loan of UA 2 million and a GAFSP grant of USD 12 million to the Republic of Côte d'Ivoire to finance the Project to Improve the Livelihoods of Smallholders and Women (PREMOPEF).

#### STRATEGIC THRUST AND RATIONALE

#### 1.1 **Project Linkages with Country Strategy and Objectives**

1.1.1 In order to address its many development challenges, Côte d'Ivoire drafted the **2016-2020 National Development Plan (PND)** as a reference document for all of the country's economic and social development initiatives. Through the PND, Côte d'Ivoire aims to become an emerging country by 2020 with a solid industrial base. It plans to establish a close link between agriculture, agri-business, and industry to support its emergence. More specifically, PND takes into account both the social and economic development objectives of the sector at national level, based on the following three thrusts: (i) improvement of governance; (ii) improvement of sub-sector productivity and competitiveness; and (iii) promotion of food security and the population's resilience. Many other PND drivers are also applicable to the sector – such as the promotion of a green economy, support for women's and youth employment, or the development of road infrastructure and information.

1.1.2 The PND strategic thrusts for the agricultural sector were translated into action through the **second generation National Agricultural Investment Programme (PNIA 2)** which aims to endow the country by 2025 with 'sustainable and competitive Ivorian agriculture that creates evenly distributed wealth'. PNIA 2 seeks to achieve the following 3 strategic objectives: (i) increased value-added in the agro-silvo-pastoral and fisheries sectors; (ii) strengthening of sustainable and environmentally-friendly agro-silvo-pastoral and fishery production systems; and (iii) inclusive growth which guarantees rural development and the population's well-being. To that end, the PNIA 2 food security strategy is intended to improve both the availability of, and access to adequate quantities of high quality food supplies by supporting the productivity of food crop sub-sectors, diversifying agricultural products, strengthening food security and ensuring market price stability. PNIA 2 also covers the creation of decent jobs, social protection and the empowerment of vulnerable people, especially women and youth.

1.1.3 This project is essentially based on the second pillar of the 2018-2022 CSP (develop agro-industrial value chains for inclusive and sustainable growth) while improving the quality of life of rural communities by strengthening marketing facilities (rural roads, warehouses...), professional training, entrepreneurship, jobs for youth and women's empowerment.

1.1.4 PREMOPEF objectives are consistent with two of the Bank's High-5s, namely to 'feed Africa' by 2025 and 'improve quality of life for the people of Africa' by developing agricultural value chains, building stakeholder capacity (training, supply of equipment, organisational support, etc..), job creation and income generation. The project is aligned with the Bank's long-term strategy (2013-2022 LTS) and its two strategic objectives of achieving inclusive growth and transitioning to green growth. The project is also aimed at promoting resilient societies by building durable good-quality infrastructure and ensuring that women and the youth have inclusive and equitable access to employment, basic services and the benefits derived from natural resources in accordance with the strategic priority of ADF-15 which seeks to boost resilience by combating the underlying causes of fragility and poverty. It is also consistent with specific areas of interest such as gender and women's economic empowerment. Furthermore, it contributes to achievement of the following two flagship initiatives: 'Enable Youth' and 'Jobs for Youth in Africa', by fostering capacity-building and the emergence of youth employment

opportunities. Moreover, the project is consistent with the Bank's Technologies for African Agricultural Transformation (TAAT) Programme, which focuses on the adoption of new production and processing technologies in agricultural value chains. It is also aligned with the Bank's Second Climate Change Action Plan by promoting climate-smart agriculture as well as the 2018-2025 Multi-Sectoral Nutrition Action Plan, in which the Bank gives priority to investments with a stronger impact on nutrition.

### **1.2** Rationale for Bank Involvement

1.2.1 In the rural/agricultural sector, the Bank is a major partner for Côte d'Ivoire in developing production, processing and marketing infrastructure in order to promote productive capital, strengthen food security and foster the emergence of production poles and agricultural processing areas. Although Côte d'Ivoire is pursuing its resilience-to-transformation pathway, the generally low level of food and nutrition security indicators, partly resulting from low investments, the fragmentation of agricultural value chains, weak producer organisations and the negative impacts of climate change, require the Bank to support the achievements already made and reverse social trends marked by acute inequalities that could undermine economic and social inclusion.

1.2.2 The project area (N'Zi Region) is characterised, in particular, by a certain degree of vulnerability to the socio-economic and environmental drivers of fragility that exceeds the national average. Indeed, two salient features of this area are a poverty rate of 59.1% (46.3% at national level) and the high prevalence of food and nutrition insecurity which affects 28% of the population (compared to 10.8 % at the national level). Climate change has also weakened the region's socioeconomic fabric, in particular, the family farm production systems. The difficulty experienced by women and youth in accessing resources and factors of production as well as decision-making bodies in the community's socioeconomic life have placed these groups in a situation of economic precariousness - i.e, jobless, without a source of income, exposed to violence or attracted to illegal activities.

1.2.3 The impacts of the COVID-19 pandemic will increase the fragility of the social and economic fabric and affect the different actors along the targeted value chains, in particular, women, youth and smallholders that constitute the most vulnerable social groups.

1.2.4 Against this backdrop, the Bank will provide the Government with technical and financial support to mitigate the impacts of fragility factors in the project area and, in the short term, build the resilience of vulnerable communities in the N'zi region. The interventions will focus on investments in water resources mobilization, improvement of climate-resilient agricultural practices, participatory resource (water and land) management, income-generating and job-creating entrepreneurial activities for women and youth while embracing equality and equity principles and approaches. The Bank intervenes both as the oversight entity designated by the Government of Côte d'Ivoire in accordance with GAFSP fund management procedures and as project cofinancier. Its participation in the project's financing is a continuation of the its support operations in Côte d'Ivoire, mainly through pivotal large-scale agricultural and social anchor projects with a significant long-term economic impact (2PAI Bélier, PSGouv, PDC-ID and PAIA-ID projects).

### **1.3** Aid Coordination

1.3.1 The Development Partners Consultation Framework (DC-PAD) contributes to the definition of common positions and guidelines for discussion with the Government, agreement on capacity-building activities, and harmonisation of their activities so as to promote stronger collective efficacy. The Bank actively participates in three levels of the DC-PAD, namely the Ambassadors and Heads of Mission Consultative Framework, the Heads of Cooperation Committee, and Thematic Groups. For the rural sector, the Agriculture and Rural Development

Thematic Group is currently coordinated by FAO and AFD. AfDB is an active member of the Group. The following Table presents the amounts currently committed by the main donors active in Côte d'Ivoire's agricultural sector.

| Sector or sub   | -sector           |             |               |            |        | Importa       | ance          |              |           |           |             |
|---|-------------------|-------------|---------------|------------|--------|---------------|---------------|--------------|-----------|-----------|-------------|
|   |                   | GDP         |               |            | Export | ts            | Labour        |              |           |           |             |
| Agriculture, fisheries and26.5%36.9%livestock36.9%                  |                   |             |               | 60%        |        |               |               |              |           |           |             |
| Stakeholders -  | -Annual public o  | expenditure |               |            |        |               |               |              |           |           |             |
|   | Government        | AFD         | World<br>Bank | Af         | ЪB     | IFAD          | EU            | IsDB         | KFW       | WADB      | TOTAL       |
| Amounts in<br>USD   | 274 689 101       | 50 000 000  | 28 800 000    | 24 520 000 |        | 21 280<br>000 | 4 400 000     | 4 334<br>000 | 2 000 000 | 1 700 000 | 411 723 101 |
| Percentage  | 66.72%            | 12.14%      | 6.99%         | 5.96%      |        | 5.17%         | 1.07%         | 1.05%        | 0.49%     | 0.41%     | 100%        |
| Level of Aid Coordination   |                   |             |               |            |        |               |               |              |           |           |             |
| Existence of thematic working groups [Yes, established under PNIA]  |                   |             |               |            |        |               |               |              |           |           |             |
| Existence of an overall sector programme [Yes, a PNIA prepared acco |                   |             |               |            |        | companied l   | by a detailed | investmen    | t plan]   |           |             |
| AfDB's role in  | n aid coordinatio | on          |               |            |        | Member (n     | ot leader)    |              |           |           |             |

| Table 1.1: Aid Coordination (s | source: MINADER) |
|--------------------------------|------------------|
|--------------------------------|------------------|

### **II- PROJECT DESCRIPTION**

#### 2.1 **Project Objectives and Components**

The project's development objective is to 'contribute to the improvement of food and nutrition security and build resilience to the effects of climate change'. Its two specific objectives are to: (i) promote resilient and sustainable production systems as well as products with high nutritional value; and (ii) promote and strengthen women's and youth entrepreneurship in services all through the targeted value chains (market gardening, yam, cassava and poultry farming) as well as business partnerships. The project, scheduled over a four-year period (2020-2024), focuses on two technical components and a third component covering project coordination, management, monitoring/evaluation, communication, knowledge capitalisation and management.

The table below summarises the activities envisaged by component and sub-component. The details are presented in Annex B3.2.2.4.

| Components and costs   | Estimated<br>costs (in<br>million UA) | Sub-components and activities  |
|--|---------------------------------------|--|
| <b>Component 1:</b><br>Promotion of<br>resilient and<br>sustainable<br>production<br>systems for<br>smallholders | <b>6.55</b><br>(55%)                  | Sub-component 1.1: Promotion of resilient technologies for water mobilisation<br>and irrigation: A) Development of market gardening areas for 1,350 smallholders<br>(at least 50% of whom are women and 40% young people) covering 100 ha<br>comprising: (i) rehabilitation work on 8 dams, a structure to harvest water from the<br>N'Zi River and a lake; (ii) the construction of 10 pumping stations for the dams on<br>the banks of the lake and river; (iii) construction of irrigation systems (semi-<br>Californian over 70 ha and drip irrigation over 30 ha). B) Sustainable management<br>of irrigation investments through the training and equipping of 1500 users, 10<br>collective infrastructure management committees and 10 upkeep/maintenance<br>groups. C) Land tenure security: (i) land use survey, (ii) plot demarcation; and (iii)<br>issuance of title deeds. D) Implementation of environmental, social and climate-<br>related measures: (i) establishment of a system to monitor environmental and<br>climate parameters/indicators (different types of pollution - air, surface and ground<br>water and soil); (ii) technical establishment of firebreaks for project beneficiaries and<br>building the technical and physical capacities of members of the local Bushfire<br>Control Committees; (iii) implementation of compensatory reforestation work; (iv)<br>promotion of resilient water and irrigation mobilisation technologies and<br>dissemination of innovative and climate-resilient agricultural practices; (v) |

Table 2.1. Summary of Activities by Component and Sub-component

| Component 2:   |                      | <ul> <li>Sensitisation and training on the use of different inputs and eco-friendly management of packaging waste; vi) capacity-building for various stakeholders on environmental, social and climate-related aspects.</li> <li>Sub-component1.2: Dissemination of efficient, climate-resilient agricultural practices and nutrition education:</li> <li>A) Dissemination of resilient agricultural practices: (i) establishment of 114 Farmer Field Schools (FFS) to ensure the dissemination of best practices as well as the durability and sustainability of achievements for the beneficiaries; (ii) support for 30 yam seed multipliers; (iii) distribution and dissemination of certified seeds for yams, cassava, market garden crops and inputs; (iv) support for the production and dissemination of agrometeorological bulletins. B) Support for traditional poultry farming: (i) promotion of habitats and improved poultry feed for 12,000 poultry farmers, at least 60% of whom are women; (ii) training of 60 intermediary breeders (at least 30% of whom are women) in accordance with stockbreeding best practices; (ii) equipment/material for 10 veterinary service employees. C) Dissemination of nutrition best practices: (i) baseline study on nutrition and food security knowledge; (ii) training of outreach workers (at least 30% of whom are women); (iii) sensitisation, nutrition education, cooking demonstrations and radio broadcasts involving men and women.</li> </ul> |
|--|----------------------|---|
| Value chain<br>development<br>and rural<br>entrepreneurship<br>promotion | <b>4.19</b><br>(35%) | <ul> <li>people and women: A) Support to small agricultural service businesses: (i) supply of equipment to 16 existing businesses; (ii) supply of equipment and material for 84 new agricultural businesses (at least 20% of which are headed by women) for product transportation, provision of mechanisation services, including the promotion of cassava harvesting technology, etc.; (iii) technical and managerial training for members of the 16 existing businesses and 84 new businesses; (iv) coaching for 100 individual or collective businesses; (v) information and sensitisation on financial products and services for agricultural businesses.</li> <li>B) Processing, conservation and quality improvement for processed products: (i) technical training for female processors on processed product quality; (ii) training in the conservation of agricultural produce (vegetables and yam); (iii) support in equipment of foodstuff and market gardening product conservation/processing for 26 women's organisations; (iv) equipping and fitting-out of work spaces for 20 cassava processing units around private mills.</li> </ul>  |
|  |                      | Sub-component 2.2.: Support for produce marketing and promotion of partnerships: A) Facilitation of access to markets: (i) improvement of agricultural product MIS; (ii) rehabilitation of 15km of access roads to market gardening areas and opening of a 3km access road; B) Support for the creation of business partnerships: (i) facilitation of meetings and negotiations among sub-sector actors; (ii) training of farmers in marketing and markets and training of trainers in the inclusive sub-sector approach; (iii) coaching for the establishment and monitoring of partnership contracts; (iv) establishment of 6 exchange platforms and 10 grouping, sorting, marketing and drying units requiring sheds, small warehouses, drying areas and sanitary facilities; C) Building the organisational and operational capacities of APOs for women and youth: (i) diagnosis of APOs as well as women's and youth organisations; (ii) support for APO structuring, preparation and monitoring of their action plans; (iii) training (GBV and family planning) of 500 women's association and/or business leaders and support for a network of female entrepreneurs.  |
| Component 3:<br>Project<br>management                                    | 1.23<br>(10%)        | Management and coordination; internal and external monitoring and evaluation (M&E); midterm review; knowledge capitalisation, management and communication.   |

#### 2.2 Technical Solutions Adopted and other Alternatives Considered

2.2.1 The technical solutions retained under PREMOPEF are dependent on the sustainability of investments and the direct beneficiaries' ownership and management capacities. Value chain activities will focus on four sub-sectors (yam, cassava, market gardening and traditional poultry farming) prioritised on the basis of: (i) their contribution to food and nutrition security; (ii)

market demand and income-generation; (iii) the participation of women, youth and smallholders within the various links in the value chain; and (iv) potential impact on target beneficiaries.

2.2.2 As regards irrigation infrastructure, the project will prioritise the rehabilitation of eight existing dams. This rehabilitation work will ensure more efficient farming of already cultivated land and the enhancement of other areas. Several technical options were retained based on the beneficiaries' technical and organisational capacities. These were a solar-powered pumping system, motor pumps that are more easily managed by users, the drip irrigation system and installation of the semi-Californian system that is easily controlled by most producers. In terms of agricultural product transformation and conservation technology, the project will use techniques that have been tried and tested in the country and sub-region.

2.2.3 <u>Alternative technical solutions</u> were considered and rejected for the reasons indicated in the table below.

| Alternative<br>Solution                                      | Brief Description   | Reason for Rejection  |
|--|---|---|
| Construction of<br>new dams for<br>market gardening<br>areas | Construction of new water<br>impounding structures and<br>development of downstream<br>land.    | <ul> <li>Existence in the area of many under-used and/or under-developed dams requiring fewer financial resources for their rehabilitation (resource optimisation).</li> <li>High cost of making new unjustified investments in view of the existing underdeveloped potential.</li> </ul> |
| Gravity-fed<br>furrow irrigation                             | Gravity-based irrigation<br>through a network of<br>channels and gullies of<br>decreasing size. | <ul> <li>Very low efficiency, massive loss of water and energy -<br/>consequently uneconomical.</li> </ul>  |
| Green fire-breaks  | Green strips of forest or agro-<br>forest species around farm<br>plots                          | <ul> <li>Technique not tested in the area</li> <li>Technique requiring regular control and maintenance and therefore strong community organisation.</li> </ul>  |
| Full subsidisation<br>of agricultural<br>service companies   | 100% coverage of<br>investment costs of<br>companies to be promoted                             | • Full subsidies for agricultural businesses are not sustainable without a contribution from developers to confirm their commitment and determination.  |

Table 2.2.: Alternative Solutions Considered and Reasons for Rejection

### 2.3 Project Type

2.3.1 This operation was designed in the form of an investment project cofinanced by a GAFSP grant from its public sector window approved in December 2019, and an ADF loan.

#### 2.4 **Project Cost and Financing Arrangements**

2.4.1 The total project cost, net of taxes and customs duties (NTCD), including physical and financial contingences, is estimated at UA 11.97 million equivalent to about CFAF 9.87 billion, comprising UA 3.98 million (CFAF 3.28 billion) in foreign exchange and about UA 7.99 million (CFAF 6.59 billion) in local currency. A 5% provision for physical contingencies was applied to the various works. Total physical contingencies are estimated at about UA 0.15 million (CFAF 122.4 million). A 3% provision (compounded) for price escalation was applied to the various categories of goods and services to be procured under the project, representing about UA 0.38 million (CFAF 312.7 million). The tables below present the costs by component and expenditure category.

| COMPONENTS   | ((      | CFAF million | l)      |         | %       |          |      |
|--|---------|--------------|---------|---------|---------|----------|------|
| COMPONENTS   | L.C.    | F.E.         | Total   | L.C.    | F.E.    | Total    | 70   |
| 1. Promotion of resilient and sustainable production systems for smallholders      | 3 317.1 | 1 799.0      | 5 116.1 | 4 025.1 | 2 183.0 | 6 208.1  | 52%  |
| 2. Promotion of women's and youth rural entrepreneurship and business partnerships | 2 194.4 | 1 105.7      | 3 300.1 | 2 662.8 | 1 341.6 | 4 004.5  | 33%  |
| 3. Project management  | 788.2   | 227.0        | 1 015.2 | 956.4   | 275.5   | 1 231.9  | 10%  |
| Total baseline costs   | 6 299.7 | 3 131.7      | 9 431.4 | 7 644.3 | 3 800.1 | 11 444.4 | 96%  |
| Physical contingencies   | 91.8    | 30.6         | 122.4   | 111.4   | 37.1    | 148.5    | 1%   |
| Financial contingencies  | 197.6   | 115.1        | 312.7   | 239.7   | 139.7   | 379.4    | 3%   |
| TOTAL PROJECT COST   | 6 589.1 | 3 277.4      | 9 866.5 | 7 995.4 | 3 976.9 | 11 972.3 | 100% |

#### Table 2.3: Estimated Costs by Component

#### Table 2.4: Project Costs by Expenditure Category

| Exmanditure Cotogoniag  | (0      | CFAF, milli | on)     |         | %       |          |      |
|-------------------------|---------|-------------|---------|---------|---------|----------|------|
| Expenditure Categories  | L.C.    | F.E.        | Total   | L.C.    | F.E.    | Total    | 70   |
| Works                   | 1 836.5 | 612.2       | 2 448.7 | 2 228.4 | 742.8   | 2 971.2  | 25%  |
| Goods                   | 1 415.2 | 1 101.8     | 2 517.0 | 1 717.2 | 1 337.0 | 3 054.2  | 26%  |
| Services                | 2 291.9 | 1 357.8     | 3 649.7 | 2 781.1 | 1 647.6 | 4 428.7  | 37%  |
| Operation               | 756.1   | 59.9        | 816.0   | 917.5   | 72.7    | 990.2    | 8%   |
| Total baseline costs    | 6 299.7 | 3 131.7     | 9 431.4 | 7 644.3 | 3 800.1 | 11 444.4 | 96%  |
| Physical contingencies  | 91.8    | 30.6        | 122.4   | 111.4   | 37.1    | 148.5    | 1%   |
| Financial contingencies | 197.6   | 115.1       | 312.7   | 239.7   | 139.7   | 379.4    | 3%   |
| TOTAL PROJECT COST      | 6 589.1 | 3 277.4     | 9 866.5 | 7 995.4 | 3 976.9 | 11 972.3 | 100% |

2.4.2 The project financing plan is presented as follows: (i) a USD 12.0 million GAFSP grant, i.e. UA 8.78 million (CFAF 7.24 billion), representing 73 % of the total project cost; (ii) an ADF loan of UA 2 million (CFAF 1.65 billion) representing 17 % of the total cost; (iii) government counterpart funds of UA 1.003 million (CFAF 0.83 billion) representing 8% of the total project cost and (iv) a contribution of UA 0.19 million by the beneficiaries (CFAF 0.15 billion), representing 2% of the total project cost.

2.4.3 The ADF loan will mainly be used to finance irrigation infrastructure including the establishment of firebreaks and the procurement of material for the local bushfire contro committees. The Government's counterpart funds will be mobilised to cover part of the project's operating costs, the institutional strengthening of the technical departments involved in project implementation and possible economic compensation. Part of the beneficiaries' contribution will be in kind in the form of their physical participation in the irrigation works (community works), and another part in cash equivalent to 20% of the cost of equipment for small agricultural service businesses. The GAFSP grant will finance all the other project subcomponents.

2.4.4 The cost breakdown per financing source and per year is presented in Tables 2.5 and 2.6 below.

| Einen eine Commo      |         | (CFAF million | .)      |         | % Total |          |         |
|-----------------------|---------|---------------|---------|---------|---------|----------|---------|
| Financing Source      | L.C.    | F.E.          | Total   | L.C.    | F.E.    | Total    | % 10tai |
| ADF                   | 1 210.2 | 438.1         | 1 648.3 | 1 468.5 | 531.6   | 2 000.0  | 17%     |
| GAFSP                 | 4 651.8 | 2 585.8       | 7 237.6 | 5 644.7 | 3 137.6 | 8 782.3  | 73%     |
| Government            | 632.3   | 194.7         | 827.0   | 767.2   | 236.3   | 1 003.5  | 8%      |
| Beneficiaries         | 94.8    | 58.8          | 153.6   | 115.1   | 71.3    | 186.4    | 2%      |
| TOTAL<br>PROJECT COST | 6 589.1 | 3 277.4       | 9 866.5 | 7 995.4 | 3 976.9 | 11 972.3 | 100%    |

#### Table 2.5: Financing Sources

| COMPONENTS   | 2020  | 2021    | 2022    | 2023    | 2024  | TOTAL    |
|--|-------|---------|---------|---------|-------|----------|
| 1. Promotion of resilient and sustainable production systems for smallholders      | 498.2 | 2 658.1 | 1 937.0 | 916.2   | 198.3 | 6 207.9  |
| 2. Promotion of women's and youth rural entrepreneurship and business partnerships | 83.7  | 1 262.6 | 1 564.6 | 994.1   | 135.9 | 4 040.9  |
| 3. Project management  | 212.0 | 260.4   | 288.9   | 258.6   | 175.6 | 1 195.5  |
| Total baseline costs   | 793.9 | 4 181.1 | 3 790.5 | 2 169.0 | 509.8 | 11 444.3 |
| Contingencies  | 11.0  | 164.4   | 200.6   | 116.5   | 35.5  | 528.0    |
| TOTAL  | 804,9 | 4 345,5 | 3 991,1 | 2 285,5 | 545,3 | 11 972,3 |

Table 2.6: Expenditure Schedule by Component (UA thousand)

### 2.5 **Project Area and Beneficiaries**

2.5.1 **Project Area:** The project area covers the three Departments of the N'zi Region, i.e. Dimbokro, Bocanda and Kouassi-Kouassikro. The project will intervene in about 62 villages (localities) i.e. about 30% of the region's localities. To prevent the dispersal of its activities and maximise its impact, the project will intervene in concentration areas, each of which rallies several villages around a central village. The central villages will be those having market gardening areas and/or those most involved in the yam and cassava farming.

2.5.2 **Direct Beneficiaries**: The project is expected to directly affect about 60,000 people representing 25% of the total population of the N'zi region, 50% of whom are women and 35% young people. These are market gardeners, food crop (cassava and yam) producers, traditional poultry farmers, agricultural product processors and agricultural service entrepreneurs, traders and village inhabitants in general. The project will impact a total estimated population of 250,000 people.

### 2.6 Participatory Approach for Project Identification, Design and Implementation

2.6.1 The project design is based on a participatory and inclusive approach involving all the stakeholders: administration, producer organisations, civil society, private sector, TFPs, projects, etc. These large concentrations, backed up by an FAO feasibility study resulted in a comprehensive inventory and identification of agricultural development needs and the most suitable implementation methods.

2.6.2 Field visits during project identification and preparation facilitated exchanges with potential beneficiaries from: (i) market gardening areas; (ii) areas with high cassava and/or yam production that also benefit from innovations introduced by projects and NGOs; (iii) villages benefiting from the improved traditional poultry farming experience; (iv) local markets; (v) product processing units, especially for cassava; (vi) nutrition centres. The entire participatory process revealed strong enthusiasm for the project and a broad consensus on its design and implementation modalities. In order to ensure timely project start-up, the irrigation scheme sites were identified and selected beforehand. Detailed designs will be prepared for these sites in accordance with the advance procurement action procedure. The same applies to financial management tools and the recruitment of key project staff.

2.6.3 The participatory and inclusive process will be continued for women and young people during implementation, in particular regarding actions aimed at infrastructure development and management, land tenure security, organisational methods, operation, maintenance, etc. This approach will facilitate synergy between the various stakeholders, including private sector actors, in establishing multi-stakeholder platforms for the sub-sectors retained.

### 2.7 Bank Group Experience and Lessons Reflected in Project Design

2.7.1 As at 30 June 2020, the portfolio comprised 38 operations representing total commitments of UA 1849.6 million, equivalent to CFAF 1,511 billion. The overall portfolio performance is considered to be satisfactory with a score of 3 out of 4. The agricultural sector portfolio comprises 4 operations representing 18.90% of the total portfolio. The conditions precedent to first disbursement of the sector loans/grants were satisfactorily fulfilled within the deadlines. Bank experience in the agricultural sector (in particular, the Indénié-Djuablin Agricultural Infrastructure Support Project (PAIA-ID), the Indénié – Djuablin Region Value Chain Development Project, and the 2PAI-Belier project) yielded a number of lessons that have been reflected in this project's design.

2.7.2 To a large extent, project design also took into account the lessons learned from other Bank projects in Côte d'Ivoire and in the sub-region by endeavouring to address some shortcomings raised during project implementation and underscored during portfolio reviews and in completion reports. It also considered ongoing operations financed by the other development partners and attempted to incorporate best practices while taking full advantage of the results of the experience already gained and developing synergies and complementarities with ongoing activities.

2.7.3 The main lessons learned from these projects are: (i) the importance of quality at entry; (ii) active stakeholder involvement at all stages of the project; (iii) more accurate targeting of the area of intervention; (iv) support for producers during the development phase; (v) consideration of land tenure security; (vi) delay in assigning key project staff; and (vii) weak financial management. This project's design has taken into account all these lessons. Indeed, (i) detailed designs will be prepared in accordance with the advance procurement action procedure; (ii) all stakeholders were consulted during the different project formulation stages; (iii) the project area has been demarcated in the N'Zi Region; (vi) a package of measures is planned to support producers during the development phase; (v) farmers will be issued with title deeds pursuant to the Land Law; (vi) key project staff will be recruited in accordance with the advance procurement action procedure; (vii) the accounting and financial management procedures manual will be prepared prior to project start-up.

2.7.4 In light of the aforementioned strategic directions, project design focused on certain themes, namely: (i) food and nutrition security; (ii) value chains; (iii) youth employment (male and female); (iv) climate change; (v) women's access to land and their economic empowerment. Accordingly, project design is based on: (i) application of the participatory approach and effective involvement/contribution of all stakeholders, in particular smallholders, women and youth to strengthen ownership and ensure the sustainability of activities; (ii) adoption of efficient, low cost and environmentally-friendly technologies including climate-smart agriculture tested in Côte d'Ivoire; (iii) the entrepreneurial approach developed and promoted by the Youth Employment Agency; and (iv) the financing mechanism for shared cost investments entailing systematic contribution by beneficiaries to the investments in order to confirm their commitment and ownership and to ensure sustainability. The project design takes into account equity and inclusion by also targeting the poorest vulnerable groups, i.e. young people and women.

### 2.8 Key Performance Indicators

2.8.1 The main impact indicators are: (i) the food insecurity prevalence rate in the N'zi Region; (ii) the prevalence of stunting among under-5 children (signs of chronic malnutrition). The project's main outcome indicators are: (i) higher average yields of targeted crops; (ii) reduction in the traditional poultry farming mortality rate (household level); (iii) rate of increase in smallholders' income; (iv) the percentage of project-supported farmers having improved access to agricultural services; (v) percentage of agricultural businesses that are viable as a

result of the project (presenting positive financial statements over at least a 2-year period) and (vi) the rate of increase in the volume of agricultural products marketed.

2.8.2 The following output indicators were retained: (i) market gardening areas (ha) equipped with adapted and resilient irrigation techniques; (ii) number of beneficiaries who master irrigation techniques; (iii) percentage of project-supported smallholders who adopted agricultural best practices and high-quality climate-resilient seeds; (iv) percentage of beneficiaries who have adopted good traditional poultry farming practices; (v) percentage of people sensitised who have adopted improved dietary attitudes and practices; (vi) number of agricultural businesses run by youth and women, strengthened and/or established; (vii) number of smallholders who are APO members and have signed business partnership agreements; (viii) number of smallholders who are members of organised and structured APOs; and (ix) percentage of APOs with women in positions of responsibility.

2.8.3 All the indicators will be gender- and age-disaggregated and baseline data will be supplemented at project start-up by specific studies and the establishment of the monitoring and evaluation system. Specific studies will be organised to collect the data required by the monitoring/evaluation system. This will involve the participation of direct beneficiaries who will contribute to a more effective assessment of the project's socio-economic impacts on them.

### III – PROJECT FEASIBILITY

### **3.1 Economic and Financial Performance**

3.1.1 Financial Performance: Financial analysis based on an estimation of costs and benefits was conducted from the standpoint of two categories of actors targeted by the project, namely: (i) agricultural producers (market gardeners, yam and cassava producers, and traditional poultry farmers); and (ii) youth and women entrepreneurs (provision of services to agriculture, agricultural product processing and conservation). The following nine models were studied. For agricultural production activities: (i) mixed market gardening and semi-Californian irrigation sub-system; (ii) mixed market gardening production and drip irrigation subsystem; (iii) cassava production; (iv) yam production; (v) yam seed production; (vi) traditional poultry farming. For microenterprises promoting youth and women's entrepreneurship: (vii) an agricultural product transport microenterprise; (viii) a microenterprise to provide agricultural mechanisation services; (ix) a small cassava processing and marketing unit. For each model, the 'no project', 'with project implementation' and 'additional' situations were defined. These 'no project' and 'with project implementation' situations reflect current practices and progress to be made by the project, in particular: irrigation schemes; dissemination of improved and resilient agricultural practices; as well as support in the form of equipment, management and techniques for small service and processing/conservation enterprises managed by women and youth.

3.1.2 The profitability indicators reflect the viability of the models analysed with significant additional margins. The additional margins per model are summarised as follows: CFAF 839,587 per hectare for the semi-Californian mixed market gardening system; CFAF 774,267 per hectare for the drip irrigation market gardening system; CFAF 188,506 /ha for cassava production; CFAF 554,998 per hectare for yam production; CFAF 1,280,938 per hectare for yam seed production; CFAF 54,675 per cluster of 6 traditional poultry units; CFAF 1,212,571 for a typical agricultural product transport service enterprise; CFAF 2 853 000 for a typical agricultural mechanisation service enterprise; CFAF 1,628,175 for a cassava-to-attiéké (cassava semolina) processing unit (17 tonnes/year of attiéké).

3.1.3 **Economic Performance:** The project's economic performance was assessed over a 25 year period corresponding to the average life span of irrigation structures. The project's economic internal rate of return (EIRR) is 21.6% and its net present value at the opportunity cost of long-term capital of 6%, is CFAF 12.5 billion equivalent to USD 19.3 billion. While

satisfactory, this result does not include certain benefits such as the improvement of living conditions, human health, food and nutrition security in the region; the reduction of rural-urban migration and illegal activities such as gold mining; and the induced effects of environmental protection capacity-building on other types of economic activities carried out by the beneficiaries.

#### Table 3.1: Key Economic Figures

ERR (baseline scenario): 21.6% NPV amount: 12.5 (billion CFAF)

3.1.4. The sensitivity analysis indicates the robustness of the results obtained. Even under the worst-case scenario assuming a 30% decline in income, a 30% increase in costs or a 3-year time lag to generate benefits, the economic rate of return would exceed the opportunity cost of capital and the NPV would be positive. The calculation of switching values (SVB and SVC) indicates that the project's economic rate of return would only be zero if the project returns dropped by at least 60% or the project cost rose by at least 147%. The detailed scenarios and calculations of the financial and economic analysis are presented in Annex D of Volume 2.

#### 3.2 Environmental and Social Impact

3.2.1 All the project investments and initiatives will be geared towards mitigating the region's environmental, social, climatic and economic fragility. All operations have been calibrated based on beneficiaries' capacities and needs (especially for women, young and vulnerable people) in order to facilitate their adoption and ownership of the project, ensure its viability, improve their income levels and enhance their food and nutrition security situation.

3.2.2 From an environmental safeguards standpoint, the project is classified in environmental and social category 2 in view of its limited potential environmental impacts and their narrow scope which can be easily mitigated by adequate measures. It is, therefore, necessary to prepare a category 2-type environmental and social impact assessment (ESIA) accompanied by an environmental and social management plan (ESMP) corresponding to the Environmental and Social Impact Statement (ESIS) under Ivorian law. The potential negative impacts of the project will be mainly stem from the rehabilitation of existing small reservoirs, the development of irrigated areas, access roads, various works-related nuisances such as noise, dust, safety, etc. Potentially, the project will also increase pressure on natural resources and create risks of water and soil pollution resulting from the use of agricultural inputs. Increased prevalence of water-borne diseases, potential risk of conflicts between farmers regarding access to developed land and between farmers and stockbreeders regarding access to water or specific areas constitute possible additional risks.

3.2.3. From a social standpoint, the failure to use local labour during the works, the risk of women's marginalisation, risk of loss of assets or restricted access to resources for certain categories of actors, the risk of no project ownership to guarantee the sustainability of investments if local authorities and communities are not involved in its formulation and implementation, etc. are to be expected. The aforementioned impact mitigation measures were identified in the ESIS accompanied by the ESMP. An overall budget for environmental and social measures amounting to CFAF 525,200,000 has been included in the total project costs. The finalized ESIS enabled the sovereign institutions to issue a certificate of E&S compliance dated 6 July 2020. The ESIS was published on the Bank's website on 9 July 2020. The E&S compliance note is attached in Annex V to certify the project's compliance with the environmental and social safeguard instruments.

3.2.4 **Climate Change:** The impacts of climate change in the N'Zi region include a reduction in rainfall for the past three decades, irregular rainfall and shortening of the rainy season and especially rising temperatures and intense droughts which impact agricultural

activities (agriculture and stockbreeding) in the N'Zi region, thereby creating situations of food insecurity and increased fragility of local communities, particularly among vulnerable groups. The N'Zi region therefore has one of the highest proportions of households that suffer the loss of both income and assets/property whenever an adverse climatic event occurs.

3.2.5 The project is, therefore, vulnerable to climate change. It is classified in category 2 according to the Bank's climate safeguards system. The main climate risks that could affect project outcomes are droughts, floods, rising temperatures and irregular rainfall. The project, on the whole, takes climate change into account. In particular, it aims to reduce climate vulnerability and build the resilience of small-scale producers to climate shocks through water harvesting and management, the development of irrigation and the promotion of climate-smart agricultural practices through the training and supervision of farmers, agricultural diversification, access to improved and resilient seeds and equipment and agrometeorological information. The project especially aims to promote simple technologies already tested in the country or sub-region, and within the reach of smallholders such as the dissemination of short-season varieties, the integration of cover plants and leguminous shrubs (agroforestry) in fields.

3.2.6 The facilitation of market access, strengthening of organisational and operational capacities of smallholder agricultural organisations, the reduction of post-harvest losses and promotion of agricultural entrepreneurship, market access and development of local value chains will also help to build the long term resilience of smallholders to climate risks and ensure the sustainability of food production systems in the project area. The project will also support the creation of jobs for youth and low emission agriculture through adapted irrigation systems, reforestation and agroforestry, sustainable management of packaging waste, prevention of bushfires and reduction of post-harvest losses. The project will also pay particular attention to the empowerment and resilience of women who, in reality, fall within the most vulnerable groups and are most hardhit by climate change.

3.2.7 **Social Impacts**: The project will have significant social impacts on living conditions and food security by (i) facilitating equal access to productive resources and employment; and (ii) increasing incomes of women, youth and smallholders in general. Accordingly, project activities will focus on: infrastructure development; the provision of equipment; innovation in production and processing techniques; skills development and job creation for women, youth and small-scale producers in rural areas; mainstreaming of a gender approach that fosters equal opportunity in access to resources and income; the improvement of beneficiaries' living conditions; and women's and youth entrepreneurship to ensure a more efficient distribution of value along the value chains.

3.2.8 **Involuntary Resettlement:** Project activities will not lead to population displacement. Indeed, the planned developments will be carried out on sites which have previously accommodated other interventions/operations. It is, therefore, worth noting that the project will not cause any physical displacement of people. However a minimum provisional budget of CFAF 9,000,000 has been estimated and will be allocated for possible economic compensation.

3.2.9 **Gender Impact:** Ivorian women represent 67% of the agricultural labour force. They account for 60% to 80% of food production in Côte d'Ivoire.<sup>1</sup> The sale of agricultural products and by-products on local markets is virtually the exclusive prerogative of women. However, they have limited access to productive resources such as land, inputs, new technologies, credit and agricultural extension services. The project area is particularly affected by poverty with a rate of 59.1% which is above the national average (46.3%).<sup>2</sup> Women are particularly affected because of gender inequalities.

<sup>&</sup>lt;sup>1</sup> National Agricultural Investment Plan

<sup>&</sup>lt;sup>2</sup> INS,ENV2015

3.2.10. PREMOPEF is classified in category 2 according to the Bank's gender marker system. It is a transformative project aimed at achieving inclusive growth for women and youth of both sexes in the N'zi region. The project will benefit 30,000 women, i.e. 50% of total beneficiaries. Some of these women are grouped together in women's organisations, 26 of which will receive equipment support. The project will seek to promote equitable access for women and girls as regards productive resources, technical and social support and the strengthening of small agricultural businesses operated by women. It will also contribute to behaviour change that fosters gender equality.

3.2.11 PREMOPEF will include a package of integrated services for women and girls focused on: (i) the development of 100 hectares of market gardening areas for 1350 targeted smallholders. 50% of whom will be women; (ii) the inclusion of at least 30% women in the decision-making bodies established under the project (e.g. the infrastructure management committees); (iii) equitable access to socioeconomic infrastructure, in particular, by rehabilitating 18 km of access roads to market gardening areas; (iv) access to technologies that will reduce their working hours, enhance their productivity and increase the value of their products; (v) training in field schools on efficient and climate-resilient agricultural practices for 675 women, i.e. 50% of the beneficiaries; (vi) access to certified yam, cassava and market gardening crop seeds as well as inputs; (vii) vaccination campaigns for livestock belonging to women who represent 57% of the 25,000 poultry framers benefiting from the project and from training in improved stockbreeding practices for 8,400 women; (viii) social training in functional literacy, leadership, entrepreneurship, nutrition and family planning for all female project beneficiaries; (ix) information, education and communication actions in favour of religious, customary and administrative leaders on the importance of women's participation in development.

3.2.12 A gender specialist will be recruited in the Project Coordination Unit and the Ministry of Women, Family and Children's Affairs represented on the Steering Committee. The project plans to establish a gender-sensitive monitoring and evaluation system. The capacities of all stakeholders will be strengthened in the area of cross-cutting gender integration. The budget allocated for gender activities is CFAF 3,775.65 million, or about 31.74% of the total budget.

3.2.13 **Youth Employment and Inclusion:** The 2016 national survey on employment and the informal sector (ENESI) indicates that 63% of the working age population in Côte d'Ivoire is young. Agriculture remains the sector that provides the most jobs with 49.3% of the total number. However, these workers are in a precarious situation and their jobs are extremely vulnerable. Underemployment mostly affects rural communities (15.9%), women (19.3%) and young people (17%), compared with a national rate of 14.2%. The agricultural sector's unattractiveness coupled with the illicit gold mining that is widespread in the region has stripped N'zi rural communities of their agricultural workforce.

3.2.14 The project will contribute to the improvement of youth employment indicators by adopting an approach that will ensure the remobilisation and retention of young people in the agricultural sector through an entrepreneurial approach. Most of the investments will target the youth and women. Youth participation and inclusion will be sought in the following project activities: (i) production and marketing of cassava, yam, traditional poultry and market gardening crops (development of market gardening plots and access roads); (ii) agricultural entrepreneurship in the areas of agricultural mechanisation, transportation of agricultural products, manufacturing of small implements and the repair of agricultural equipment.

3.2.15 The project will adopt a strategic approach that will not only attract young people to the sector but also retain them within the region and in agricultural activities. One of the project strategies is to identify agricultural businesses other than agricultural production (as mentioned above) and which could attract young people to the sector. The project will particularly focus on capacity-building for young people as well as close coaching/support, which are critical to the success and viability of the youth-run businesses to be promoted. Young people's incomes

will also be improved either through self-employment/entrepreneurship for individual and collective enterprises or through jobs to be created in the sector as a result of the project.

3.2.16 **Inclusion of Activities in Response to the COVID-19 Pandemic**: Côte d'Ivoire has adopted the Economic Social and Humanitarian Support plan in response to the COVID-19 pandemic. This plan contains measures linked to the procurement and distribution of agricultural inputs, supervision of production and harvests and marketing. The project activities are, therefore, fully consistent with this plan and with the COVID-19 Response Support Programme in Côte d'Ivoire, approved by the Bank in June 2020. The objective under this project is to multiply yam seeds, distribute 375 tonnes of yam seeds and 1,875,000 improved cassava shoots to project-supported producers and provide batches of pulse seeds to yam and cassava producers to improve the fertility of degraded soils. The project also plans the supervision and training of beneficiary producers through farmer field schools as well as the extension of improved agricultural techniques. To facilitate the marketing of these products, support will be provided for the establishment of agricultural businesses to transport the produce (shared-cost procurement of goods and services). The estimated budget for all these activities is almost CFAF 800 million.

### **3.3** Fragility and Resilience

The project area is affected by various fragility factors relating, in particular, to 3.3.1 climate, the environment, economic and social inclusion, social cohesion and illegal gold mining. Indeed, the region has been in a fragile situation since it lost its economic potential that was based on coffee and cocoa production as well as textile plant activities. The region experiences water shortages, foodstuff price volatility, malnutrition and under-nutrition, lack of economic opportunities, purchasing power disparities, youth unemployment and a degree of marginalisation resulting from bottlenecks and collusion among political decision-makers. Gold mining appeals to socially and economically vulnerable communities and attracts all age groups from the different socio-economic categories. In order to address these community pressures, the project proposes smart solutions for processing- and market-oriented agriculture that does not rely on rainfall, in a bid to activate the desired theory of change sought under this operation, impact the living conditions of the project's beneficiary communities and reduce the poverty and malnutrition rates of project beneficiaries. Moreover, activities are envisaged to build the management capacities of entrepreneurs and other stakeholders, and consequently build their resilience to potential economic shocks. Annex III contains a matrix on fragility factors.

### IV – IMPLEMENTATION

### 4.1 Implementation Arrangements

#### Implementation

4.1.1 The project will be placed under the technical oversight of the Ministry of Agriculture and Rural Development (MINADER), acting through the Directorate-General of Planning, Statistics and Projects (DGPSP). The project's routine management will be carried out by a project coordination unit (PCU) to be established at regional level in Dimbokro. In addition to the project's routine management, the PCU will be responsible for (i) intersector coordination; (ii) monitoring the implementation of steering committee (SC) recommendations, audit report recommendations, quarterly implementation reports on environmental and social measures as well as the annual compliance audit (E&S), portfolio review and mid-term review; (iii) the project's financial management; (iv) any other document deemed to fall within its competence; and (v) assessment of the performance of service providers and partners involved in project implementation.

4.1.2 The PCU will be composed of: (i) a coordinator with an agricultural engineering profile; (ii) a rural development expert (agronomist or agricultural economist), responsible for

monitoring/evaluation and the production system; (iii) a gender, social inclusion and APO expert; (iv) an environmental and climate change expert; (v) an administrative and financial officer; (vi) an accountant; and (vii) a procurement specialist. In addition, the government will provide an accounting officer seconded by the Public Treasury and support staff (drivers, secretary and messenger). The PCU will recruit individual consultants on an ad hoc basis, especially in the areas of agricultural engineering and agri-business. PCU managerial staff will be recruited on a competitive basis and gradually in accordance with the project implementation schedule. Annual performance contracts will be signed by each member of the project team. A performance evaluation system will be established for members of the coordination team and contract renewal will depend on the results of each team member. In the Kouassi-Kouassikro and Bocanda Departments, the PCU will be assisted by the Departmental Agricultural Directorates which will serve as focal points for the close monitoring of field activities.

4.1.3 Steering Committee: A Steering Committee (SC) will be established with a technical unit within it. The SC will be chaired by the representative of the Minister of Agriculture and Rural Development and will be composed of: representatives of the Ministries responsible for the following sectors: Agriculture, Plan and Development, Economy and Finance, Budget, Animal and Fishery Resources, Youth Employment, Gender and Women's Advancement, Environment and Sustainable Development, male and female representatives of APOs and women's organisations in the N'Zi region, as well as the N'Zi regional council. The SC will meet at least twice a year in ordinary sessions to approve the Annual Work Programme and Budget and to validate the performance evaluation results. The SC technical unit will include the following entities: the Departments in charge of Planning and Evaluation within MINADER and MIRAH, the Dimbokro Regional Agricultural Directorate, the Bocanda and Kouassi-Kouassikro Departmental Directorates, the Regional/Departmental Animal and Fishery Resources Directorate, the Regional/Department Environmental and Sustainable Development Directorate, the Regional/Departmental Youth Employment Directorate, three producer representatives (i.e. one per department) and one representative of the region's women's organisations.

4.1.4 **Implementation Agents**: The project will adopt the outsourcing approach, relying on the services of government and non-government public stakeholders. Public services, in particular, those of ministerial departments operating at the national and decentralized levels will play their roles in accordance with their mandates and core functions. The actions of public sector actors will be supplemented by the expertise of NGOs and supervisory and research institutions based on their comparative advantages in the project areas; experts from the private sector including consulting firms and agencies, businesses, and various service providers; and individual consultants. A rigorous system will be established under the leadership of the coordination team to monitor and verify the quality of services and project outputs.

#### **Procurement Arrangements**

4.1.5 All goods, works and non-consulting and consulting services financed with Bank and GAFSP resources, will be procured in accordance with the Procurement Policy for Bank Group Funded Operations ('Bank's Procurement Policy'), October 2015 edition, and in accordance with the provisions set out in the financing agreements. Pursuant to this policy, and following the different assessments, it was agreed that: (a) works not exceeding UA 6,000,000 will be procured in accordance with the national procurement system (b) goods and non-consulting services not exceeding UA 300,000 will be procured in accordance with the national procurement system; (c) the procurement methods and procedures of the Bank's Procurement Framework (Bank system) will be used for all intellectual services, but also for goods and works whose amounts do not exceed those defined above for the national system.

4.1.6 Indeed, the Bank Country Procurement Assessment for Côte d'Ivoire concluded that the national system, based on WAEMU community directives, and which is under the

supervision of the WAEMU Observatory, is satisfactory overall from a legal and regulatory standpoint and that the national standard bidding documents are based on the standard documents of the multilateral development banks and international financial institutions. This assessment, complemented by assessments of the market and project executing agency, suggests that procurements of goods, works and non-consulting services for low amounts could be carried out in accordance with the national public procurement regulations of Côte d'Ivoire, in particular, the Public Procurement Code and its implementing decrees using the country's standard bidding documents.

4.1.7 <u>Bank Reservations</u>: Use of the national system for a group of transactions will improve efficiency due, inter alia, to the following actions: (i) greater ownership of the procurement system to be used by the executing agency; (ii) time gains arising from the absence of a second control (following the one carried out by national bodies), namely the Bank's prior review. However, the AfDB reserves the option to require the Borrower to revert to the Bank system if: (a) the Ivorian public procurement framework were to change into a format that does not satisfy the Bank; (b) the executing agency fails to comply with existing provisions; or (c) the specific safeguard measures linked to use of the national system and described in the technical annexes of the project appraisal report are not complied with.

4.1.8 Organisation of Procurements: Project procurement will be implemented by the project executing agency hosted at the Ministry of Agriculture and Rural Development (MINADER), in particular, the Directorate-General of Planning, Project Control and Statistics (DGPSP). A Project Coordination Unit will be established to implement project activities. This unit will be supported by the MINADER procurement unit. Pursuant to the conclusions of the assessment of the executing agency's capacity and available expertise, a procurement expert will be recruited to support the project executing agency in its implementation and coordination of procurement activities. Also, at the Government's request, the advance procurement action (APA) procedure was approved for the following preliminary studies: (i) technical and economic study on irrigated areas; (ii) preparation of the project's administrative and financial procedures (+training); (iii) diagnostic study of the structural organisation of Agricultural professional organisations in the N'Zi region; (iv) study on the characterisation of agricultural services and analysis of value chains and; (v) study on the project area's baseline situation and monitoring & evaluation system. The APA procedure also includes the recruitment of key PCU staff (i.e. the project coordinator, procurement specialist and administrative and financial manager).

4.1.9 All the procurement details are set out in the technical annexes of the project appraisal report. Furthermore, most of the procurement problems, risks and corrective measures are specified in these annexes.

### **Financial Management and Disbursements**

4.1.10 The project's financial management will comprise the following main stages: budget, accounting, internal control, financial statements, disbursement and, lastly, financial and accounting audit which will all be followed to implement the 2015 Presidential Decree No. 415 on the appraisal and implementation of projects co-financed by donors and the government of Côte d'Ivoire. The project budget will be submitted to the Steering Committee and incorporated in the public budget of the Ministry of Agriculture and Rural Development. It must be adopted before the start of the fiscal year and be submitted for validation by the Bank, which must issue its no-objection opinion prior to project implementation. Budget execution statements will be submitted quarterly to the technical unit and annually to the Steering Committee.

4.1.11 The project accounts will be kept, in terms of public accounting, by the central government accounting officer to be appointed by the project and, in terms of private accounting, by the accountant and supervised by the administrative and financial manager. The

private sector accounting software to be acquired is TOMPRO, and it will be necessary to grant the project's accounting officer access to the public accounting software. The account statements will be produced on a monthly and quarterly basis for the purpose of project monitoring. Furthermore, a procedures manual will be prepared for the management of all the project's administrative, financial and accounting activities, within three months of project effectiveness.

4.1.12 Disbursements will be made in compliance with the Bank's disbursement procedures. The direct payment method will be used for goods, works and services contracts; and the special account method will be used to finance operating expenditure. A special account under the signature of the Public Debt Paymaster General shall be opened in a bank acceptable to the Bank to receive AfDB resources. This account will be used to provision a sub-account which will be opened and placed under the signature of the Accounting Officer. Another account will be opened at the Public Treasury for the payment of expenditure on public funds. The bank account reconciliation statements will be produced monthly and archived along with bank statements in the accounting service.

4.1.13 Lastly, the financial and accounting audit of the project will be conducted by an independent private firm recruited through competitive bidding and validated by the Bank for a maximum period of three years. Moreover, the Court of Auditors will conduct an annual audit of project performance and submit its report to the Bank.

### 4.2 Monitoring

4.2.1 **Internal Monitoring & Evaluation**: Internal monitoring will be conducted by the project monitoring/evaluation officer, focusing on physical and financial monitoring by component and expenditure category, on the assessment of project impact on beneficiaries (male and female) and on the environment in accordance with jointly-established relevant indicators. Establishment of the baseline situation and the monitoring/evaluation system that includes objectively verifiable indicators and a database will be included in the studies to be conducted through the advance procurement action procedure. The project PCU will produce six-monthly and/or annual project progress reports in accordance with AfDB and GAFSP formats and requirements. In addition to these progress reports, periodic surveys will be carried out by the PCU to collect information and data in response to specific indicators.

4.2.2 **External Monitoring & Evaluation**: External monitoring will be carried out by the Directorate-General of Planning, Statistics and Projects (DGPSP) at the Ministry of Agriculture and Rural Development (MINADER) which will monitor and review progress, compare actual and expected project outcomes and make recommendations to resolve problems encountered during implementation. External monitoring/evaluation missions, involving the DGPSP as well as the services of MINADER and the other relevant ministries will be regularly organised by the Government to supplement the Bank's two annual supervision missions. A launching mission will be organised at project start-up. Several participatory workshops will be organised during project implementation to enable local actors to self-assess ongoing interventions. A midterm review is planned to confirm the smooth implementation of the project and propose possible adjustments. Towards the end of the project, a final appraisal will be conducted to learn lessons and capitalise on project achievements.

4.2.3 **Environmental**, **Social and Climate Monitoring**: (i) routine environmental monitoring will be carried out by the PCU environmental, social and climate safeguards specialist who will produce a monthly and quarterly report for systematic submission to the Bank at the end of each month and quarter, using standard formats provided to PCU by the Bank's E&S Safeguards Department; (ii) ANDE, responsible for validating the TORs and the different environmental and social assessment reports, will, by virtue of its central role, engage in the external monitoring of the implementation of environmental and social measures

contained in the ESIS/ESMP, at the rate of two missions per year and will systematically submit reports to PCU, giving its opinion on the relevance of the measures recommended for implementation and, where applicable, suggesting improvement; (iii) the Departmental and regional technical services of the sector Ministries and municipal authorities involved will also monitor the ESMP and produced reports for the attention of the managers of their structures; and (iv) lastly, an annual E&S compliance audit conducted by an expert or external consulting firm will contribute to environmental monitoring.

### 4.3 Governance

4.3.1 In a bid to ensure local governance and prevent risks of socioeconomic conflicts, the project will rely on the involvement of, and dialogue with all stakeholders such that (i) all actors will play their roles; (ii) the selection of sites, villages and beneficiaries is done based on transparent criteria in compliance with the project's strategy and objective; (iii) equitable access to resources (particularly land and water) is ensured vulnerable groups while limiting any possibility of conflicts based, inter alia, on: (a) gender; (b) community of origin; (c) infrastructure management capacity; and (d) livelihood (agriculture, livestock), etc.

### 4.4 Sustainability

4.4.1 Consideration of the real needs of the target groups, sector and project area; technical solutions to environmental and noted constraints; the participatory and inclusive approach adopted and envisaged during implementation and stakeholder empowerment are the prerequisites to the sustainability of project achievements. The same applies to all actions involving training, supervision, close monitoring and support for those actors who will monitor the investments.

4.4.2 The measures to be taken to ensure infrastructure sustainability include: (i) the effective involvement of users at all stages of the project, from design to implementation and management; (ii) adoption of technologies adapted to the context and users' capacity to assume responsibility; (iii) establishment and training of the management committee as well as the infrastructure repair and maintenance entity. Establishment of business partnerships between value chain actors will be achieved through a dynamic process aimed at improving the performance of stakeholders and leveraging the accruing profits to maintain them within their sector of activity.

### 4.5 Risk Management

4.5.1 The main project implementation risks are summarised in the table below. The management risks linked to the operation of the PCU and implementing agents will be mitigated through competitive recruitment of staff and partners and the preparation of annual performance contracts, renewable on the basis of good performance, as well as capacity-building for project management teams at different levels.

| Risks   | Level | Mitigation Measures   |  |  |  |  |  |
|---|-------|---|--|--|--|--|--|
| Drought, irregular rainfall and                 | High  | Dissemination of climate-smart agriculture techniques   |  |  |  |  |  |
| flooding, excessive temperatures                |       |   |  |  |  |  |  |
| Spread of the COVID-19<br>(coronavirus disease) | High  | <ul> <li>Implementation of measures of the National COVID-19<br/>Epidemic Response Plan and in the post-epidemic phase.</li> <li>Reallocation of the project budget to finance eligible<br/>COVID-19 control activities in the project areas</li> </ul> |  |  |  |  |  |
| Uncontrolled bushfires                          | High  | • Information, sensitisation campaigns and establishment/strengthening of bush fire control committees  |  |  |  |  |  |

Table 5.1: Main Risks and Mitigation Measures

|  |          | <ul><li>in targeted villages.</li><li>Establishment of firebreaks around market gardening areas and farms of project beneficiaries</li></ul>   |
|--|----------|--|
| Political risk related to presidential elections                                   | Moderate | • Collaboration between project and other donors in the area engaged in policy dialogue  |
| Non allocation of developed land to<br>priority target groups: women and<br>youths | Moderate | • Definition of transparent criteria for the allocation of developed land to vulnerable groups, in particular women (50%) and youth (35%), involving stakeholders including public, customary and religious authorities. |
| Difficulty in selling agricultural produce   | Moderate | • Networking of actors and support for the establishment of multi-actor platforms by value chain and business partnerships   |
|  |          | • Repairs to access roads and facilitation of transport using service providers supported by the project.  |

### 4.6 Knowledge-Building

4.6.1 A knowledge management and sharing system will be established to provide the project's direct beneficiaries and all other partners with access to assets and experience gained. For each theme, field and sub-sector, the project will collect gender-disaggregated information through technical data sheets and documents on best practices, technological practices, approaches and innovations in partnership with all project implementation stakeholders. All the relevant documentation will be stored in electronic format and made available in different forms (web-site, brochures, etc.) according to the typology of targeted users, their level of education and type of communication.

4.6.2 The activity will be carried out in connection with project monitoring/evaluation and all training and information-sharing activities between stakeholders intended to capitalise on the experience gained and to scale up the dissemination of technologies, practices and mechanisms for managing economic activities promoted by the project as well as behaviour and attitudes that could improve the living environment from the standpoint of the environment, nutrition, social inclusion and closing of the gender gap. The project also aims to capitalise on previous and ongoing experiences of other projects and partners in the same areas of intervention at regional and country level. Communication tools and means of communication will be shared with other agricultural sector projects, including 2PAI-Belier.

### V. LEGAL FRAMEWORK

### 5.1. Legal instrument

To finance the project, (i) a loan agreement will be signed between the African Development Fund (ADF) and the Republic of Côte d'Ivoire ('the Borrower') and; ii) a grant agreement will be signed between the African Development Bank ('the Bank') in its capacity as the GAFSP oversight body and the Republic of Côte d'Ivoire ('the Donee').

### 5.2 Conditions Associated with the Bank's Intervention

5.2.1 **Conditions precedent to effectiveness of the ADF loan and GAFSP grant:** Effectiveness of the ADF loan agreement shall be subject to fulfilment by the Borrower of the conditions stipulated in section 12.01 of the general conditions applicable to loan agreements and guarantee agreements of the Fund. Effectiveness of the GAFSP grant agreement shall be subject to its signature by the parties.

5.2.2. Conditions precedent to first disbursement of the ADF loan and GAFSP grant: In addition to effectiveness of the loan and grant agreements pursuant to the provisions of paragraph 5.2.1 above, the obligation of the Bank/Fund to release the first disbursement of the ADF loan and GAFSP grant shall be subject to fulfilment by the Borrower/Donee, to the satisfaction of the Bank/Fund, of the following condition:

• Provide evidence of the recruitment of key personnel for the Project Coordination Unit (PCU), namely the project coordinator, an administrative and financial officer and a procurement expert whose qualifications and experience must be deemed acceptable beforehand by the Bank and Fund.

5.2.3 **Conditions precedent to disbursements for works not involving temporary displacement of people.** Subject to the provisions of sections 5.2.1 and 5.2.2. above, the obligation of the Bank/Fund to disburse the loan resources for works not involving the temporary displacement of people shall be subject to fulfilment by the Borrower/Donee, to the Bank's satisfaction, of the following additional condition:

a) Submit to the Bank for each project works area, an Environmental and Social Management Plan (ESMP) prepared in compliance with the overall Environmental and Social Management Plan (ESMP) of the Environmental and Social Impact Statement (ESIS) and the Bank's safeguard policies satisfactory in form and substance for the Bank.

#### 5.3 Compliance with Bank policies

This project complies with all applicable Bank policies.

#### 5.4 Recommendation

Management hereby recommends that: (i) the ADF Board of Directors should approve the award of an ADF loan of two million units of account (UA 2,000,000) to Côte d'Ivoire for the purpose, and under the conditions stipulated in this report; and that; (ii) the Bank's Board of Directors should approve implementation of the project by the Bank, using GAFSP Fund resources, with a grant of twelve million United States dollars (USD 12,000,000).

#### ANNEXES Annex I: Comparative Socioeconomic Indicators of Côte d'Ivoire

#### Côte d'Ivoire COMPARATIVE SOCIO-ECONOMIC INDICATORS

|   | Year         | Côte<br>d'Ivoire | West<br>Africa     | Africa              | Develo-<br>ping<br>Countries |  |
|---|--------------|------------------|--------------------|---------------------|------------------------------|--|
| Basic Indicators  |              |                  |                    |                     |                              | GNI Per Capita US \$   |
| Area ( '000 Km²)  | 2019         | 318              | 5 115              | 30 067              | 94 797                       | GNI Per Capita US \$   |
| Total Population (millions)   | 2019         | 25,7             | 386,9              | 1 306,3             | 6 384,0                      | 2500   |
| Urban Population (% of Total)                                       | 2019         | 50,9             | 47,0               | 43,3                | 50,3                         |  |
| Population Density (per Km <sup>2</sup> )                           | 2019         | 80,9             | 76,9               | 44,5                | 69,2                         |  |
| GNI per Capita (US \$)  | 2018         | 1 600            | 1 551              | 1 783               | 4 844                        |  |
| Labor Force Participation *- Total (%)                              | 2019         | 57,0             | 58,7               | 63,2                | 60,7                         |  |
| Labor Force Participation **- Female (%)                            | 2019         | 48,2             | 53,0               | 54,6                | 45,8                         | 500  |
| Sex Ratio (per 100 female)  | 2019         | 101,8            | 101,3              | 99,8                | 107,1                        | ○ <del>  <b>-   -   -   -   -   -   -  </b> -   -   -  </del>                |
| Human Develop. Index (Rank among 189 countries)                     | 2018         | 165              |                    |                     |                              | 2018<br>2017<br>2015<br>2014<br>2014<br>2014<br>2013<br>2012<br>2008         |
| Popul. Living Below \$ 1.90 a Day (% of Population)                 | 2007-18      | 28,2             | 41,2               | 35,6                | 11,9                         |  |
| Demographic Indicators  |              |                  |                    |                     |                              |  |
| Population Grow th Rate - Total (%)                                 | 2019         | 2.6              | 2,7                | 2,7                 | 1,2                          |  |
| Population Grow th Rate - Urban (%)                                 | 2019         | 3,4              | 4,1                | 3,6                 | 2,3                          |  |
| Population < 15 years (%)   | 2019         | 41,7             | 43,4               | 40,6                | 27,6                         | Population Growth Rate (%)   |
| Population 15-24 years (%)  | 2019         | 20,7             | 19,6               | 19,3                | 16,4                         | 30   |
| Population >= 65 years (%)  | 2019         | 2,9              | 2,8                | 3,5                 | 7,2                          |  |
| Dependency Ratio (%)  | 2019         | 80,5             | 85,8               | 78,7                | 54,6                         | 2,5  |
| Female Population 15-49 years (% of total population)               | 2019         | 24,2             | 23,3               | 24,2                | 25,2                         | 2,0  |
| Life Expectancy at Birth - Total (years)                            | 2019         | 57,8             | 58,0               | 63,5                | 70,8                         | 1,5  |
| Life Expectancy at Birth - Female (years)                           | 2019         | 59,1             | 59,1               | 65,3                | 73,0                         | 1,0  |
| Crude Birth Rate (per 1,000)  | 2019         | 35,5             | 36,8               | 33,0                | 20,2                         | 0,5  |
| Crude Death Rate (per 1,000)  | 2019         | 9,9              | 10,0               | 8,0                 | 7,3                          | 0,0  |
| Infant Mortality Rate (per 1,000)                                   | 2018         | 59,4             | 64,1               | 48,7                | 31,3                         | 2018<br>2017<br>2016<br>2015<br>2014<br>2014<br>2013<br>2012<br>2007<br>2007 |
| Child Mortality Rate (per 1,000)                                    | 2018         | 80,9             | 99,6               | 70,2                | 42,0                         | 0 7 2 3 4 5 6 7 8  |
| Total Fertility Rate (per woman)                                    | 2019         | 4,6              | 5,1                | 4,4                 | 2,6                          |  |
| Maternal Mortality Rate (per 100,000)                               | 2017         | 617,0            | 704,7              | 432,3               | 230,0                        | ·  |
| Women Using Contraception (%)                                       | 2019         | 19,9             | 21,9               | 39,1                | 61,7                         |  |
| Health & Nutrition Indicators                                       |              |                  |                    |                     |                              |  |
| Physicians (per 100,000 people)                                     | 2010-18      | 23.1             | 25,1               | 33,4                | 121,8                        | Life Expectancy at Birth   |
| Nurses and midwives (per 100,000 people)                            | 2010-18      | 60,5             | 98,7               | 107,8               | 240,8                        | (years)  |
| Births attended by Trained Health Personnel (%)                     | 2010-17      | 73,6             | 50,5               | 61,7                | 78,5                         | 80   |
| Peop. Using at least basic drinking water services (% of Po         | 2017         | 72,9             | 69,8               | 66,3                | 87,7                         |  |
| Peop. Using at least basic sanitation services (% of Populati       | 2017         | 32,1             | 32,5               | 40,3                | 68,5                         | 50   |
| Percent. of Adults (aged 15-49) Living with HIV/AIDS                | 2018         | 2,6              | 1,5                | 3,4                 |                              | 40   |
| Incidence of Tuberculosis (per 100,000)                             | 2018         | 142,0            | 171,5              | 202,3               | 154,0                        | 20   |
| Child Immunization Against Tuberculosis (%)                         | 2018         | 98,0             | 70,4               | 81,4                | 84,9                         |  |
| Child Immunization Against Measles (%)                              | 2018         | 71,0             | 71,0               | 76,1                | 85,2                         | 2018<br>2017<br>2015<br>2014<br>2013<br>2012<br>2007<br>2007                 |
| Underweight Children (% of children under 5 years)                  | 2010-17      | 12,8             | 19,8               | 17,5                | 14,5                         | 00<br>00<br>00<br>00<br>00<br>00<br>00<br>00<br>00<br>00<br>00<br>00<br>00   |
| Prevalence of stunding  | 2010-17      | 21,6             | 36,3               | 34,0                | 23,6                         |  |
| Prevalence of undernourishment (% of pop.)                          | 2017         | 19,0             | 13,9               | 18,5                | 12,3                         | L  |
| Current health expenditure (% of GDP)                               | 2016         | 4,4              | 4,1                | 5,3                 | 5,4                          |  |
| Education Indicators  |              |                  |                    |                     |                              |  |
| Gross Enrolment Ratio (%)   |              |                  |                    |                     |                              |  |
| Primary School - Total  | 2010-19      | 99,8             | 89,4               | 100,1               | 104,1                        |  |
| Primary School - Female   | 2010-19      | 96,0             | 87,1               | 98,0                | 104,4                        | Infant Mortality Rate  |
| Secondary School - Total  | 2010-19      | 51,0             | 44,9               | 52,6                | 71,9                         | ( Per 1000 )   |
| Secondary School - Female   | 2010-19      | 44,3             | 42,1               | 50,4                | 71,4                         | 120  |
| Primary School Female Teaching Staff (% of Total)                   | 2010-18      | 12,8             | 40,2               | 48,6                | 62,9                         | 100  |
| Adult literacy Rate - Total (%)                                     | 2010-18      | 47,2             | 56,0               | 66,9                | 84,0                         | 80 + 1   |
| Adult literacy Rate - Male (%)                                      | 2010-18      | 53,7             | 53,6               | 70,8                | 88,2                         | │ <sub>∞</sub> <mark>╢</mark> ┝┥ <mark>╔╶╠<sub>╴</sub>╢╴╓╴╓╴┲╴</mark> ╢      |
| Adult literacy Rate - Female (%)                                    | 2010-18      | 40,5             | 46,8               | 60,0                | 79,8                         |  |
| Gouvernment expenditure on Education (% of GDP)                     | 2010-17      | 5,1              | 4,1                | 4,3                 | 4,1                          |  |
| Environmental Indicators  |              |                  |                    |                     |                              |  |
| Land Use (Arable Land as % of Total Land Area)                      | 2016         | 9,1              | 17,0               | 8,0                 | 11,4                         | 2018<br>2017<br>2016<br>2015<br>2014<br>2013<br>2012<br>2018<br>2008         |
|   |              | ,                |                    |                     | ,                            |  |
|   | 2016         | 64.8             | 48.9               |                     |                              |  |
| Agricultural Land (as % of land area)<br>Forest (As % of Land Area) | 2016<br>2016 | 64,8<br>32,7     | 48,9<br>9,2        | 38,2<br>13,2        | 38,3<br>31,9                 | B10-   |
| Agricultural Land (as % of land area)                               |              |                  | 48,9<br>9,2<br>0,4 | 30,2<br>13,2<br>1,2 | 38,3<br>31,9<br>3,5          | Broke  |

Sources : AfDB Statistics Department Databases; World Bank: World Development Indicators;

last update : April 2020

UNAIDS; UNSD; WHO, UNICEF, UNDP; Country Reports. Note : n.a. : Not Applicable ; ... : Data Not Available. \* Labor force participation rate, total (% of total population ages 15+) \*\* Labor force participation rate, female (% of female population ages 15+)

### Annex II. Status of the AfDB's Active Portfolio in Côte-d'Ivoire as at 30 June 2020

|                                 | 1. NATIONAL PROJECTS   |  |                                       |                                     |               |                           |  |  |
|---------------------------------|--|--|---------------------------------------|-------------------------------------|---------------|---------------------------|--|--|
|                                 | Sector/ Operation  | Date<br>Approved.  | Amount<br>approved<br>(UA<br>million) | Amount<br>disb'd<br>(UA<br>million) | Disb.<br>rate | Closing<br>date           |  |  |
| ENERGY Electric decenter (Angus |  |  |                                       |                                     |               |                           |  |  |
| 1                               | Electricity Transmission and Distribution Networks Strengthening Project (PRETD) - AfDB  | 16-Nov-16  | 112.6                                 | 36.3                                | 32.3%         | 31-Dec-20                 |  |  |
| 2                               | Project to Improve Electricity Access in Rural Areas AfDB  | 7-Nov-18   | 34.6                                  | 5.5                                 | 15.9%         | 31-Dec-21                 |  |  |
| 3                               | Project to Strengthen the Structures of the Electricity System and Access to<br>Electricity Phase I  | 25-Mar-20  | 51.0                                  | 0.0                                 | 0.0%          | 31-Dec22                  |  |  |
|                                 | Sub-total  |  | 198.2                                 | 70.9                                | 35.8%         |                           |  |  |
|                                 |  |  |                                       |                                     |               |                           |  |  |
|                                 | Belier Region Agro-Industrial Pole Project -   |  |                                       |                                     |               |                           |  |  |
| 4                               | (2PAI-BELIER)- AfDB  | 25-Jan-17  | 52.6                                  | 16.8                                | 31.9%         | 31-Dec-22                 |  |  |
|                                 | ADF (Loan)<br>ADF (Grant)  | 25-Jan-17  | 26.0                                  | 3.6                                 | 14.1%         | 31-Dec-22                 |  |  |
|                                 | · · · ·  | 25-Jan-17  | 3.4                                   | 1.0                                 | 30.5%         | 31-Dec-22                 |  |  |
| 5                               | PPF – Enable Youth Côte d'Ivoire – ADF   | 07-July-16   | 1.0                                   | 0.2                                 | 22.1%         | 31-May-20                 |  |  |
| 6                               | PPF -North Agro-Industrial Pole (2PAI Nord) -ADF   | Aug 17   | 1.0                                   | 0.3                                 | 28.0%         | 31-May-20                 |  |  |
| 7                               | Value Chain Development Project in the Indénié -Djuablin Region (PDC -ID)<br>- NTF   | 21-Oct-16  | 4.0                                   | 0.2                                 | 4.7%          | 31-Dec.21                 |  |  |
| Su                              | b-total  |  | 88.0                                  | 22.1                                | 25.1%         |                           |  |  |
|                                 |  | rate Africa<br>rer l'Afrique                                   |                                       |                                     |               |                           |  |  |
| 8                               | Abidjan Urban Transport Project (PTUA) - AfDB  | 16-Dec-16  | 194.1                                 | 38.7                                | 20.0%         | 31- Dec -21               |  |  |
| 9                               | GEF<br>Abidjan Urban Transport Project (PTUA) –Phase 2 -AfDB   | 16- Dec -16<br>16-Oct-18                                       | 5.1<br>269.3                          | 0.1                                 | 1.6%<br>0.0%  | 31- Dec -21<br>31- Dec 21 |  |  |
| 9                               | Air Côte d'Ivoire Project – AfDB   | 8-Nov-17   | 41.8                                  | 41.8                                | 100%          | 31- Dec 21<br>31- Dec -23 |  |  |
| 10                              | ADF (Guarantee)  | 8-Nov-17   | 13.9                                  | 0.00                                | 0%            | 31- Dec -23               |  |  |
|                                 | ADF (Loan)   | 8-Nov-17   | 3.6                                   | 0.8                                 | 20.2%         | 31- Dec -23               |  |  |
| 11                              | Access Roads in Cross-Border Zones Project (Phase1-Bondoukou -Soko-<br>Sampa) ADF (Loan)   | 7- Dec -18   | 11.0                                  | 0.1                                 | 0.1%          | 22 May 23                 |  |  |
|                                 | AfDB   | 7- Dec -18   | 8.5                                   | 0.0                                 | 0%            | 22 May 23                 |  |  |
|                                 | Sub-total  |  | 547.3                                 | 81.5                                | 14.9%         |                           |  |  |
|                                 | GOVERNANCE   | f life for the people of Afric<br>e vie des populations en Af  | a<br>rique                            |                                     |               |                           |  |  |
| 12                              | Industrial Sector Competitiveness Strengthening  | 30-Sept-15   | 10.0                                  | 4.6                                 | 46.3%         | 30-Nov-20                 |  |  |
|                                 | Support Project (PARCSI) - ADF<br>Economic and Financial Management Support Project (PAGEF)  |  |                                       |                                     |               |                           |  |  |
|                                 | ADF (Loan)   | 30-Mar-17  | 6.6                                   | 1.8                                 | 26.8%         | 28 Feb-21                 |  |  |
| 13                              | ADF (Grant)  | 30- Mar-17   | 0.2                                   | 0.1                                 | 66.3%         | 28 Feb-21                 |  |  |
|                                 | TSF (Loan)<br>TSF (Grant)  | 30- Mar -17<br>30- Mar -17                                     | 9.6<br>0.03                           | 1.5<br>0.03                         | 15.3%<br>100% | 28 Feb-21<br>28 Feb-21    |  |  |
| 14                              | Cocoa Sub-Sector Revival Support Project (ADF)   | 11- Dec. 18  | 5.0                                   | 0.1                                 | 2.7%          | 31-déc-21                 |  |  |
| 15                              | Economic and Social Reform Support Programme- AfDB   | 26-Nov-19  | 61.3                                  | 61.3                                | 100%          | 31-déc-21                 |  |  |
|                                 |  |  |                                       |                                     |               |                           |  |  |
|                                 | Support Project for the Implementation of the  | 08-Nov-  | <u> </u>                              |                                     | 58.1          | 31-Dec-                   |  |  |
| 16                              | Inclusive Service Delivery Development   | 19   | 9.4                                   | 5.5                                 | %             | 21                        |  |  |
|                                 | Programme - ADF (loan)   |  |                                       |                                     |               |                           |  |  |
| 17                              | COVID-19 Response Support Programme (PARC)   | 08-June-20   | 61.3                                  | 0.00                                | 0.0%          | 31-Dec-21                 |  |  |
|                                 | Sub-total  |  | 163.4                                 | 74.3                                | 45.5%         |                           |  |  |
|                                 | WATER & SANITATION Ameliorer la  | quality of life for the people<br>qualité de vie des populatio | or Africa<br>ns en Afrique            |                                     | 1             |                           |  |  |
| 18                              | Liquid Waste Development and Employment Promotion Support Project in Bouaké and Katiola -AWF   | 4-Sept-13  | 1.00                                  | 0.6                                 | 58.6%         | 31-Dec-20                 |  |  |
| 19                              | Improvement of Non-Sewer Sanitation Services -AWF  | 4-April-19   | 0.7                                   | 0.0                                 | 0.0%          | 31 Dec 22                 |  |  |
| Su                              | b-total  |  | 1.7                                   | 0.6                                 | 35.3%         |                           |  |  |
|                                 | SOCIAL Minorove the quality of life for American Social American S | r the people of Africa<br>25 populations en Afrique            |                                       |                                     |               |                           |  |  |
| 20                              | Support for Improving Private Technical and Vocational Training Systems KOAFEC   | 13-April-17  | 0.35                                  | 0.08                                | 23.4%         | 31-Dec22                  |  |  |
| 21                              | Government Social Programme Support Project (PSGouv) - AfDB  | 16-Dec-19  | 91.6                                  | 0.1                                 | 0.1%          | 31-Dec22                  |  |  |
| Su                              | b-total  |  | 91.95                                 | 0.08                                | 0.2%          |                           |  |  |
|                                 | TOTAL  |  | 1090.5                                | 249.5                               | 22.8%         |                           |  |  |

#### **REGIONAL PROJECTS**

|                   | Amount Amount Sub Crister  |  |                      |                    |               |                 |  |  |  |
|-------------------|--|--|----------------------|--------------------|---------------|-----------------|--|--|--|
| Sector/ Operation |  |  | approved<br>(UA mil) | disb'd<br>(UA mil) | Disb.<br>rate | Closing<br>date |  |  |  |
|                   | AGRICULTURE/ENVIRONMENT  | Ught up Ø power Ahlica<br>Edater & électrifier l'Afrique |                      |                    |               |                 |  |  |  |
|                   | Programme for Integrated Development and Adaptation to Climate Change in | 7-Nov-18   |                      |                    |               |                 |  |  |  |
|                   | the Niger Basin (PIDCC/BN)–ADF   |  | 5.0                  | 0.1                | 2.3%          | 31-Dec-24       |  |  |  |
|                   | EU-PAGODA -Grant   | 7- Nov -18   | 1.2                  | 0.2                | 12.7%         | 31-Dec-24       |  |  |  |
| 1                 | Green Climate Fund (GCF)- Grant  | 7- Nov -18   | 3.8                  | 0.0                | 0.0%          | 31-Dec-24       |  |  |  |
|                   | Green Climate Fund (GCF)- Loan   | 7- Nov -18   | 0.7                  | 0.0                | 0.0%          | 31-Dec-24       |  |  |  |
|                   | Strategic Climate Fund (SCF) -Grant                                      | 7- Nov -18   | 1.9                  | 0.1                | 5.8%          | 31-Dec-24       |  |  |  |
|                   | Strategic Climate Fund (SCF) - Loan                                      | 7- Nov -18   | 4.6                  | 0.1                | 2.6%          | 31-Dec-24       |  |  |  |
|                   | Sub-total  |  | 17.2                 | 0.4                | 2.3%          |                 |  |  |  |
|                   | ENERGY Elabor of determine   | Africa<br>ler l'Afrique                                  |                      |                    |               |                 |  |  |  |
| 2                 | CLSG-Interconnection - CI-Transco -ADF                                   | 6- Nov -13   | 26.2                 | 14.9               | 56.8%         | 31-Oct-20       |  |  |  |
| 3                 | CLSG - WAPP- Cote d'Ivoire - ADF   | 6- Nov -13   | 0.7                  | 0.7                | 100%          | 31-Oct-20       |  |  |  |
| 4                 | 4 CLSG – Rural Electrification Project - ADF                             |  | 6.1                  | 4.0                | 65.0%         | 31-Oct-20       |  |  |  |
|                   | Sub-total  |  | 33.0                 | 19.6               | 59.4%         |                 |  |  |  |
|                   | TRANSPORT 🕢  | ate Africa<br>er l'Afrique                               |                      |                    |               |                 |  |  |  |
|                   | Mano River Union Road Development and Transport Facilitation Programme   |  |                      |                    |               |                 |  |  |  |
|                   | (MRU/RDTFP) –  |  |                      |                    |               |                 |  |  |  |
| 5                 | ADF (initial)  | 18-Dec-14  | 42.6                 | 15.3               | 36.0%         | 30-June-20      |  |  |  |
|                   | TSF (TSF)  | 18-Dec-14  | 22.8                 | 8.0                | 35.3%         | 30-June-20      |  |  |  |
|                   | ADF (Supplementary Loan)   | 3-June-15  | 31.2                 | 11.3               | 36.1%         | 30-June-20      |  |  |  |
|                   | Project to Develop and Facilitate Transport on the Bamako-Zantiebougou   |  |                      |                    |               |                 |  |  |  |
| 6                 | Corridor -   |  |                      |                    |               |                 |  |  |  |
| 0                 | AfDB   | 26-Nov-15  | 41.1                 | 19.3               | 46.9%         | 30-June-21      |  |  |  |
|                   | ADF  | 26-Nov-15  | 30.0                 | 9.9                | 33.0%         | 30-June-21      |  |  |  |
|                   | Sub-total  |  | 167.7                | 63.8               | 38.0%         |                 |  |  |  |
|                   |  | e of Africa<br>ots er: Afrique                           |                      |                    |               |                 |  |  |  |
| 7                 | 7 Employment Coding Programme (Rockefeller Foundation)                   |  | 0.28                 | 0.1                | 35.7%         | 28-May-23       |  |  |  |
|                   | Sub-total  |  | 0.28                 | 0.1                | 35.7%         |                 |  |  |  |
|                   | TOTAL  |  | 218.2                | 83.9               | 38.5%         |                 |  |  |  |

#### 3. PRIVATE SECTOR OPERATIONS

|    | Sector/ Operation  | Date<br>Approved.                       | Amount<br>approved<br>(UA mil ) | Amount<br>disbursed<br>(UA mil ) | Disb.<br>rate | Closing<br>date |
|----|--|---|---------------------------------|----------------------------------|---------------|-----------------|
|    | AGRICULTURE 🥑 untur  | P power Africa<br>electrifier l'Afrique |                                 |                                  |               |                 |
|    | SUCDEN - Cocoa-Commodity Financing Mechanism - AfDB Phase 1                                | 4-June-19                               | 81.7                            | 81.7                             | 100%          | 30 Sept. 22     |
| 1  | Phase 2  | 4-June-19                               | 81.7                            | 0.0                              | 0,0%          | 30 Sept. 22     |
|    | Phase 3  | 4-June-19                               | 81.7                            | 0.0                              | 0,0%          | 30 Sept. 22     |
|    | Sub-total  |   | 245.1                           | 81.7                             | 33.3%         |                 |
|    | ENERGY Elabor of decent  | Africa<br>lier l'Afrique                |                                 |                                  |               |                 |
| 2  | Electrical Power Plant Extension Project (CIPREL) -AfDB                                    | 24-July-13                              | 40.6                            | 40.6                             | 100%          | 13-Aug28        |
| 2  | TSF  | 24- July -13                            | 3.6                             | 0.00                             | 0%            | 13-Aug28        |
| 3  | Azito Power Plant Expansion Programme - AfDB   |   | 26.2                            | 26.2                             | 100%          | 27-Feb-20       |
| 4  | Singrobo 44MW Hydropower Plant Project- AfDB   | 06-Dec-17                               | 40.9                            | 0.0                              | 0%            | 01-Jan-21       |
| 5  | Zola Energy Côte d'Ivoire Pay-As-You-Go Solar Home Systems - BAD                           |   | 3.9                             | 0.0                              | 0%            | 01-Jun-21       |
| 6  | AZITO IV combined cycle gas turbine (CCGT) power plant expansion-<br>(430MW to 685MW)-AfDB |   | 27.8                            | 3.4                              | 12.4%         | 31-Dec 35       |
| 7  | 7 390 MW Atinkou Combined Cycle Gas Power Plant (CIPREL V)<br>- AfDB                       |   | 66.2                            | 0.0                              | 0%            | 31-Dec 35       |
|    | Sub-total  |   | 209.2                           | 70.2                             | 33.5%         |                 |
|    | TRANSPORT 🔍 📖  | ate Africa<br>er l'Afrique              |                                 |                                  |               |                 |
| 8  | Air Côte d'Ivoire Project Private - AfDB   | 8-Nov-17                                | 36.2                            | 0.00                             | 0%            | 19-Jan-21       |
| 9  | Henry Konan Bédié Toll Bridge - AfDB   | 1-March-12                              | 45.4                            | 45.4                             | 100%          | 28-June-27      |
| ,  | TSF  | 4-Nov-15                                | 2.7                             | 0.00                             | 0%            | 28- June-27     |
| 10 | Riviera Toll Bridge Stand By - AfDB  | 1-March-12<br>4-Nov-15                  | 2.0                             | 2.0                              | 100%          | 28- June 27     |
|    | 1SF  |   | 0.3                             | 0.00                             | 0%            | 28- June-27     |
|    | Sub-total  |   | 86.6                            | 47.3                             | 55.1%         |                 |
|    | TOTAL  |   | 540.9                           | 199.7                            | 36.8%         |                 |
|    | GRAND TOTAL (1+2+3)  |   | 1849.6                          | 533.1                            | 28.8%         |                 |

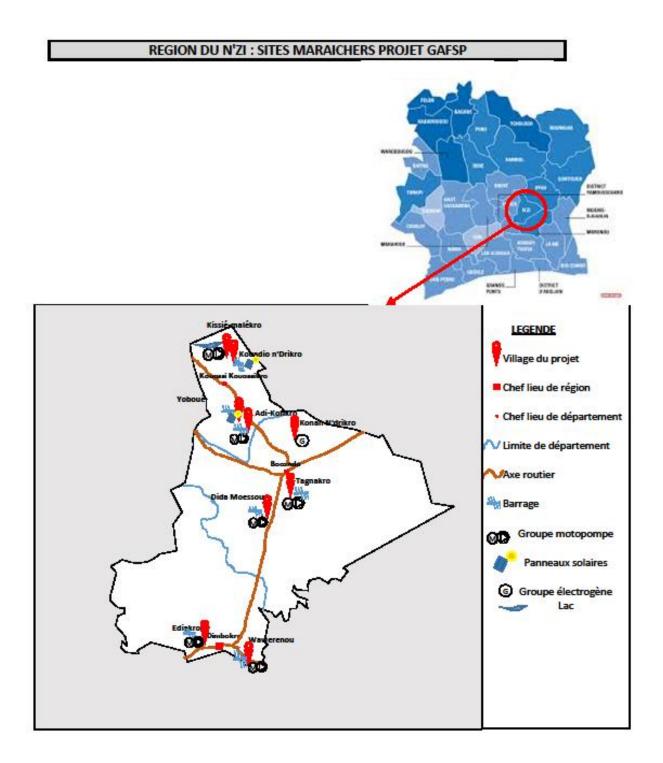
UA 1 = USD 1.38 = EUR 1.25 = CFAF 817 (JUNE 2020)

## Annex III: Matrix of Fragility Factors

| Fragility Factors | Situation, challenges and resilience measures<br>supported by the General Government Policy<br>backed by the Technical and Financial Partners<br>(TFP)  | Measures supported under PREMOPEF (2020-2024)   |
|-------------------|---|---|
| Inclusive policy  | Côte d'Ivoire enjoyed political stability from its<br>independence in 1960 until December 1999 when the<br>President elected in 1995 was overthrown by the first<br>military coup d'état in the country's history. This<br>weakened institutional legitimacy led the country to a<br>second coup d'état in September 2002 which failed,<br>giving rise to an armed conflict between rebel and<br>loyalist forces that lasted for 8 years. The situation<br>deteriorated in 2011 with the post-electoral conflict<br>following a dispute about the winner of the December<br>2010 presidential election. The reconstruction process<br>that followed the politico-military crisis restored the<br>fundamental principles of inclusive policy. However,<br>this positive development noted during the first<br>presidential term of office appeared to reach its turning<br>point in 2017 when a downward trend was observed<br>against the backdrop of a presidential pre-campaign.<br>The ethnic and religious divisions between the majority<br>Muslim North and the mainly Christian and animist<br>South continue to undermine political stability and<br>deepen the political divide between the actors of the<br>already fragmented political scene. In the end, the<br>electoral law reform as well as the composition of the<br>new independent electoral commission provided an<br>opportunity to tackle the root causes of the different<br>crises experienced by Côte d'Ivoire. To that end, all<br>civil society actors were expected to participate through<br>a consensual approach based on an informed and<br>inclusive debate which would produce less criticism of<br>the text and representation. This, in turn, was expected<br>to ease political tension and provided fresh impetus to<br>the reconciliation process. | Implementation of the activities of the Project to<br>Improve the Livelihoods of Smallholders and<br>Women in the N'ZI Region (PREMOPEF), will<br>build community resilience and increase confidence<br>in the legitimacy of representation and citizen<br>participation in the political process.                                |
| Security          | The adoption of the security and defence programming<br>laws might point to an acceleration in the pace of<br>reforms during the second term of President Alassane<br>Ouattara, for the moment regarding the least<br>problematic segments. However, relations must be<br>improved between the different security forces and in<br>particular, the army reformed to limit the role of the ex-<br>rebels who still exist even though the most influential<br>ones have been partly marginalised. It will be necessary<br>to make the army more representative of the Ivorian<br>nation and make it more cohesive. As elsewhere, the<br>difficulty for Côte d'Ivoire lies in reforming the<br>security institutions without politicising them. This is a<br>real problem in a country where the last three presidents<br>came to power in a context of armed violence. It is<br>already legitimate to question how the candidates to<br>Alassane Ouattara's succession can be persuaded to<br>abandon this option. Because the presence of criminal<br>violence and armed conflicts is low, Côte d'Ivoire has<br>maintained a high level of national security since 2012.<br>However, the security of individuals, which started off<br>well, has trended downwards since 2014. Côte d'Ivoire<br>has maintained a high level of public confidence in its<br>security institutions and has always trusted them to<br>contain any moderate to low threat to security even<br>though the terrorist threat remains in the north of the<br>country.  | Implementation of the activities of the Project to<br>Improve the Livelihoods of Smallholders and<br>Women in the N'ZI Region (PREMOPEF) does not<br>directly contribute to the security factor but<br>addresses factors regarding gold mining that<br>regularly gives rise to violence and leads to<br>intercommunity conflicts. |
| Justice           | The crises that have broken out in Côte d'Ivoire have<br>had a major negative impact on the judicial system.<br>Already fragmented by the different causes of fragility,<br>it has been manipulated for political purposes by all the<br>political actors and appears to be undermined by a lack  | The project to Improve the Livelihoods of<br>Smallholders and Women in the N'ZI Region<br>(PREMOPEF) does not directly contribute to the<br>justice system but tackles the issue of social and<br>spatial inclusion, a source of social injustice, by   |

|   | of independence, problems of corruption, and a lack of<br>technical and physical resources. As a result, in the<br>wake of the crises, there remains considerable lack of<br>trust between citizens and the justice system. Aware of<br>this situation, the Government has initiated<br>countrywide projects to reform the justice sector. To-<br>date, significant progress has been made regarding the<br>independence of the justice system, the transparency of<br>the judicial process and access to justice even though it<br>falls far short of the population's expectations for there<br>has been a slowdown since 2016. However, property<br>rights have trended upwards since 2015.   | taking into consideration the vulnerable segments of<br>the population, especially women and youth in the<br>project activities to be implemented  |
|---|--|--|
| Economic and social<br>inclusiveness              | Côte d'Ivoire has experienced stable and moderate<br>economic growth, fuelled by both political stability and<br>the implementation of policies aimed at ensuring<br>efficient economic management and improving the<br>business climate. The progress observed in public<br>management and the business climate is offset by the<br>slowdown in access to public services (health,<br>education, water, transport, ICT) which is exacerbated<br>by the uneven distribution of public services between<br>the regions and segments of the population. Spiralling<br>and uncontrolled urbanisation in these towns has also<br>undermined rural communities' ability to access the<br>necessary public services. The lack of economic<br>opportunities has deepened the social divide between<br>rural and urban areas and means that poverty continues<br>to exert considerable pressure on the Ivorian social<br>fabric even though the country has just prepared a<br>special social programme to reverse the steady decline<br>in human development indicators despite strong<br>economic growth recorded over an eight-year period. | Various sectors selected for the implementation of<br>the activities of the Project to Improve the<br>Livelihoods of Smallholders and Women in the N'ZI<br>Region (PREMOPEF) will bolster the economic and<br>social inclusion of communities in the project area<br>through two components aimed at addressing spatial<br>disparities and social inequalities.  |
| Social cohesion                                   | The indicators aligned on freedom of expression,<br>association and assembly reveal for Côte d'Ivoire a<br>different trend in comparison to the trajectory observed<br>during the post-electoral crisis period. This observation<br>exerts pressure on certain social cohesion principles<br>such as the promotion of gender equality, protection<br>from ethnic and religious discrimination and legislation<br>against gender-based violence. Despite a high rate of<br>youth unemployment compared to the<br>underemployment rate and a constant gender inequality<br>score, group-linked exclusion remains a factor of<br>pressure due to regional marginalisation as a result of<br>the centralisation of the main activities in Abidjan and<br>the country's other regions.  | The geographical location of the Project to Improve<br>the Livelihoods of Smallholders and Women in the<br>N'ZI Region (PREMOPEF) is a response to the<br>imbalance observed in the supply of services<br>between urban and rural areas. Through the<br>implementation of all the project's components, a<br>number of the planned components will help to<br>facilitate the establishment of the necessary public<br>easements required to trigger the successful socio-<br>economic integration of communities.  |
| External impacts/<br>regional knock-on<br>effects | In the wake of the post-electoral crisis, Côte d'Ivoire<br>made significant efforts to diversify its exports and<br>strengthen its economic cooperation and regional<br>integration. This government determination translated<br>into strong progress in the area of regional integration<br>and, from 2014, a decline in the economic<br>diversification scores. This imbalance in the country's<br>ability to address external economic shocks is affected<br>by pressure from its neighbours to the north (Mali and<br>Burkina Faso), the threat to cross-border security,<br>human trafficking and cross-border terrorist<br>movements.  | Implementation of the activities of the Project to<br>Improve the Livelihoods of Smallholders and<br>Women in the N'ZI region (PREMOPEF) does not<br>have any direct impact on the external effects.<br>However, the different interventions of the Bank and<br>other TFPs will contribute to the creation of an<br>enabling environment for the diversification of the<br>Ivorian economy, over 50% of whose export revenue<br>comes from the agricultural sector alone. To mitigate<br>the impact of exogenous shocks, smallholder<br>capacity-building in areas that were once the main<br>cash crop centres, provides a fresh opportunity for<br>dissuading young people from venturing down the<br>dangerous path of gold mining, terrorism and illegal<br>immigration. |
| Climate/environmental<br>impacts                  | Although Côte d'Ivoire has maintained the same<br>environmental policy for a decade, it has been able to<br>build its environmental protection capacities in<br>preparation for emergency situations thanks to<br>government resources allocated to the prevention of<br>natural disasters and food price volatility. Despite the<br>existence of about 45% of arable land intended for the<br>farming of crops such as cocoa and coffee, coastal areas<br>are submerged by sea water, which greatly exacerbates<br>the existing vulnerability. Meanwhile an intermediate  | Implementation of the activities of the Project to<br>Improve the Livelihoods of Smallholders and<br>Women in the N'ZI Region (PREMOPEF)<br>addresses concerns relating to climate change which<br>is affecting the project area where smart and<br>sustainable solutions are designed to build the<br>community resilience that has been weakened by<br>years of drought and a lack of viable economic<br>opportunities.  |

| pressure zone prevents access to food and proper          |  |
|---|--|
| nutrition possibly due to food price volatility and       |  |
| seasonal water shortages. However, Côte d'Ivoire's        |  |
| vulnerability to food insecurity and natural disasters is |  |
| mitigated by an effective environmental policy aimed      |  |
|   |  |
| at ensuring the sustainable use of available resources.   |  |



#### ANNEX V: ENVIRONMENTAL AND SOCIAL COMPLIANCE NOTE (ESCON)<sup>3</sup>

| Project Name: Project to Improv   | ve the Livelihoods | of Smallholders and             | women in     | Project SAP Co | ode: P-CI-AA0-034 |
|---|--------------------|---------------------------------|--------------|----------------|-------------------|
| the N'ZI Region (PREMOPEF)  |                    |                                 |              |                |                   |
| Country: Côte d'Ivoire  | Financing instru   | ment <sup>4</sup> : DI 🔀 FI 🗌 🗄 | BS BL        | GU RPA         | EP RBF            |
| Project Sector: Agriculture Project Task Manager: Christine DOVONOU                           |                    |                                 |              |                |                   |
| Date of ex ante appraisal missio  | on:                | Probable date of l              | Board Presei | ntation:       |                   |
| 11 to 20 May 2020   |                    | 17 September 2020               | )            |                |                   |
| Environmental safeguards specialist: Aimee BELLA-CORBIN / P. KOFFI Social safegu              |                    |                                 |              |                | iards specialist: |
| <b>Environmental and social category</b> : Category 2 <b>Type of operation</b> : SO X NS      |                    |                                 |              |                | ISO 🗌 PBO 🗌       |
| Was the project prepared within the context of an emergency response to a crisis or disaster? |                    |                                 |              |                | Yes 🗌 No          |
|   |                    |                                 |              |                |                   |
| Was the project prepared unde   | Yes 🗌 No 🖂         |                                 |              |                |                   |
| System?   | -                  |                                 | -            | -              |                   |

#### A. Publication and compliance monitoring B.1 Mandatory publication

| B.1. Mandatory publication   |                 |  |  |  |  |
|--|-----------------|--|--|--|--|
| Environmental and Social Assessment/Audit/System/Others (specify:)   |                 |  |  |  |  |
| Was/were the document (s) published before the ex ante appraisal?  | Yes 🛛 No 🗌 NA 🗌 |  |  |  |  |
| Date of publication in the country by the borrower/client  | 6 July 2020     |  |  |  |  |
| Date of receipt, by the Bank, of the authorisation to publish  | 7 July 2020     |  |  |  |  |
| Date of publication by the Bank  | 9 July 2020     |  |  |  |  |
| Resettlement Policy Framework/Action Plan/Others (specify:   | )               |  |  |  |  |
| Was/were the document (s) published before the ex ante appraisal?  | Yes 🗌 No 🗌 NA 🖂 |  |  |  |  |
| Date of publication in the country by the borrower/client  | [Date]          |  |  |  |  |
| Date of receipt, by the Bank, of the authorisation to publish  | [Date]          |  |  |  |  |
| Date of publication by the Bank [Date]   |                 |  |  |  |  |
| Management Framework/Action Plan for Vulnerable Groups/Others (specify   | y:)             |  |  |  |  |
| Was/were the document (s) published before the ex ante appraisal?  | Yes No NA       |  |  |  |  |
| Date of publication in the country by the borrower/client  | [Date]          |  |  |  |  |
| Date of receipt, by the Bank, of the authorisation to publish  | [Date]          |  |  |  |  |
| Date of publication by the Bank [Date]   |                 |  |  |  |  |
| If publication in the country of any of the above-mentioned documents is not possible, please provide legal reasons: |                 |  |  |  |  |
| NA.  |                 |  |  |  |  |

#### **B.2.** Compliance monitoring indicators

| Were an appropriate budget and schedule as well as clear institutional responsibilities prepared |                 |
|--|-----------------|
| for the implementation of the environmental and social measures?                                 | Yes 🛛 No 🗌 NA 🗌 |
| Were the costs relating to the environmental and social measures including the grievance         |                 |
| management mechanism included in the total project cost?   | Yes 🛛 No 🗌 NA 🗌 |
| Was the total amount for the resettlement of affected people, as included in the total project   |                 |
| cost, fully mobilised and available?   | Yes 🗌 No 🗌 NA 🖂 |
| Does the project monitoring and evaluation system include the monitoring of environmental        |                 |
| and social impacts and safeguard measures?   | Yes 🛛 No 🗌 NA 🗌 |
| Were adequate institutional arrangements agreed upon with the borrower/client, then correctly    |                 |
| incorporated into the project legal agreements?  | Yes 🛛 No 🗌 NA 🗌 |

#### **B.** Approval

Does the project comply with the Bank's environmental and social safeguard requirements, and can it be submitted to the Board of Directors for approval? Yes  $\square$  No  $\square$ 

<sup>&</sup>lt;sup>3</sup> Note: This ESCON shall be attached in annex to the ex ante Appraisal Report presented to Senior Management and the Board of Directors.

<sup>&</sup>lt;sup>4</sup> **DI**=Direct Investment; **FI**=Financial Intermediary; **BS**=Budget Support; **BL**=Business Loan; **GU**=Guarantee; **RPA**=Risk Participation Agreement; **EP**=Equity Participation; **RBF**= Results-based Financing.

| Prepared by:                         | Name                                   | Signature | Date       |
|--------------------------------------|--|-----------|------------|
| Environmental Safeguards Specialist: | Aimee BELLA-CORBIN /<br>Parfaite KOFFI |           | 13/07/2020 |
| Social Safeguards Specialist:        |  |           |            |
| Project Task Manager:                | Christine DOVONOU                      |           | 14/07/2020 |
| Submitted by:                        |  |           |            |
| Sector Director:                     | Martin FREGENE                         | mars myme | 20/07/2020 |
| Approved by:                         |  |           |            |
| Director, SNSC:                      | Maman-Sani ISSA                        | Austal    | 20/07/2020 |